

Hometown Lending

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Abstract

Banks open more branches and make more lending near their CEOs' childhood hometowns. The effects are stronger among informationally opaque borrowers and among CEOs who spend more time in their childhood hometowns. Furthermore, loans originated near CEOs' hometowns contain more soft information and have lower ex post default rates, implying that hometown loans are more informed. Hometown lending does not affect aggregate bank outcomes, suggesting that credit is being reallocated from regions located farther away to regions proximate to bank CEOs' hometowns.

I. Introduction

Individuals tend to gravitate toward places of familiarity (Proshansky (1978)), and this can influence their behavior and, ultimately, performance outcomes. For instance, mutual fund managers invest more in stocks headquartered in the states in which they grew up (Pool, Stoffman, and Yonker (2012)), credit analysts rate issuers in their home states more generously (Cornaggia, Cornaggia, and Israelsen (2020)), and corporate managers are more likely to spare workers near their childhood homes from industry distress (Yonker (2017a)). Building on this literature, we focus on the childhood hometowns of CEOs¹ and examine whether bank CEOs are home biased when they shape the bank's branching and lending decisions. This is an economically important question, not least because bank credit is a key input to the economy.

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¹Following the literature, we define CEOs' childhood hometowns as the counties in which they were born. As we also know the location of the CEO's current workplace (i.e., the bank's headquarters), this allows us to isolate hometown from workplace effects.

Bank CEOs may implement policies to open more branches and extend more loans near their hometowns for two main reasons. First, the effects could be driven by advantages CEOs have in their hometowns. One possible advantage is information.² Information access constitutes one of the most fundamental forces in shaping lending transactions (Petersen and Rajan (2002)). Banks often devote significant resources to collecting information, particularly qualitative (“soft”) information such as opinions, rumors, or economic projections, to gain a strategic advantage in ensuing transactions (Liberti and Petersen (2019)). A hometown advantage could allow CEOs to obtain superior inside information at a lower cost from their family or contacts who still live in the area. CEOs could therefore exploit this advantage to open more branches in their hometown areas, thereby facilitating expansions in local lending (Nguyen (2019)).³ Other than CEOs themselves possessing superior information, hometown advantages could also manifest in the CEO’s ability to manage local employees. For instance, CEOs could be better able to identify and hire skilled local branch managers. Relatedly, hometown commonality also allows CEOs to have more effective interactions with and a better understanding of employees in their hometown areas (Duchin and Sosyura (2013)).⁴ This could empower local employees and incentivize them to exert more effort in collecting and using borrower soft information to make more informed lending decisions (cf. Skrastins and Vig (2019)).

Second, CEO hometown lending could be driven by agency conflicts between CEOs and shareholders (e.g., Jensen and Meckling (1976), Shleifer and Vishny (1997)). According to this explanation, CEOs use hometown lending as a means of extracting rents from shareholders (Kruger (2015), Masulis and Reza (2015)). By actively implementing favorable branching and lending schemes in their hometowns, CEOs could accrue private economic benefits, such as local awards, directorships, and speaking engagements, or they could gain an elevated status within the local community (Jiang, Qian, and Yonker (2019)). CEOs could also gain noneconomic utility from hometown lending. For instance, CEOs may favor their hometown because they are emotionally attached to the place where they were born and raised. Psychologists argue that place attachment can form a key element of an individual’s personal identity (Proshansky (1978)) and motivate them to invest time and money in the welfare of residents in their place of attachment (e.g., Manzo and Perkins (2006), Vaske and Kobrin (2001)).⁵

²There is a large body of literature showing that locals benefit from an information advantage. For instance, Bae, Stulz, and Tan (2008) and Malloy (2005) show that local analysts make more accurate forecasts. Coval and Moskowitz (1999) find that mutual fund managers are more likely to hold shares of local firms and earn significant abnormal returns from these investments.

³For instance, CEOs may have access to certain information (such as there will be a large factory opening in their hometown area) that would create new employment opportunities and boost local incomes. The CEO may decide to act on this information and implement policies to open more branches and encourage local officers to lend more in that area.

⁴Duchin and Sosyura (2013) argue that social connections between a firm’s CEO and its divisional managers can foster mutual trust, which reduces organizational hierarchy and motivates divisional managers to make more informed capital budgeting decisions (cf. Cross and Parker (2004)).

⁵In line with this argument, Yonker (2017a) finds that CEOs are more likely to spare workers in their childhood homes from the consequences of industry distress and that the effect is more salient among firms with weak governance. This suggests that the decision is likely to be suboptimal.

The two explanations offer different empirical predictions concerning loan performance. If the hometown lending effects are driven by CEOs' superior information or superior ability to hire and empower local employees (Duchin and Sosyura (2013)), hometown loans should be optimal. That is, loans originated near CEOs' hometowns should have lower default rates and contain more soft information compared to distant loans. In contrast, if hometown lending is driven by agency motivations, hometown loans should perform worse. We also recognize that these explanations can be at work simultaneously. We therefore examine which explanation is likely to dominate on average by tracking ex post loan performance.

We begin our analysis by examining whether banks have differential branching and mortgage lending policies near their CEOs' hometown areas. We hand collect data on the birth counties of 485 U.S.-born CEOs of publicly listed banks from 1999 to 2014. Of the 485 CEOs, 314 (65%) work for banks headquartered in the same state as their birth states, suggesting that many banks prefer hiring local CEOs to expand their regional business activities. To isolate CEOs' hometown lending from their banks' regional focus, we focus our analysis on 171 nonlocal CEOs (i.e., CEOs who work for banks headquartered in states different from their birth states).⁶ We focus on mortgage lending to take advantage of the granular Home Mortgage Disclosure Act (HMDA) data through which we can observe the outcome, timing, and, most important, location of each mortgage application. The unit of analysis is at the bank-county-year level in most specifications and all regression specifications include bank and county-year fixed effects.⁷ This means that we compare the branching and lending decisions made by the same bank in two similar counties in the same year that differ only in their proximity to the CEO's birth county.

Overall, we find strong evidence of differential branching and lending policies near bank CEOs' hometown areas. Within the same bank, counties located 1 standard deviation closer in log distance to the CEO's hometown are associated with a 10.2% higher mortgage origination volume. We also find that banks have approximately 2.4% more branches in counties located 1 standard deviation closer in log distance from the CEO's hometown. Moreover, the effects are stronger for CEOs who also complete their undergraduate degree in their birth state. This is consistent with the idea that individuals who spend more time in their childhood home states display a stronger bias toward their hometown.

These estimations are robust even after we control for the proximity to the bank's headquarters and a large set of loan-, bank-, and CEO-level characteristics (e.g., education, experience, and pay elements). We also use a methodology developed by Oster (2019) and find that to explain away all the effects of CEO hometown proximity, the selection of unobserved omitted variables would need to be 2.2 to 16.8 times larger than the selection of observables. This is highly unlikely, given that we already include a large set of fixed effects and control variables in the

⁶As shown in Appendix G, we obtain robust results using the full sample of local and nonlocal CEOs.

⁷In addition, we perform loan-level regressions on mortgage approvals (Panel B of Table 2) and mortgage default (Table 6). Loan-level regressions allow us to control more directly for applicant-level information, such as applicant gender, race, and income, which are important determinants of mortgage approvals and defaults.

regressions. Furthermore, we obtain robust results using a subsample of banks with CEO turnover events that are caused by either the death or illness of a CEO or by a preannounced CEO succession plan. This setup introduces useful variation by creating the need for the board to replace a CEO for reasons unrelated to local branching or lending decisions. Consistent with our main findings, we observe that following CEO turnovers, banks open more branches and lend more in locations closer to the hometown of the incoming CEO.

Next, we provide evidence of a CEO's influence on hometown lending. As loans are ultimately approved by the loan officer, there may be little room for CEOs to exert their influence. However, this does not appear to be the case. First, because we find an increase in the number of bank branches near the incoming CEO's hometown following a CEO turnover, this points to CEOs playing an active role in influencing local branching decisions and lending outcomes. Second, we examine changes in bank lending in response to severe natural disasters. As natural disasters increase the demand of credit in affected areas and put immediate pressure on banks to increase lending (Cortés and Strahan (2017)), banks need to decide whether to reallocate credit to disaster-affected areas. Given the ad hoc nature of such events, all reallocation decisions need to be approved by the CEO. Consistent with CEOs playing an active role in shaping local lending outcomes, we observe an increase in lending in response to natural disasters that occur closer to the CEO's hometown compared to those that occur farther away.⁸ Finally, we show that hometown lending is more prevalent when CEOs have stronger influence in their bank. In sum, our results suggest that CEOs play a central role in hometown lending.

Although we show that CEOs have a direct influence on credit policies in their hometown areas, we do not discard the role of local branch managers or credit officers. Instead, we argue that the CEO plays a central role in the process and that the hometown lending effects could come from both the CEO and local employees who, as a result of hometown commonality and potential interactions with the CEO, might exert more effort in the lending process (Duchin and Sosyura (2013)).

Having established that banks implement differential lending and branching policies near their CEOs' hometown areas, we next explore the underlying cause(s) of this effect. We find a collective body of evidence that supports the hometown advantage and conflicts with the agency explanation. First, we find that loans originated closer to a CEO's hometown have significantly lower default rates. Specifically, loans originated 1 standard deviation closer in log distance to the CEO's hometown are 6.9% less likely to become delinquent relative to the mean default rate of 1.4%. These estimates take into account applicants' average FICO scores and loan-to-value ratios; thus, they can be viewed as capturing incremental subjective attributes beyond the variation attributable to borrowers' "hard" risk

⁸In unreported analyses, we find that loans originated near CEOs' hometowns following natural disasters have lower default rates. This suggests that CEOs expand lending in their hometown following natural disasters to take advantage of their superior local knowledge, which is especially important to aid lending in disaster-affected areas. Therefore, the evidence is consistent with the hometown advantage explanation.

characteristics. These results support the hometown advantage explanation, that as a result of superior information, banks originate more loans and make more informed lending decisions in areas proximate to the CEO's hometown.

Second, we use a methodology similar in spirit to the procedure employed by Rajan, Seru, and Vig (2015) to examine a bank's use of soft borrower information in making lending decisions. Rajan et al. argue that when more information is employed to aid lending decisions, variance in the contract terms should increase as banks are better able to discriminate between "good" and "bad" borrowers (cf. Skrastins and Vig (2019)). Consistent with the hometown advantage explanation, we find that loans originated closer to a CEO's hometown have less standardized contractual terms. Taken together, our results strongly support the hometown advantage explanation. This advantage could arise from the CEO's superior information and/or her superior ability to appoint and motivate local employees to exert more effort in using borrower information to make informed lending decisions.

We find additional evidence that supports the hometown advantage explanation. In the cross section, we find that the hometown lending effects are stronger among poorer, female, and non-White applicants. Given that these groups of applicants are more informationally opaque because they tend to have less detailed credit histories (Cohen-Cole (2011), Ergungor (2010)), our results again suggest that hometown advantages allow banks to lend more to these groups of borrowers.

We also find that hometown lending has no detectable effect on aggregate bank outcomes. In particular, the fraction of mortgage lending in a CEO's hometown county does not explain the bank's total lending, mortgage lending, mortgage loan performance, profitability, or stock returns. The results indicate that credit is simply being reallocated from counties located farther away to counties proximate to the CEO's hometown; on net, hometown lending does not harm shareholder wealth. The evidence is therefore at odds with the agency explanation.

Finally, we conduct an out-of-sample test on small business lending and find that within the same bank, branches located in counties nearer to the CEO's hometown enjoy higher growth in small business lending. This effect is detected only among smaller loans (amounts below \$250,000), not larger loans (amounts above \$250,000). As banks typically require small business owners to put up assets as collateral to secure large loans, banks do not need to rely on superior information to gain an advantage when making those loans. Again, this finding is consistent with the hometown advantage explanation.

II. Literature and Contributions

Our article connects three strands of literature: the economic effects of home bias, the unconventional factors that influence credit allocation decisions, and the idiosyncratic style of CEOs. The home bias literature focuses on investor behavior and features an important debate on whether the home bias tendency reflects an information advantage or a behavioral bias. For instance, Coval and Moskowitz (1999) and Ivkovic and Weisbenner (2005) argue that a home bias reflects the investor's information advantage, whereas Pool et al. (2012) find no such advantage in local investing. More recently, the literature extends the home

bias analysis to corporate managers, showing that CEOs' home bias affects firms' employment policies (Yonker (2017a)) and mergers and acquisitions outcomes (Jiang et al. (2019)).

We contribute to this body of literature by providing evidence of a home bias on credit intermediaries' production outputs (bank credit allocation) as opposed to their production inputs (e.g., employment decisions). Focusing on bank credit allocation is a question of first-order importance, given the role of bank credits in local economic developments (Celerier and Matray (2019), Nguyen (2019), and Rice and Strahan (2010)). Consistent with information access being one of the most important forces in shaping lending transactions (Liberti and Petersen (2019)), we show that hometown loans make more use of borrower soft information and have lower default rates. Our results complement those of Jiang et al. (2019), who show that context matters as to when the information and the agency explanations become the main mechanisms through which a home bias manifests. Furthermore, by focusing on nonlocal CEOs, we are able to control for the potential confounding effects associated with banks' headquarters locations and obtain a clean estimation of CEOs' hometown effects.

We also contribute to the literature on unconventional factors that influence credit allocation decisions. These studies find that credit officers may reject a loan application because they are in a bad mood (Cortés, Duchin, and Sosyura (2016)) or feel the urge to reject an application following a streak of consecutive approvals (Chen, Moskowitz, and Shue (2016)). Analyzing peer-to-peer lending, Duarte, Siegel, and Young (2012) find that the physical appearance of borrowers predicts loan approvals and that this effect is mainly due to information. Our article extends this literature by uncovering a new factor, CEO childhood origins, that systematically explains lending outcomes.

Finally, our article is related to the literature that studies the impact of CEO attributes on corporate outcomes. Various studies find that a CEO's life (Bernile, Bhagwat, and Rau (2017), Cronqvist and Yu (2017), and Schoar and Zuo (2017)), career experience (Custódio and Metzger (2014), Dittmar and Duchin (2016)), political ideology (Hutton, Jiang, and Kumar (2014)), and lifestyle (Cain and McKeon (2016), Sunder, Sunder, and Zhang (2017)) affect corporate decisions. A key advantage of our article is that, unlike education, career moves, and other characteristics of managers that have been studied, birthplace is not a choice that CEOs make. Therefore, our findings can be seen as additional evidence of a manager-specific effect on within-firm business policies.

III. Sample Construction and Methodology

A. Sample Construction

To construct our sample, we combine several data sources: i) Call Report (FR Y-9C forms), ii) BoardEx, iii) hand-collected data regarding CEOs' birth county and birth state, iv) HMDA, and v) FDIC's Summary of Deposits (SOD).

First, we obtain a list of all publicly listed U.S. banks with available financial data from the Call Report (FR Y-9C forms) provided by the Federal Reserve Bank of Chicago. Second, we collect the names of the CEOs of these banks from the

BoardEx database. BoardEx provides detailed biographical and employment information on the board members and top executives of nearly all publicly listed U.S. firms. Because BoardEx's full coverage begins in 1999, our sample period is 1999–2014.

Third, we hand collect information on the birth counties of bank CEOs from several sources. We start with (NNDB.com) and Marquis Who's Who (marquiswhoswho.com/), both of which provide detailed biographical data on high-profile individuals, including CEOs. If we are unable to obtain the data this way, we use (Ancestry.com) to search for each CEO's birth and marriage certificates, where birth county information is occasionally available.⁹ As a last resort, we perform extensive Google searches using the keywords "[CEO full name] + native of" and/or "[CEO full name] + born." This process allows us to identify CEO birth county information manually from multiple sources, including CEO appointment announcements, U.S. Securities and Exchange filings, school donations, charity events, biographies, interviews, and obituaries.

We identify the birth counties for 485 of 906 U.S.-born CEOs (54%) who work for 369 of the 738 banks (50%) in our sample.¹⁰ Of the 485 CEOs, 171 (35%) work for banks headquartered in states different from their birth states. The proportion of nonlocal CEOs is comparable to that reported in Yonker (2017b) and suggests that many banks prefer hiring local-born CEOs to facilitate their regional expansion. To isolate CEOs' hometown lending from their banks' regional focus, we examine only nonlocal CEOs, that is, CEOs working for banks headquartered in states different from their birth states. For robustness, we also use a full sample of both local and nonlocal CEOs and report the results in Appendix G.

Appendix B provides the number of nonlocal CEOs according to their birth states. We find a strong positive correlation of 0.80 between the number of nonlocal CEOs according to birth state and the state's population in 1950,¹¹ implying that our sample of nonlocal CEOs is evenly drawn from each state's population. This significantly reduces sample self-selection concerns and points to the exogeneity of our variable.

Fourth, we match this bank-level data set to the HMDA database collected by the Federal Financial Institutions Examination Council (FFIEC). The HMDA database is a loan-level data set that covers all mortgage applications that have been reviewed by qualified financial institutions. Specifically, an institution is required to disclose any mortgage lending under HMDA if it has at least one branch office in any metropolitan statistical area and meets the minimum size threshold. In 2006 (the median year in our sample), this reporting threshold was \$36 million in

⁹The richness of the information contained in birth and marriage certificates depends on the staff that complete them.

¹⁰Although this is a significant improvement over previous studies (e.g., Bernile et al. (2017) identify the birth counties of approximately 31% of CEOs in the S&P 1500 sample), there remains a sample self-selection concern that we lose some CEOs whose birth counties cannot be identified precisely. To ensure that our conclusions regarding CEOs' hometown effects are not driven by unobservable factors that make sample inclusion more likely, we use a standard Heckman (1979) 2-step procedure and report the results in Appendix G.

¹¹The median birth year of the CEOs in our sample is 1950.

book assets.¹² Because of this low reporting threshold, all banks in our sample are included in the data set.

Each loan application in the HMDA data set contains information on borrower demographics (e.g., income, gender, and race), loan characteristics (e.g., loan amount applied for and its purpose), property type, decision on the application (e.g., approved, denied, or withdrawn), the year in which the application decision was made, and the lender's identifier. Most important, we observe the location of the property underlying each mortgage application. This allows us to capture the geographical dimension of a bank's lending strategy (e.g., its lending volume and lending growth in a specific location) to test our hypothesis. We follow the literature and drop applications that were closed due to incompleteness or withdrawn by the applicant before a decision was made, and we winsorize the loan amount and applicant's income at the 2.5% right tail to minimize the effects of outliers. In the final step, we match our data set to a list of U.S. bank branches from the FDIC's SOD database.

B. Methodology

To examine a bank's branching and mortgage origination decisions in counties near its CEO's birth county, we estimate: bank-county-year regressions and loan-level regressions. The bank-county-year regressions enable us to focus on a bank's decisions regarding branch network and credit availability at the county level. In contrast, the loan-level regressions allow us to control more directly for loan-level variables (e.g., applicant gender, race, and income), which are important determinants of loan approvals. The bank-county-year specification takes the following form:

$$(1) \quad Y_{ikt} = \alpha_{ikt} + \beta_1 \ln(\text{DIST_HOMETOWN})_{ikt} + \phi_{ikt} + \omega_{it} \\ + \text{Bank fixed effects} + \text{County} - \text{year fixed effects} + \varepsilon_{ikt},$$

and the loan-level specification is as follows:

$$(2) \quad Y_{ijkt} = \alpha_{ijkt} + \beta_1 \ln(\text{DIST_HOMETOWN})_{ikt} + \phi_{ijkt} + \omega_{it} \\ + \text{Bank fixed effects} + \text{County} - \text{year fixed effects} + \varepsilon_{ijkt},$$

where i indexes bank, j indexes loan, k indexes county, and t indexes year. Φ and ω are vectors of loan and bank controls, respectively. The dependent variable in the bank-county-year regressions is either a lending or branching outcome ($\ln(\text{MORTGAGE_LOANS})$, MORTGAGE_GROWTH , APPROVAL_RATE , and $\ln(\text{BRANCHES})$) defined at the bank-county-year level. The dependent variable in the loan-level regressions is APPROVED , a dummy variable that equals 1 if a loan application is approved and 0 otherwise. Our key explanatory variable $\ln(\text{DIST_HOMETOWN})_{ikt}$ is the natural logarithm of the physical distance¹³ (in kilometers (km)) between a CEO's birth county and the county in which the branching and

¹²HMDA's reporting criteria can be found at <https://www.ffiec.gov/hmda/reporterhistory.htm>.

¹³Geographic coordinates (longitude and latitude) are obtained from the U.S. Census 2014 Gazetteer.

lending decisions take place.¹⁴ The advantage of using this variable is that it captures the continuous nature of a CEO's hometown bias.

All regression specifications include $\ln(\text{DIST_HQ})$, the natural logarithm of the physical distance between a bank's headquarters and the counties where the mortgage and branching decisions take place. This allows us to further account for the potential effects of headquarters proximity on local lending decisions (Stein (2002)). In addition, we include a host of bank and loan controls. Bank controls in both the bank-county-year and loan-level specifications include: ASSETS, LEVERAGE, ROA, TOTAL_LOANS, and DEPOSITS. Loan controls in the bank-county-year specification are the bank-county-year averages of $\ln(\text{APPLICANT_INCOME})$, LOAN_TO_INCOME , %FEMALE_APPLICANTS, and %NON_WHITE_APPLICANTS received on mortgage loan applications. Loan controls in the loan-level regressions are $\ln(\text{APPLICANT_INCOME})$, LOAN_TO_INCOME , FEMALE, AFRICAN_AMERICAN, ASIAN, and OTHER_RACES.¹⁵ Appendix A provides all variable definitions.

Both the bank-county-year-level and loan-level specifications include bank fixed effects and county-year fixed effects. The inclusion of bank fixed effects absorbs all time-invariant bank-specific factors, allowing us to compare the mortgage and branching decisions of the same bank across different counties, conditional on the distance between the county and the CEO's hometown. Bank fixed effects also control for potential CEO–bank matching based on time-invariant bank characteristics (Custódio and Metzger (2014)).

The inclusion of county-year fixed effects removes all time-varying county-level factors, including demographic, social, economic, and demand-side factors related to local business cycles, industry consumption, and housing demand (Gilje, Loutskina, and Strahan (2016)). In addition, county-year fixed effects control for changes in state-level regulations, such as antipredatory lending laws, that could affect mortgage origination behavior across different locations (Agarwal, Amromin, Ben-David, Chomsisengphet, and Evanoff (2014)).

With these fixed effects in place, our coefficient of interest, β_1 , compares the branching and lending decisions of the same bank between two otherwise similar counties in the same year that differ only in their distance from the CEO's hometown. In other words, our regressions are identified by two sources of variation: i) the varying distance between a CEO's hometown and different counties and ii) changes in the distance between the CEO's hometown and a given county as a result of CEO turnover within the same bank.¹⁶

¹⁴Although we cannot rule out the possibility of neighborhood rivalries (i.e., two adjacent regions developing a dislike for one another), this concern would be averaged out in a large sample. In Appendix D, we obtain consistent results using an alternative variable, HOMETOWN_STATE, which is a dummy variable that equals 1 if the CEO's birth state is the same as the state in which the lending and branching decisions take place and 0 otherwise.

¹⁵OTHER_RACES is a dummy that equals 1 if the applicant is an American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander.

¹⁶For example, in 2003, Charles Prince (born in Lynwood, California) replaced Sandy Weill (born in Brooklyn, New York) as the CEO of Citigroup. This produces a change in the distance between the CEO's hometown and a given county.

TABLE 1
Summary Statistics

Table 1 reports summary statistics for bank and loan characteristics in the sample. P1, P50, and P99 refer to the 1st, 50th, and 99th percentiles. Refer to Appendix A for variable definitions and construction.

| Variable | N | Mean | Std. Dev. | P1 | P50 | P99 |
|--|---------|---------|-----------|--------|--------|---------|
| <i>Panel A. Bank-County-Level Statistics</i> | | | | | | |
| <i>Key Explanatory Variables</i> | | | | | | |
| ln(DIST_HOMETOWN) | 291,412 | 7.025 | 0.861 | 4.526 | 7.130 | 8.304 |
| ln(DIST_HQ) | 291,412 | 6.855 | 1.116 | 3.672 | 7.064 | 8.333 |
| DIST_HOMETOWN | 291,412 | 1,503 | 1,042 | 91.420 | 1,248 | 4,040 |
| DIST_HQ | 291,412 | 1,457 | 1,142 | 38.330 | 1,168 | 4,160 |
| <i>Key Dependent Variables</i> | | | | | | |
| ln(MORTGAGE_LOANS) | 291,412 | 5.666 | 3.305 | 0.000 | 6.180 | 11.090 |
| MORTGAGE_GROWTH | 225,333 | -0.049 | 0.354 | -1.000 | -0.003 | 0.684 |
| APPROVAL_RATE | 273,792 | 0.603 | 0.290 | 0.000 | 0.667 | 1.000 |
| ln(BRANCHES) | 291,412 | 0.237 | 0.630 | 0.000 | 0.000 | 3.045 |
| ln(σ_{LOAN_AMOUNT}) | 265,072 | 4.055 | 0.991 | 1.257 | 4.094 | 6.715 |
| ln(IQR) | 289,276 | 3.780 | 1.440 | 0.000 | 4.143 | 6.211 |
| RESIDUAL_LOAN_AMOUNT | 200,046 | 1.030 | 0.884 | 0.008 | 0.805 | 3.938 |
| <i>Loan Characteristics</i> | | | | | | |
| %FEMALE_APPLICANTS | 291,412 | 0.201 | 0.192 | 0.000 | 0.191 | 1.000 |
| %NON_WHITE_APPLICANTS | 291,412 | 0.373 | 0.324 | 0.000 | 0.286 | 1.000 |
| LOAN_TO_INCOME | 291,412 | 1.401 | 0.722 | 0.183 | 1.359 | 3.757 |
| ln(APPLICANT_INCOME) | 291,412 | 4.297 | 0.536 | 3.157 | 4.247 | 6.088 |
| LOAN (in thousands) | 291,412 | 121,700 | 190.800 | 8.000 | 92.620 | 606.400 |
| INCOME (in thousands) | 291,412 | 88,490 | 124.400 | 22.500 | 68.870 | 439.700 |
| <i>Panel B. Bank-Level Statistics</i> | | | | | | |
| <i>CEO Characteristics</i> | | | | | | |
| HOMETOWN_UG | 823 | 0.445 | 0.497 | 0.000 | 0.000 | 1.000 |
| POWERFUL_CEO | 811 | 0.941 | 0.691 | 0.000 | 1.000 | 2.000 |
| <i>Bank Characteristics</i> | | | | | | |
| ASSETS | 906 | 0.002 | 0.010 | 0.000 | 0.000 | 0.055 |
| LEVERAGE | 906 | 15.470 | 2.085 | 12.230 | 15.030 | 21.330 |
| ROA | 906 | 0.907 | 0.029 | 0.801 | 0.910 | 0.953 |
| TOTAL_LOANS | 906 | 0.760 | 1.155 | -5.297 | 0.937 | 2.486 |
| DEPOSITS | 906 | 0.660 | 0.131 | 0.256 | 0.680 | 0.883 |
| MORTGAGE_LOANS | 903 | 0.008 | 0.028 | -0.085 | 0.009 | 0.078 |
| BAD_LOANS | 906 | 0.730 | 0.110 | 0.364 | 0.747 | 0.901 |
| STOCK_RETURNS | 845 | 0.082 | 0.992 | 0.000 | 0.015 | 0.157 |
| %MORTGAGE_LOAN_HOMETOWN_COUNTY | 906 | 0.448 | 0.161 | 0.044 | 0.459 | 0.776 |

Table 1 presents the summary statistics. The average distance between a CEO's birth county and the county in which the mortgage originations and branching decisions take place is 1,503 km. There is substantial heterogeneity in this distance, with a standard deviation of 1,042 km. The average mortgage approval rate is 60.3%; that is, approximately 6 of every 10 mortgage applications are approved in an average bank-county-year. The average borrower earns approximately \$88,490 per year and applies for a mortgage loan of \$121,700, implying a loan-to-income ratio of 1.4.

IV. Main Analysis: Does Proximity to CEO's Hometown Affect Lending and Branching?

A. Main Results

In Panel A of Table 2, we present our baseline regression results that examine the effect of proximity to a CEO's hometown on the bank's lending and branching

TABLE 2
Proximity to CEO Hometown and Bank Lending and Branching

Table 2 reports regressions that estimate the effects of distance to the bank CEO's hometown on bank lending and branching policies. Panel A reports bank-county-year regressions. The dependent variables are ln(MORTGAGE_LOANS), the natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year (column 1); MORTGAGE_GROWTH, the percentage change in mortgage originations by a bank in a given county relative to the prior year (column 2); APPROVAL_RATE, the number of approved mortgage loan applications divided by the total number of applications received (column 3); and ln(BRANCHES), the natural logarithm of the number of branches a bank has in a county in a year (column 4). ln(DIST_HOMETOWN) is the natural logarithm of the distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. Panel B reports loan-level regression results. The dependent variable is APPROVED, a dummy variable that equals 1 if a loan is approved and 0 otherwise. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

Panel A. Bank-County-Year Regressions

| Variable | Dependent Variable | | | |
|---------------------------|-------------------------|------------------------|------------------------|------------------------|
| | ln(MORTGAGE_LOANS) | MORTGAGE_GROWTH | APPROVAL_RATE | ln(BRANCHES) |
| | 1 | 2 | 3 | 4 |
| ln(DIST_HOMETOWN) | -0.119*** [-15.228] | -0.008*** [-7.059] | -0.015*** [-19.170] | -0.028*** [-11.186] |
| ln(DIST_HQ) | -0.828*** [-111.687] | -0.027*** [-30.234] | -0.023*** [-37.255] | -0.238*** [-98.392] |
| ASSETS | 1.069*** [37.296] | 0.099*** [19.430] | -0.054*** [-17.278] | 0.211*** [32.650] |
| LEVERAGE | -8.884*** [-16.730] | -2.519*** [-26.631] | -1.357*** [-22.666] | -1.682*** [-14.386] |
| ROA | 0.091*** [8.847] | 0.018*** [11.428] | 0.006*** [5.620] | 0.011*** [4.246] |
| TOTAL_LOANS | 2.442*** [20.400] | 0.281*** [12.340] | -0.136*** [-10.245] | -0.030 [-1.089] |
| DEPOSITS | 3.713*** [30.183] | -0.133*** [-6.218] | 0.604*** [44.796] | 0.225*** [8.443] |
| %FEMALE_APPLICANTS | -0.033 [-0.821] | -0.028*** [-3.123] | -0.074*** [-15.428] | - |
| %NON_WHITE_APPLICANTS | -2.261*** [-88.311] | -0.170*** [-30.039] | -0.163*** [-51.415] | - |
| LOAN_TO_INCOME | 0.111*** [10.091] | 0.028*** [12.563] | 0.036*** [28.666] | - |
| ln(APPLICANT_INCOME) | 0.574*** [32.647] | 0.125*** [34.505] | 0.125*** [60.400] | - |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| <i>F</i> ² | 0.617 | 0.328 | 0.468 | 0.358 |
| No. of obs. | 291,412 | 222,552 | 273,379 | 291,412 |

Panel B. Loan-Level Regressions

| Variable | Dependent Variable: APPROVED | | | |
|-------------------|------------------------------|------------------------|------------------------|------------------------|
| | 1 | 2 | 3 | 4 |
| ln(DIST_HOMETOWN) | -0.014*** [-8.626] | -0.018*** [-11.468] | -0.020*** [-17.729] | -0.023*** [-21.516] |
| ln(DIST_HQ) | -0.006*** [-3.570] | -0.004** [-2.342] | 0.008*** [7.037] | 0.009*** [7.572] |
| ASSETS | 0.002*** [3.027] | 0.006*** [7.490] | -0.057*** [-24.391] | -0.050*** [-24.476] |
| LEVERAGE | 0.150*** [14.153] | 0.179*** [15.508] | 0.216*** [12.534] | 0.234*** [16.188] |
| ROA | 0.285*** [15.905] | 0.331*** [17.611] | 0.234*** [16.032] | 0.294*** [21.733] |
| TOTAL_LOANS | 0.727*** [14.208] | 0.412*** [8.778] | -0.856*** [-13.524] | -0.816*** [-13.803] |
| DEPOSITS | 0.006*** [5.358] | -0.011*** [-10.547] | 0.006*** [4.453] | -0.002** [-1.991] |

(continued on next page)

TABLE 2 (continued)
Proximity to CEO Hometown and Bank Lending and Branching

Panel B. Loan-Level Regressions (continued)

| Variable | Dependent Variable: APPROVED | | | |
|---------------------------|------------------------------|-------------------------|-------------------------|-------------------------|
| | 1 | 2 | 3 | 4 |
| FEMALE | -0.030*** [60.429] | -0.030*** [65.883] | -0.022*** [51.850] | -0.023*** [58.054] |
| AFRICAN_AMERICAN | -0.165*** [-90.932] | -0.161*** [-121.264] | -0.158*** [-109.461] | -0.155*** [-134.846] |
| ASIAN | -0.015*** [-6.675] | -0.027*** [-19.443] | -0.026*** [-13.479] | -0.032*** [-21.777] |
| OTHER_RACES | -0.143*** [-96.644] | -0.138*** [-102.627] | -0.135*** [-95.262] | -0.128*** [-99.806] |
| LOAN_TO_INCOME | 0.002*** [9.185] | 0.001*** [8.321] | 0.001*** [8.071] | 0.001*** [6.649] |
| ln(APPLICANT_INCOME) | 0.108*** [139.071] | 0.101*** [151.305] | 0.104*** [158.385] | 0.098*** [180.241] |
| County-year fixed effects | No | Yes | No | Yes |
| Bank fixed effects | No | No | Yes | Yes |
| R ² | 0.070 | 0.086 | 0.101 | 0.114 |
| No. of obs. | 37,946,045 | 37,946,022 | 37,946,045 | 37,946,022 |

policies. Analyzing the data at the bank-county-year level allows us to focus on a bank's decisions regarding branch network and credit availability at the county level, which are within the purview of the CEO.

The dependent variables in Panel A of Table 2 include: ln(MORTGAGE_LOANS), the natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year (column 1); MORTGAGE_GROWTH, the percentage change in mortgage originations by a bank in a given county relative to the prior year (column 2); APPROVAL_RATE, the number of approved mortgage applications divided by the total number of applications received by a bank in a county-year¹⁷ (column 3); and ln(BRANCHES), the natural logarithm of the number of branches a bank has in a county-year (column 4).

Across all outcome variables, the coefficient estimates on ln(DIST_HOMETOWN) are statistically significant and economically sizable. For instance, the point estimate in column 1 of Table 2 indicates that within the same bank, branches located 1 standard deviation farther in log distance from the CEO's hometown are associated with a 10.2% ($= -0.119 \times 0.861$) lower mortgage origination volume. In addition to mortgage lending outcomes, the model in column 4 focuses on the number of bank branches, where the estimate indicates that banks have approximately 2.4% ($= -0.028 \times 0.861$) fewer branches in counties located 1 standard deviation farther in log distance from the CEO's hometown. Given the role of bank branch networks in promoting local lending (Gilje et al. (2016)),

¹⁷This variable normalizes the number of approved applications by loan demand that a bank receives in a county-year. It therefore accounts for significant demand-related variations arising from the fact that there was a very high demand for mortgages across the U.S. from 1999 to 2006, which was followed by a crash during the 2007–2010 financial crisis (Gilje et al. (2016)). Holding other loan and applicant characteristics constant, APPROVAL_RATE measures a bank's willingness to supply mortgage credit in a county-year.

opening branches is an important channel through which CEOs influence lending activities in the vicinities of their hometowns.

In Panel B of [Table 2](#), we augment the bank-county-year results with loan-level regressions that examine the effect of proximity to a CEO's hometown on the likelihood of mortgage approval. One advantage of the loan-level analysis is that it allows us to control more directly for other important determinants (e.g., applicant gender, race, and income) in the loan approval process. Its disadvantage, however, is that it requires significant computing resources. Furthermore, the loan-level analysis does not allow us to capture aggregate lending and branching outcomes of the bank at the county level. As such, we use the bank-county-year regressions as our main specification.

The dependent variable is a dummy variable that equals 1 if a mortgage application is approved and 0 otherwise. Consistent with our hypothesis that banks lend more in proximity to their CEOs' hometowns, the coefficients on $\ln(\text{DIST_HOMETOWN})$ are statistically significantly well below the 1% level. The magnitude of the coefficient estimates on $\ln(\text{DIST_HOMETOWN})$ is stable as we progressively include more fixed effects in the model. The results are also economically meaningful. If we compare lending by the same bank located in two otherwise similar counties that vary only in their proximity to the CEO's hometown, the loans originated in branches located 1 standard deviation farther in log distance to the CEO's hometown are 2% ($= -0.023 \times 0.861$) less likely to be approved (column 4 in Panel B of [Table 2](#)).

The coefficients on the control variables have the expected signs. We find that lower income, female, and non-White applicants are less likely to have their mortgage applications approved. These groups of applicants tend to have a less detailed credit history and thus face a lower likelihood of approval ([Ergunor \(2010\)](#)). Overall, we find strong evidence of differential lending and branching policies with regard to proximity to bank CEOs' hometowns. In [Sections V and VI](#), we show that this effect is mainly driven by CEOs' hometown advantage.

B. Robustness of the Baseline Results

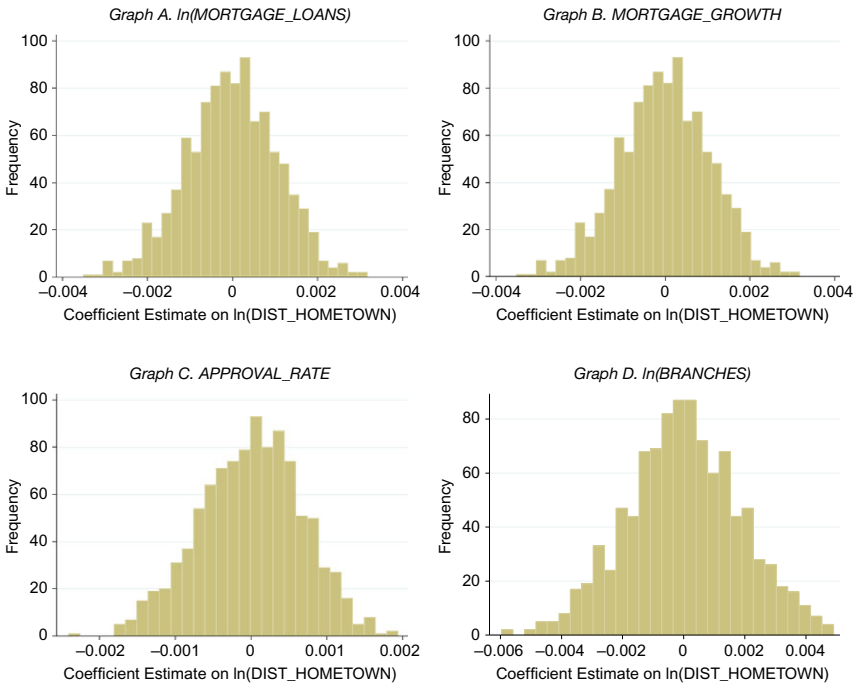
1. Influence of Large States

One concern related to our results is that the positive relation between the proximity to a CEO's hometown and credit activities could be driven by the fact that many CEOs grow up in a few large states, such as New York or Pennsylvania, and these states have more economic and credit activities. Although including county-year fixed effects controls for all time-varying location characteristics and addresses this problem to a large degree, we perform two additional tests to further alleviate this concern. First, we exclude all loans originated by banks led by CEOs who grew up in the top 3 states of origin for CEOs: New York, Pennsylvania, and Ohio.¹⁸

¹⁸Our results are not sensitive to the number of states excluded from the regressions. In unreported analyses, we obtain robust results when we exclude, for instance, the top 5 CEO home states. Our results are also robust when we define "large states" based on the state population or the number of bank headquarters in the state.

FIGURE 1
Placebo Tests

Figure 1 displays the distributions of the coefficient estimates on $\ln(\text{DIST_HOMETOWN})$ from placebo regressions using specifications from Panel A of Table 2. The placebo process reshuffles CEO's birth counties 1,000 times but maintains the original data structure by drawing CEO's birth counties from the original distributions without replacement. The dependent variables are $\ln(\text{MORTGAGE_LOANS})$ (Graph A), MORTGAGE_GROWTH (Graph B), APPROVAL_RATE (Graph C), and $\ln(\text{BRANCHES})$ (Graph D). Refer to Appendix A for variable definitions and construction.



Approximately 26% of the CEOs in our sample are from these states. As shown in Appendix C, the reestimated coefficients on $\ln(\text{DIST_HOMETOWN})$ are highly significant and similar in magnitude to those observed in Panel A of Table 2 for our baseline regressions.

Second, we follow Jiang et al.'s (2019) procedure and run placebo tests using randomized CEO birth counties.¹⁹ The randomization process reshuffles CEO's birth counties but maintains the original data structure by drawing CEO's birth counties from the original distributions without replacement. We then use the randomized data to reestimate the regressions in columns 1–4 from Panel A of Table 2. We perform 1,000 simulations and plot the distribution of the coefficient estimates on $\ln(\text{DIST_HOMETOWN})$ in Figure 1. Graphs A, B, C, and D display the distributions for $\ln(\text{MORTGAGE_LOANS})$, MORTGAGE_GROWTH , APPROVAL_RATE , and $\ln(\text{BRANCHES})$, respectively.

Across all outcome variables, the average coefficient estimates using the placebo data are 0.000. In contrast, the coefficient estimates using the actual data are significantly larger in absolute terms. For instance, the estimate using the actual

¹⁹We also run placebo tests using randomized CEO birth states and arrive at a similar conclusion.

data for the regressions on $\ln(\text{MORTGAGE_LOANS})$ is -0.119 , which is more than 18 standard deviations from the mean estimate from the placebo data. The mean estimate of 0.000 using placebo data suggests that our results do not capture omitted variables that are simultaneously correlated with the clustering of CEOs' hometowns and higher levels of credit activities (otherwise, we would still observe large and statistically significant placebo estimates). Overall, the findings indicate that our main results are not driven by large states or, more generally, omitted variables at the location level.

2. Other Robustness Tests

This section presents other robustness tests on the baseline results. In Panel A of [Appendix D](#), we use an alternative explanatory variable HOMETOWN_STATE , a dummy that equals 1 if the CEO's birth state and the state in which the mortgage originations and branch decisions take place are the same. Consistent with our baseline findings, Panel A indicates that the CEO's birth state exhibits higher levels of mortgage origination volume, mortgage growth, and approval rates and has more bank branches when compared to other states. Panel B indicates that the magnitude of the CEO's hometown effects is strongest within a small radius from the CEO's birth county (the large coefficients on $\text{HOMETOWN} < 200 \text{ km}$, $200 \text{ km} < \text{HOMETOWN} < 400 \text{ km}$, and $400 \text{ km} < \text{HOMETOWN} < 600 \text{ km}$), implying that the hometown lending effects are local. Moreover, the diminishing effects of hometown lending suggest that our results are not driven by specific locations (e.g., New York City or Chicago) or, more generally, location-specific omitted variables.

[Appendix E](#) shows that our results are robust to the inclusion of additional control variables at the CEO level (including CEO compensation, age, and whether the CEO is an Ivy League graduate, has an MBA degree, was born during depression years, began her career during a recession, is overconfident, and has military experience) and at the bank level (the proportion of outside directors and the G-Index developed by Gompers, Ishii, and Metrick (2003)).

In [Appendix F](#), we use a methodology developed by Oster (2019) to assess the potential bias from unobservable omitted variables. This test computes the share of the variation that unobservable variables need to explain (relative to the variation explained by the control variables included in the estimations) to reduce the effect of interest to 0. This share is denoted as δ , which is defined as $\beta_{\text{FULL}}/\beta_{\text{RESTRICT}} - \beta_{\text{FULL}} \times R_{\text{FULL}} - R_{\text{RESTRICT}}/R_{\text{MAX}} - R_{\text{FULL}}$, where β_{RESTRICT} is the coefficient on $\ln(\text{DIST_HOMETOWN})$ from the model using a restricted set of controls, and β_{FULL} is the coefficient on $\ln(\text{DIST_HOMETOWN})$ from the model using a full set of controls. Using Oster's (2019) test requires specifying the value of R_{MAX} , which is the R^2 from a hypothetical regression that includes both observed and unobserved controls. Based on experimental evidence, Oster recommends setting $R_{\text{MAX}} = 1.3R_{\text{FULL}}$, where R_{FULL} is the R^2 from a regression that includes the full set of control variables.

As shown in [Appendix F](#), the values of δ range from 2.2 to 16.8, which are significantly higher than the robustness benchmark of 1 recommended by Oster (2019). The interpretation is that the unobservables need to be at least 2.2 to 16.8 times as important as the observables to reduce the coefficient of interest to 0.

This is highly unlikely given that our regression specifications already include a large set of fixed effects and important determinants of lending outcomes. An alternative approach to assess the robustness of the results is to estimate a set of possible ranges for β , which is $[\beta^*, \beta_{\text{FULL}}]$, where the bias-adjusted treatment effect is $\beta^* = \beta_{\text{FULL}} - (\beta_{\text{RESTRICT}} - \beta_{\text{FULL}}) \times R_{\text{MAX}} - R_{\text{FULL}}/R_{\text{FULL}} - R_{\text{RESTRICT}}$. If the range does not include 0, the estimates are considered robust. Appendix F indicates that all the estimated ranges for β do not include 0, giving us further confidence that unobservable omitted variables do not drive our results.

Panel A of Appendix G displays other robustness tests on our baseline findings in Panel A of Table 2. We find that none of the following empirical variations have a material impact on our baseline results: i) performing our regressions on a standard Heckman (1979) 2-step procedure to account for potential self-selection biases arising from the fact that we lose CEOs whose birth counties cannot be identified;²⁰ ii) excluding the smallest 10% of banks (in terms of total assets) because one could argue that small banks have limited geographical coverage and, as a result, there is no meaningful variation between the CEO's hometown and lending locations; iii) excluding the largest 10% of banks because the CEOs of very large banks are less likely to influence local lending; iv) excluding data covering the 2007–2009 financial crisis; v) controlling for the staggered deregulation of interstate bank branching laws (IBBEA) because our results could be confounded with increases in lending following the relaxation of bank branch restrictions (Rice and Strahan (2010)); and vi) using the full sample that includes both nonlocal and local CEOs.

Panel B of Appendix G addresses the concern that our baseline results could be driven by changes in a bank's funding structure (i.e., depositors shift their money to banks led by CEOs from their hometowns), resulting in a deposit surplus and a higher lending growth. As shown, proximity to a CEO's hometown is not related to the local deposit growth rate.

C. CEOs' Degree of Hometown Bias

Our main measure of a CEO's hometown proximity is based on her birth county. This proxy, however, may not capture the full extent of a CEO's hometown bias if, for instance, the CEO's family relocates soon after her birth or if the CEO works away from her hometown. We refine this proxy and show in Table 3 that our baseline results become stronger for CEOs who undertake an undergraduate degree in the same state in which they were born ($\text{HOMETOWN_UG} \times \ln(\text{DIST_HOMETOWN})$).

²⁰The first step of the Heckman (1979) procedure estimates the probability that a CEO is included in our sample. The sample in the first step includes: i) banks led by nonlocal CEOs that are included in the main sample and ii) banks we are unable to include in the sample because of missing information regarding CEOs' birth counties. The dependent variable in the first step is a dummy that equals 1 if a CEO is included in the sample and 0 otherwise. All regression specifications include bank and county-year fixed effects and a full set of control variables ($\ln(\text{DIST_HQ})$, ASSETS , LEVERAGE , ROA , DEPOSITS , TOTAL_LOANS , $\ln(\text{APPLICANT_INCOME})$, LOAN_TO_INCOME , $\text{\%FEMALE_APPLICANTS}$, and $\text{\%NON_WHITE_APPLICANTS}$). The second stage of the Heckman procedure includes LAMBDA , which contains information from the first step to control for the unobservable factors that make sample inclusion more likely.

TABLE 3
CEO's Degree of Hometown Bias

Table 3 reports bank-county-year regressions that estimate whether the effects of distance to the bank CEO's hometown on bank lending and branching policies are stronger for CEOs that spend more time in their hometowns. The dependent variables are $\ln(\text{MORTGAGE_LOANS})$, the natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year (column 1); MORTGAGE_GROWTH , the percentage change in mortgage originations by a bank in a given county relative to the prior year (column 2); APPROVAL_RATE , the number of approved mortgage loan applications divided by the total number of applications received (column 3); and $\ln(\text{BRANCHES})$, the natural logarithm of the number of branches a bank has in a county in a year (column 4). $\ln(\text{DIST_HOMETOWN})$ is the natural logarithm of the distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. HOMETOWN_UG is a dummy that equals 1 if the CEO undertakes an undergraduate degree in the same state as her birth state. Control variables include: ASSETS , LEVERAGE , ROA , TOTAL_LOANS , DEPOSITS , $\% \text{FEMALE_APPLICANTS}$, $\% \text{NON_WHITE_APPLICANTS}$, LOAN_TO_INCOME , and $\ln(\text{APPLICANT_INCOME})$. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. t -statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable | | | |
|---|------------------------------------|--------------------------------|------------------------------|-----------------------------|
| | $\ln(\text{MORTGAGE_LOANS})$ 1 | MORTGAGE_GROWTH 2 | APPROVAL_RATE 3 | $\ln(\text{BRANCHES})$ 4 |
| $\text{HOMETOWN_UG} \times \ln(\text{DIST_HOMETOWN})$ | -0.483*** [-2.764] | -0.016*** [-6.742] | -0.013*** [-8.113] | -0.082 [-1.268] |
| $\text{HOMETOWN_UG} \times \ln(\text{DIST_HQ})$ | 0.237 [1.381] | -0.007*** [-3.943] | 0.018*** [13.809] | 0.063* [1.954] |
| $\ln(\text{DIST_HOMETOWN})$ | 0.119 [0.820] | -0.003* [-1.942] | -0.007*** [-6.172] | 0.018 [0.373] |
| $\ln(\text{DIST_HQ})$ | -0.975*** [-6.096] | -0.025*** [-18.697] | -0.033*** [-33.926] | -0.274*** [-11.281] |
| HOMETOWN_UG | 1.042 [0.603] | 0.096*** [5.306] | -0.103*** [-8.506] | 0.151 [0.277] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R^2 | 0.621 | 0.33 | 0.453 | 0.359 |
| No. of obs. | 290,253 | 221,726 | 272,411 | 290,253 |

These results are consistent with both the hometown advantage and the agency explanations. Individuals who study for their first degree in their birth state are likely to spend more time there and could have better access to information on their hometown areas as a result. Similarly, these individuals could also be more deeply rooted in the local community and thus have a greater incentive to favor their hometown for their own private benefit. Notwithstanding the reasons, the results help strengthen our interpretation of the hometown lending effects.

D. Evidence from CEO Transitions

As our regressions include bank fixed effects, the effects documented in Table 2 are identified via within-bank CEO changes. One concern with taking this approach is that CEO turnover may be driven by changes in bank characteristics that also affect the branching and mortgage decisions made near the CEO's hometown. For instance, banks with a plan to expand to California could be more likely to appoint a California-born CEO and simultaneously implement strategies to open more branches and increase lending in California.

In this section, we focus on two subsamples in which CEO transitions are less likely to be driven by the bank's desire to change its lending and branching strategies. First, we focus on a subsample of banks that experience changes in their CEOs for plausibly exogenous reasons (Panel A of Table 4). For instance, if the

TABLE 4
Exogenous and Internal CEO Turnovers

Table 4 reports regressions that estimate the effect of distance to the bank CEO's hometown on bank lending and branching policies around CEO turnover events. Panel A focuses on exogenous CEO turnover events. A turnover is considered exogenous if it arises from CEO's death, long-term illness, long-planned retirement, or if the turnover takes place when the CEO is at least 60 years of age. Panel B focuses on internal CEO turnover events, which occur when the incoming CEO was already employed by the bank. Across both panels, the dependent variables are $\Delta \ln(\text{MORTGAGE_LOANS})$, the mortgage origination volume 1 year after the turnover minus the mortgage origination volume 1 year before the turnover (column 1); $\Delta \text{MORTGAGE_GROWTH}$, the mortgage origination growth 1 year after the turnover minus the mortgage origination growth 1 year before the turnover (column 2); $\Delta \text{APPROVAL_RATE}$, the mortgage approval rate 1 year after the turnover minus the mortgage approval rate 1 year before the turnover (column 3); and $\Delta \ln(\text{BRANCHES})$, the number of branches 1 year after the turnover minus the number of branches 1 year before the turnover (column 4). The main explanatory variable $\ln(\text{DIST_HOMETOWN})$ is the change in the proximity to CEOs' hometown resulting from the turnover. Control variables are collapsed for brevity. Control variables include: ΔASSETS , $\Delta \text{LEVERAGE}$, ΔROA , $\Delta \text{TOTAL_LOANS}$, $\Delta \text{DEPOSITS}$, $\Delta \% \text{FEMALE_APPLICANTS}$, $\Delta \% \text{NON_WHITE_APPLICANTS}$, $\Delta \text{LOAN_TO_INCOME}$, and $\Delta \ln(\text{APPLICANT_INCOME})$. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable | | | |
|-------------------------------------|--------------------------------------|----------------------------------|--------------------------------|-------------------------------|
| | $\Delta \ln(\text{MORTGAGE_LOANS})$ | $\Delta \text{MORTGAGE_GROWTH}$ | $\Delta \text{APPROVAL_RATE}$ | $\Delta \ln(\text{BRANCHES})$ |
| | 1 | 2 | 3 | 4 |
| <i>Panel A. Exogenous Turnovers</i> | | | | |
| $\Delta \ln(\text{DIST_HOMETOWN})$ | -0.237*** [-5.220] | -0.023** [-2.047] | -0.015** [-2.081] | -0.012*** [-4.290] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| R^2 | 0.833 | 0.896 | 0.841 | 0.694 |
| No. of obs. | 12,374 | 9,339 | 11,899 | 12,446 |
| <i>Panel B. Internal Turnovers</i> | | | | |
| $\Delta \ln(\text{DIST_HOMETOWN})$ | -0.261*** [-5.384] | -0.027** [-2.249] | -0.015* [-1.931] | -0.012*** [-4.293] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| R^2 | 0.829 | 0.885 | 0.842 | 0.671 |
| No. of obs. | 12,194 | 9,183 | 11,297 | 12,290 |

current CEO unexpectedly passes away, this would force the board to appoint a new CEO. Given that a successor CEO would need to be appointed at relatively short notice, it is less likely that the new CEO would be selected for reasons specifically related to local lending decisions. Although the selection of an incoming CEO is not entirely random, this setup introduces some useful external variation by creating the need to appoint a CEO for reasons that are not plausibly related to local lending decisions.

Following Nguyen, Hagendorff, and Eshraghi (2018), we consider a turnover to be exogenous if it meets at least one of the following criteria: i) the outgoing CEO departs as a result of death or illness, ii) the outgoing CEO is of the natural retirement age (i.e., 60 or older) at the time of the turnover, or iii) the turnover occurs as part of the bank's succession plan (with the date of departure announced at least 6 months before the departure). In total, 59% of the CEO turnovers in our sample are classified as exogenous.

Second, we focus on a subsample of internal CEO turnovers in which the incoming CEO was already employed by the bank (Panel B of Table 4). Internal successions often reflect a desire for continuity in a bank's strategy (Dittmar and Duchin (2016)). Therefore, the choice of the CEO is less likely to reflect a desire to change a bank's lending policies.

We estimate regressions that compare bank branching and mortgage lending decisions 1 year after the turnover of the CEO and 1 year before the turnover. The dependent variables are changes in post-turnover branching and lending outcomes (e.g., mortgage origination volume 1 year after the turnover minus mortgage origination volume 1 year before the turnover). The key independent variable of interest is the change in the proximity to the CEO's hometown resulting from the turnover ($\Delta \ln(\text{DIST_HOMETOWN})$). The change in the proximity to the CEO's hometown is positive (negative) when the hometown of the incoming CEO is farther from (nearer to) a given location compared to the location of the outgoing CEO's hometown. Similar to the proximity variable, all control variables are the differences from 1 year after the turnover and 1 year before the turnover.²¹

Across Panels A and B of [Table 4](#), the coefficient estimates on $\Delta \ln(\text{DIST_HOMETOWN})$ are negative and statistically significant across all columns. This indicates that banks increase mortgage lending (columns 1–3) and open more branches (column 4) in locations closer to the hometown of the incoming CEO. Overall, the findings suggest that resources are being reallocated within banks to facilitate lending in the hometown of the incumbent CEO. We further explore this argument in [Section VI.A](#).

E. CEOs' Influence on Hometown Lending

As loans are screened and ultimately approved by loan officers, one might wonder how much influence CEOs have over local branching and lending outcomes. In this section, we discuss and conduct several analyses to show that CEOs play a pivotal role in shaping credit policies at the local level.

First, the analysis of CEO transitions in the previous section is direct evidence of a CEO's pivotal influence in the credit allocation process. If CEOs do not matter, we should not observe increased lending in the hometown of the incoming CEO following a CEO turnover. Upon taking over the reins, CEOs could implement policies to open more branches near their hometowns, which would lead to an increase in local lending (Gilje et al. (2016), Nguyen (2019)). This is precisely what we find in [Table 4](#), which points to the active role of the CEO in influencing local lending. Second, CEOs could exert their influence locally by appointing their friends or contacts as local branch managers. Third, as CEOs regularly review branch performance and intervene in the operations of individual branches,²² their preferences with respect to hometown lending can be conveyed to local branch managers and shape their influence on credit availability at the local level.

²¹As banks do not change the location of their headquarters as a result of CEO turnovers, $\Delta \ln(\text{DIST_HQ})$ is always 0. Therefore, this variable is dropped from the regressions.

²²For instance, if the CEO believes that a specific branch is growing too fast (which could attract attention from regulators), they may intervene by raising the concern directly with the branch manager. Although such communications are infrequent, a CEO's preferences (e.g., whether the branch is encouraged to continue pursuing aggressive lending) can be learned by local branch managers and thereby shape local lending behavior. This is consistent with survey evidence from Graham, Harvey, Grennan, and Rajgopal (2019), who show that CEO values are communicated top-down and influence the behavior of local employees. We thank an anonymous bank CEO for providing this insight into local branching and lending procedures.

To augment the preceding discussions, we conduct 2 additional tests to demonstrate CEOs' direct influence on local lending decisions. As a first test, we examine changes in bank lending in response to severe natural disasters. The idea is that because natural disasters increase credit demand in affected areas and put immediate pressure on banks to increase lending, CEOs need to make the difficult decision of whether to reallocate credit to the areas affected by the disaster. As this requires banks to cut lending from their unaffected markets to have enough liquidity to support disaster-affected areas (Cortés and Strahan (2017)), CEOs are likely to have significant input in the decision or make the decision themselves. This allows us to attribute local lending outcomes to CEOs.

We match data from the Spatial Hazard Events and Losses Database for the U.S. (SHELDUS) constructed by the University of South Carolina to our sample. SHELDUS is a county-level data set that contains the date, type (e.g., wildfire, earthquake, hurricane), and severity (e.g., fatalities, property losses) of disasters, as well as locations of the affected counties. To examine how proximity to the CEO's hometown affects the bank's response to natural disasters, we regress our outcome variables on the interaction between $\ln(\text{DIST_HOMETOWN})$ and DISASTER_SEVERITY (defined as the proportion of the number of fatalities to the county's population).

As shown in Panel A of Table 5, the coefficient estimates on $\text{DISASTER_SEVERITY} \times \ln(\text{DIST_HOMETOWN})$ are statistically negative. Thus, banks are more likely to increase lending in response to natural disasters that occur closer to the CEO's hometown than in response to those that occur farther away. As CEOs are likely to be responsible for making this decision, the results point to the CEO's potential influence on local lending decisions. In unreported analyses, we find that loans originated near CEOs' hometowns following natural disasters have lower default rates. Thus, consistent with the hometown advantage explanation, CEOs expand lending in their hometown following natural disasters to take advantage of their local knowledge, which is especially important in facilitating lending in disaster-affected areas.

As a second test, we examine whether our baseline results differ when CEOs are more powerful. If CEOs have an influence on local lending, we should observe stronger hometown effects in banks with more powerful CEOs because they have more freedom to implement their preferred policies. In contrast, if CEOs are not involved in shaping local lending decisions, our baseline results should not depend on their power. To test for this, we regress our outcome variables on the interaction between $\ln(\text{DIST_HOMETOWN})$ and POWERFUL_CEO (which is the sum of two indicator variables on whether the proportion of inside directors on the board is above the sample median and whether the CEO's tenure is above the sample median).²³

Panel B of Table 5 indicates that the CEO hometown effects become even more pronounced when the CEO has more power relative to the bank's board of directors (negative coefficient on $\text{POWERFUL_CEO} \times \ln(\text{DIST_HOMETOWN})$). The results suggest that CEOs do indeed have influence on local lending and

²³An insider-dominated board of directors is less likely to intensely monitor the CEO (Weisbach (1988)). Similarly, CEOs with longer tenure tend to have a greater influence over the board (Coles, Daniel, and Naveen (2014)).

TABLE 5
Influence of CEOs on Hometown Lending and Branching

Table 5 reports bank-county-year regressions that estimate the effects of distance to the bank CEO's hometown on bank lending and branching policies. The dependent variables are $\ln(\text{MORTGAGE_LOANS})$, the natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year (column 1); MORTGAGE_GROWTH , the percentage change in mortgage originations by a bank in a given county relative to the prior year (column 2); APPROVAL_RATE , the number of approved mortgage loan applications divided by the total number of applications received (column 3); and $\ln(\text{BRANCHES})$, the natural logarithm of the number of branches a bank has in a county in a year (column 4). $\ln(\text{DIST_HOMETOWN})$ is the natural logarithm of the distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. Panel A interacts $\ln(\text{DIST_HOMETOWN})$ with DISASTER_SEVERITY , the number of fatalities divided by the county population. Panel B interacts $\ln(\text{DIST_HOMETOWN})$ with POWERFUL_CEO , the sum of 2 dummy variables on whether the fraction of outside directors on the board is below the sample median and whether the CEO's tenure is above the sample median. Control variables are collapsed for brevity. Control variables include: ASSETS , LEVERAGE , ROA , TOTAL_LOANS , DEPOSITS , $\% \text{FEMALE_APPLICANTS}$, $\% \text{NON_WHITE_APPLICANTS}$, LOAN_TO_INCOME , and $\ln(\text{APPLICANT_INCOME})$. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable | | | |
|---|-------------------------------|---------------------------|-------------------------|------------------------|
| | $\ln(\text{MORTGAGE_LOANS})$ | MORTGAGE_GROWTH | APPROVAL_RATE | $\ln(\text{BRANCHES})$ |
| | 1 | 2 | 3 | 4 |
| <i>Panel A. Disaster Lending</i> | | | | |
| $\text{DISASTER_SEVERITY} \times \ln(\text{DIST_HOMETOWN})$ | -0.026*** [-2.848] | -0.003** [-2.116] | -0.001 [-0.626] | -0.018*** [-5.956] |
| $\text{DISASTER_SEVERITY} \times \ln(\text{DIST_HQ})$ | 0.070*** [9.210] | 0.005*** [5.791] | 0.002*** [2.862] | -0.007*** [-2.773] |
| $\ln(\text{DIST_HOMETOWN})$ | -0.103*** [-11.105] | -0.007*** [-4.609] | -0.014*** [-15.383] | -0.017*** [-6.628] |
| $\ln(\text{DIST_HQ})$ | -0.871*** [-102.597] | -0.030*** [-28.349] | -0.025*** [-32.939] | -0.234*** [-87.567] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R^2 | 0.617 | 0.328 | 0.468 | 0.358 |
| No. of obs. | 291,412 | 222,552 | 273,379 | 291,412 |
| <i>Panel B. CEO Power</i> | | | | |
| $\text{POWERFUL_CEO} \times \ln(\text{DIST_HOMETOWN})$ | -0.026** [-2.460] | -0.008*** [-4.896] | -0.001 [-0.753] | -0.031*** [-9.976] |
| $\text{POWERFUL_CEO} \times \ln(\text{DIST_HQ})$ | 0.008 [0.908] | 0.007*** [5.439] | -0.012*** [-14.536] | 0.017*** [6.169] |
| $\ln(\text{DIST_HOMETOWN})$ | -0.105*** [-9.578] | -0.009*** [-5.492] | -0.011*** [-10.392] | -0.006* [-1.745] |
| $\ln(\text{DIST_HQ})$ | -0.828*** [-80.852] | -0.029*** [-24.570] | -0.013*** [-15.745] | -0.252*** [-76.537] |
| POWERFUL_CEO | 0.195*** [3.092] | 0.081*** [7.821] | 0.079*** [12.012] | 0.098*** [5.304] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R^2 | 0.617 | 0.331 | 0.471 | 0.357 |
| No. of obs. | 272,942 | 206,821 | 256,315 | 272,942 |

branching decisions. This influence becomes stronger when CEOs have more power vis-à-vis the boards as this presents a greater opportunity for CEOs' personal attitudes to shape branching and lending outcomes.

Although we show that CEOs have a direct influence on credit policies in their hometown areas, we do not discount the role of local branch managers or credit officers. Ultimately, loan officers are responsible for loan screening and approval. Instead, we argue that the CEO has a central role to play in the process and that loan officers are not acting in isolation.

V. Is Hometown Lending Superior?

A. Loan Performance

So far, we find that counties located closer to a CEO's hometown enjoy greater lending and better access to bank branches than those located farther away. In this section, we attempt to disentangle the underlying causes of the CEO's hometown lending effects by tracking the ex post performance of mortgage loans. If the hometown lending effects are driven by agency conflicts, hometown loans would be suboptimal; thus, they should underperform in the long run. In contrast, if CEOs implement policies to lend more near their hometowns to exploit their hometown advantages, the performance effect of hometown loans should be positive.

To distinguish between these hypotheses, we exploit a data set compiled by Fannie Mae (Fannie Mae Single-Family Loan Performance Data) that tracks the ex post performance of individual loans.²⁴ This data set covers approximately one-fourth of the U.S. mortgage market and provides loan-level monthly status updates, including information on loan delinquencies. Following Cortés et al. (2016), we consider a loan to be delinquent (LOAN_DELINQUENCIES) if it becomes 90 days delinquent or enters foreclosure during the first 2 years of the loan's life.²⁵ The analyses are performed at the loan level. This allows us to control for loan-level control variables such as applicant gender, race, and income, which are important determinants of ex post loan performance. All regressions include county-year and bank fixed effects and control variables similar to those in Panel B of Table 2. We also include two additional controls for borrower risk made available in the Fannie Mae data set (i.e., the applicant's FICO score (FICO) and the loan amount borrowed as a ratio of the value of the property (LOAN_TO_VALUE)).

The results in Table 6 indicate that loans originated closer to a CEO's hometown have lower rates of defaults. The coefficient estimates are statistically significant and indicate that loans originated 1 standard deviation closer to the bank CEO's hometown are 0.097% ($= 0.00113 \times 0.861$) less likely to default (column 3). Relative to the average default rate of 1.4%, this estimate corresponds to an economically significant marginal effect of 6.9%. These estimates already account for the "hard" quantitative components of loan risk (i.e., FICO score and loan-to-value ratio); thus, they can be viewed as capturing incremental subjective attributes beyond the variation attributable to common borrower risk characteristics. Therefore, these results support the hometown advantage explanation that banks have superior information on their CEOs' hometown areas, which allows them to originate more loans and make more informed lending decisions (Agarwal and Hauswald (2010)). The results are at odds with the agency explanation that CEOs implement policies to lend more in their hometowns in the pursuit of private benefits.

²⁴Fannie Mae Single-Family Loan Performance Data are publicly available and can be accessed at <https://www.fanniemae.com/portal/funding-the-market/data/loan-performance-data.html>.

²⁵The advantage of focusing on the early years of a loan's life is that the borrower's characteristics still resemble those at the time of the application review (Rajan et al. (2015)). Our results are robust to using alternative default windows, such as 3 or 5 years.

TABLE 6
Loan Performance

Table 6 reports loan-level regressions that estimate the effect of distance to the bank CEO's hometown on ex post loan performance. The dependent variable is LOAN_DELINQUENCIES, a dummy variable that equals 1 if a loan becomes 90 days delinquent or enters foreclosure during the first 2 years of its life. $\ln(\text{DIST_HOMETOWN})$ is the natural logarithm of the distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. All models include county-year and bank fixed effects. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable: LOAN_DELINQUENCIES | | |
|---------------------------------|--|----------------------|------------------------|
| | 1 | 2 | 3 |
| $\ln(\text{DIST_HOMETOWN})$ | 0.00123** [2.108] | 0.00133** [2.305] | 0.00113** [1.986] |
| $\ln(\text{DIST_HQ})$ | -0.001* [-1.753] | -0.001* [-1.653] | 0.000 [-1.107] |
| ASSETS | | -0.003 [-0.765] | -0.003 [-0.652] |
| LEVERAGE | | 0.211*** [3.987] | 0.154*** [2.900] |
| ROA | | -0.001 [-1.047] | -0.001 [-1.057] |
| TOTAL_LOANS | | -0.013 [-0.815] | -0.016 [-1.065] |
| DEPOSITS | | 0.008 [0.540] | 0.006 [0.384] |
| FEMALE | | | 0.001 [1.171] |
| AFRICAN_AMERICAN | | | 0.002 [1.039] |
| ASIAN | | | -0.002 [-1.144] |
| OTHER_RACES | | | -0.002* [-1.680] |
| LOAN_TO_INCOME | | | 0.003 [1.605] |
| $\ln(\text{APPLICANT_INCOME})$ | | | 0.003 [1.107] |
| LOAN_TO_VALUE | | | 0.000*** [12.751] |
| FICO | | | -0.000*** [-28.268] |
| County-year fixed effects | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes |
| R^2 | 0.099 | 0.099 | 0.114 |
| No. of obs. | 165,459 | 163,508 | 162,875 |

B. Use of Soft Information

To sharpen our hometown advantage interpretation, we next examine whether loans originated near CEOs' hometowns incorporate more soft information. To test for this, we employ a methodology similar in spirit to the procedure used in Rajan et al. (2015). The intuition for this test can be illustrated using the following example. Consider two borrowers with identical hard information but different soft information content. In the absence of soft information, both borrowers should receive similar loans contracts. In contrast, if banks have superior soft information in areas near their CEOs' hometowns, they should be able to distinguish "good" borrowers from "bad" borrowers and, as a result, grant more favorable loan terms to "good" borrowers (cf. Skrastins and Vig (2019)). In other words, when more soft

information is employed to aid lending decisions, we should observe more dispersion in contractual terms.

We follow Skrastins and Vig (2019) and use three measures to capture dispersion in contractual terms. The first two measures focus on dispersion in the loan amount: the standard deviation (column 1) and interquartile range (column 2) of the loan amount of loans originated in a given bank-county-year. The third measure is the residual loan amount (column 3)—the variation in the loan amount that cannot be explained by observable borrower information and other contractual characteristics.²⁶ As the preceding example illustrates, the greater the amount of soft information used to aid lending decisions, the larger these measures. The unit of analysis is at the bank-county-year level, and all regressions include county-year and bank fixed effects and control variables, as per equation (1).

Table 7 reports the results. Across all outcome variables, we find consistent evidence that loans originated near a CEO's hometown have more dispersed contractual terms. Specifically, the standard deviation and interquartile range of loan amounts are 3.4% ($= -0.039 \times 0.861$) and 2.2% ($= -0.026 \times 0.861$) higher for loans originated 1 standard deviation closer to the bank CEO's hometown. Similarly, proximity to a CEO's hometown is associated with a higher residual loan amount. These findings suggest that more soft information is being used in loans originated near a CEO's hometown.

In summary, our findings that hometown loans have lower default rates and use more soft information strongly support the hometown advantage explanation. This advantage could arise from the CEO's superior information and/or her superior ability to appoint and motivate local employees. As for the latter, it is possible that hometown commonality facilitates the interactions between CEOs and local employees, which in turn incentivizes employees to exert more effort in the collection and use of borrower soft information. Regardless of the mechanisms, our findings show that more information is being used in hometown loans, which leads to improved loan performance.

VI. Additional Results

A. Bank-Level Evidence

Having shown that loans originated nearer to the CEO's hometown have different ex post outcomes and that the effect is mainly driven by the CEO's hometown advantage, a natural question that arises is whether CEO hometown lending also affects aggregate bank outcomes. Although CEOs' hometown advantage allows banks to make more informed lending decisions near the CEOs' hometown areas, this effect could be offset by the lower loan quality in distant counties, leaving no effect on aggregate bank outcomes. To test for this, we regress %MORTGAGE_

²⁶The residual loan amount is the residual from a regression of observable loan and borrower characteristics on $\ln(\text{LOAN_AMOUNT})$. The dependent variable is $\ln(\text{LOAN_AMOUNT})$, the natural logarithm of the loan amount of loans originated in a given bank-county-year. The explanatory variables are: %FEMALE_APPLICANTS, %NON_WHITE_APPLICANTS, %OCCUPIED_HOMES, %REFINANCING, $\ln(\text{APPLICANT_INCOME})$, and %CONVENTIONAL_LOANS. For brevity, the results of this regression are unreported. They are available from the authors.

TABLE 7
Contract Dispersion

Table 7 reports bank-county-year regressions that estimate the effect of distance to the bank CEO's hometown on the dispersion of contractual terms. The dependent variables are $\ln(\sigma_{\text{LOAN_AMOUNT}})$, the natural logarithm of the standard deviation of the amount of loans originated by a bank in a county-year (column 1); $\ln(\text{IQR})$, the natural logarithm of the interquartile range of the amount of loans originated by a bank in a county-year (column 2); and $\text{RESIDUAL_LOAN_AMOUNT}$, the residual in the regression of observable borrower and loan characteristics on $\ln(\text{LOAN_AMOUNT})$ (column 3). $\ln(\text{DIST_HOMETOWN})$ is the natural logarithm of the distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable | | |
|---------------------------------|-------------------------------------|------------------------|------------------------|
| | $\ln(\sigma_{\text{LOAN_AMOUNT}})$ | $\ln(\text{IQR})$ | RESIDUAL_LOAN_AMOUNT |
| | 1 | 2 | 3 |
| $\ln(\text{DIST_HOMETOWN})$ | -0.039*** [-18.485] | -0.026*** [-6.761] | -0.021*** [-5.614] |
| $\ln(\text{DIST_HQ})$ | -0.131*** [-71.857] | -0.236*** [-68.790] | -0.064*** [-19.290] |
| ASSETS | 0.221*** [25.880] | 0.354*** [21.997] | -0.018 [-1.246] |
| LEVERAGE | 1.870*** [11.959] | -0.953*** [-3.218] | 1.682*** [6.846] |
| ROA | 0.012*** [4.230] | 0.009 [1.557] | 0.027*** [4.983] |
| TOTAL_LOANS | 0.635*** [16.728] | 0.847*** [12.709] | -0.260*** [-4.718] |
| DEPOSITS | -0.034 [-1.028] | 0.642*** [9.805] | 0.317*** [4.782] |
| %FEMALE_APPLICANTS | 0.087*** [6.143] | 0.011 [0.426] | - |
| %NON_WHITE_APPLICANTS | -0.118*** [-14.073] | -0.345*** [-21.239] | - |
| LOAN_TO_INCOME | 0.704*** [167.996] | 0.448*** [63.098] | - |
| $\ln(\text{APPLICANT_INCOME})$ | 0.969*** [140.735] | 0.885*** [76.640] | - |
| County-year fixed effects | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes |
| R^2 | 0.708 | 0.472 | 0.364 |
| No. of obs. | 264,166 | 289,254 | 200,046 |

LOAN_HOME_COUNTY (the fraction of a bank's mortgage lending originated in the bank CEO's birth county) on 5 bank-level outcome variables: TOTAL_LOANS , MORTGAGE_LOANS , BAD_LOANS , ROA , and STOCK_RETS .

The estimates for all outcome variables in Table 8 are statistically insignificant. Thus, the proportion of mortgage lending in the CEO's hometown county cannot explain a bank's total lending (total loans divided by total assets), mortgage lending (mortgage loans divided by total assets), mortgage loan performance (bad loans divided by mortgage loans), profitability (return on assets), or shareholder wealth (annual stock returns). The nonresults on TOTAL_LOANS (the proportion of total lending to bank assets) imply that CEOs do not expand total lending to accommodate greater hometown lending. Instead, lending is reallocated from areas that are farther away to areas that are closer to the CEO's hometown. Overall, these findings are again at odds with the agency hypothesis and support the interpretation that CEOs reallocate resources closer to their hometown to exploit their hometown advantage.

TABLE 8
CEO Hometown Lending and Bank Performance

Table 8 reports bank-level regressions that estimate the relation between the proportion of mortgage lending in the CEO's hometown county and various measures of bank performance. The dependent variables are TOTAL_LOANS, total loans divided by total assets (column 1); MORTGAGE_LOANS, total mortgage loans divided by total assets (column 2); BAD_LOANS, bad loans divided by mortgage loans (column 3); ROA, net income divided by total assets (column 4); and STOCK_RETs, (closing stock prices minus opening stock prices) divided by opening stock prices (column 5). %MORTGAGE_LOAN_HOME_COUNTY is a bank's proportion of mortgage lending made in the CEO's birth county. Standard errors are clustered at the bank level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable | | | | |
|----------------------------|--------------------|----------------------|--------------------|------------------------|-----------------------|
| | TOTAL_LOANS 1 | MORTGAGE_LOANS 2 | BAD_LOANS 3 | ROA 4 | STOCK_RETs 5 |
| %MORTGAGE_LOAN_HOME_COUNTY | 0.046 [0.188] | 0.263 [1.401] | -2.557 [-0.972] | 1.636 [0.609] | -0.158 [-1.611] |
| ASSETS | -0.009 [-0.523] | 0.014 [1.335] | 0.037 [1.075] | 0.107 [0.519] | -0.010*** [-2.902] |
| LEVERAGE | -0.128 [-0.580] | 0.149 [1.162] | 1.645 [0.944] | -18.572*** [-3.995] | 0.023 [0.386] |
| ROA | 0.000 [-0.086] | 0.001 [0.717] | 0.000 [0.040] | - - | 0.008*** [8.407] |
| TOTAL_LOANS | - | 0.736*** [12.930] | -0.431 [-1.064] | -0.071 [-0.085] | -0.014 [-0.936] |
| DEPOSITS | 0.109 [1.024] | -0.017 [-0.368] | -0.246 [-0.836] | -1.714 [-1.472] | 0.000 [-0.007] |
| Year fixed effects | Yes | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes | Yes |
| F^2 | 0.177 | 0.643 | 0.035 | 0.274 | 0.390 |
| No. of obs. | 906 | 906 | 845 | 906 | 903 |

B. Cross-Sectional Evidence

In Table 9, we examine how the hometown lending effects vary in the cross section of borrowers to further understand the cause(s) underlying the CEO's hometown lending effects. If the effects are driven by the CEO's hometown advantage, they should be stronger among more informationally opaque, difficult-to-verify borrowers and become weaker when the decisions are more clear-cut. To test for this, we interact $\ln(\text{DIST_HOMETOWN})$ with: $\text{LOW_INCOME_APPLICANTS}$, a dummy that equals 1 if the average income of applicants received by a bank in a county-year is below the sample median and 0 otherwise; $\text{\%NON_WHITE_APPLICANTS}$, the proportion of non-White applicants the bank receives in a county-year; and $\text{\%FEMALE_APPLICANTS}$, the proportion of female applicants the bank receives in a county-year.

The results in Table 9 indicate that the CEO's hometown lending effects are more pronounced among poorer (Panel A), non-White (Panel B), and female (Panel C) mortgage applicants. These are borrowers whose applications are traditionally more difficult to verify because they have less detailed credit histories and require more screening effort from the bank (Cohen-Cole (2011), Ergun-gor (2010)).²⁷ Therefore, superior information arising from a hometown advantage allows banks to better evaluate opaque applicants, resulting in greater lending

²⁷Cohen-Cole (2011), for instance, shows that non-White applicants tend to have a less detailed credit history than White applicants.

TABLE 9
CEO's Hometown Lending and Borrower Characteristics

Table 9 reports bank-county-year regressions that estimate the effect of distance to the bank CEO's hometown on bank lending and branching policies conditional on applicant characteristics. The dependent variables are $\ln(\text{MORTGAGE_LOANS})$, the natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year; MORTGAGE_GROWTH , the percentage change in mortgage originations by a bank in a given county relative to the prior year; and APPROVAL_RATE , the number of approved mortgage loan applications divided by the total number of applications received. $\ln(\text{DIST_HOMETOWN})$ is the natural logarithm of the distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. Panel A interacts $\ln(\text{DIST_HOMETOWN})$ with $\text{LOW_INCOME_APPLICANTS}$, a dummy that equals 1 if the applicant income is below the sample median and 0 otherwise. Panel B interacts $\ln(\text{DIST_HOMETOWN})$ with $\% \text{NON_WHITE_APPLICANTS}$. Panel C interacts $\ln(\text{DIST_HOMETOWN})$ with $\% \text{FEMALE_APPLICANTS}$. Control variables are collapsed for brevity. Control variables include: ASSETS , LEVERAGE , ROA , TOTAL_LOANS , DEPOSITS , LOAN_TO_INCOME , $\ln(\text{APPLICANT_INCOME})$, $\% \text{FEMALE_APPLICANTS}$, and $\% \text{NON_WHITE_APPLICANTS}$. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. t -statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable | | |
|--|-------------------------------|---------------------------|-------------------------|
| | $\ln(\text{MORTGAGE_LOANS})$ | MORTGAGE_GROWTH | APPROVAL_RATE |
| | 1 | 2 | 3 |
| <i>Panel A. Lending to Low Income Applicants</i> | | | |
| $\text{LOW_INCOME_APPLICANTS} \times \ln(\text{DIST_HOMETOWN})$ | 0.022 [1.596] | -0.004* [-1.844] | -0.008*** [-5.642] |
| $\text{LOW_INCOME_APPLICANTS} \times \ln(\text{DIST_HQ})$ | -0.230*** [-21.758] | 0.003** [2.074] | -0.002* [-1.765] |
| $\ln(\text{DIST_HOMETOWN})$ | -0.114*** [-11.872] | -0.007*** [-5.357] | -0.011*** [-12.542] |
| $\ln(\text{DIST_HQ})$ | -0.732*** [-88.625] | -0.027*** [-27.406] | -0.022*** [-31.384] |
| Control variables | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes |
| R^2 | 0.618 | 0.329 | 0.469 |
| No. of obs. | 291,412 | 222,552 | 273,379 |
| <i>Panel B. Lending to Non-White Applicants</i> | | | |
| $\% \text{NON_WHITE_APPLICANTS} \times \ln(\text{DIST_HOMETOWN})$ | -0.206*** [-7.756] | -0.022*** [-4.642] | 0.003 [1.176] |
| $\% \text{NON_WHITE_APPLICANTS} \times \ln(\text{DIST_HQ})$ | 0.108*** [4.830] | 0.011*** [2.770] | 0.003 [1.168] |
| $\ln(\text{DIST_HOMETOWN})$ | -0.041*** [-3.168] | 0.000 [-0.156] | -0.016*** [-12.403] |
| $\ln(\text{DIST_HQ})$ | -0.863*** [-83.447] | -0.031*** [-20.046] | -0.025*** [-24.010] |
| Control variables | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes |
| R^2 | 0.617 | 0.328 | 0.468 |
| No. of obs. | 291,412 | 222,552 | 273,379 |
| <i>Panel C. Lending to Female Applicants</i> | | | |
| $\% \text{FEMALE_APPLICANTS} \times \ln(\text{DIST_HOMETOWN})$ | -0.069* [-1.950] | -0.012* [-1.721] | -0.021*** [-3.469] |
| $\% \text{FEMALE_APPLICANTS} \times \ln(\text{DIST_HQ})$ | 0.452*** [15.011] | 0.021*** [3.636] | 0.029*** [5.844] |
| $\ln(\text{DIST_HOMETOWN})$ | -0.102*** [-9.853] | -0.006*** [-2.878] | -0.010*** [-6.740] |
| $\ln(\text{DIST_HQ})$ | -0.926*** [-102.056] | -0.032*** [-19.293] | -0.030*** [-23.194] |
| Control variables | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes |
| R^2 | 0.617 | 0.328 | 0.468 |
| No. of obs. | 291,412 | 222,552 | 273,379 |

volume targeted toward these applicants near the region of the CEO’s hometown. These results strongly support the hometown advantage explanation.

C. Out-of-Sample Test: CEO Hometown Effects on Small Business Lending

Our main analyses focus on mortgage lending to take advantage of the granular HMDA data set, in which we can observe the entire pool of loan-level applications, including the rejected applications, to separate loan demand from supply. In this section, we conduct an out-of-sample test and examine whether counties located nearer to the CEO’s hometown also enjoy higher small business lending growth compared to counties located farther away.

We obtain small business lending data from the Community Reinvestment Act (CRA) database compiled by the FFIEC. The data are aggregated at the bank-county-year level. The FFIEC categorizes small business loans into three size brackets according to the amount: i) less than \$100,000, ii) between \$100,000 and \$250,000, and iii) between \$250,000 and \$1,000,000. For each size bracket, we calculate the dependent variable, $\ln(\text{SMALL_BUSINESS_LOANS})$, which is the natural logarithm of the nominal amount of small business loans originated by a bank in a county-year. All regressions include bank and county-year fixed effects.

The results in Table 10 confirm that within the same bank, counties nearer to the CEO’s hometown exhibit a higher growth in small business lending. This

TABLE 10
Proximity to CEO Hometown and Small Business Lending

Table 10 reports bank-county-year regressions that estimate the effect of distance to the bank CEO’s hometown on small business lending. The dependent variable is $\ln(\text{SMALL_BUSINESS_LOANS})$, the natural logarithm of the nominal amount of small business loans originated by a bank in a county-year. Column 1 includes loans whose amount at origination is less than or equal to \$100,000. Column 2 includes loans whose amount at origination is more than \$100,000 but less than or equal to \$250,000. Column 3 includes loans whose amount at origination is more than \$250,000 but less than or equal to \$1,000,000. $\ln(\text{DIST_HOMETOWN})$ is the natural logarithm of the distance between the bank CEO’s hometown county and the county in which lending or branching decisions take place. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable: $\ln(\text{SMALL_BUSINESS_LOANS})$ | | |
|------------------------------|--|------------------------|--------------------------|
| | Amount ≤ \$100k | 100k < Amount ≤ \$250k | 250k < Amount ≤ \$1,000k |
| | 1 | 2 | 3 |
| $\ln(\text{DIST_HOMETOWN})$ | -0.642*** [-15.559] | -0.310*** [-5.013] | 0.072 [1.054] |
| $\ln(\text{DIST_HQ})$ | -1.490*** [-35.881] | -1.300*** [-21.135] | -0.919*** [-13.744] |
| ASSETS | 0.107*** [18.299] | 0.032*** [3.723] | -0.036*** [-3.724] |
| LEVERAGE | 1.406*** [48.538] | 0.905*** [20.869] | 0.618*** [13.250] |
| ROA | -1.797*** [-3.816] | -0.053 [-0.072] | -1.072 [-1.319] |
| TOTAL_LOANS | -0.065*** [-6.100] | 0.002 [0.118] | -0.031* [-1.730] |
| DEPOSITS | 1.660*** [15.373] | 1.662*** [9.141] | 0.209 [1.021] |
| County-year fixed effects | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes |
| R^2 | 0.585 | 0.491 | 0.499 |
| No. of obs. | 217,861 | 217,861 | 217,861 |

effect is detected only among smaller loans (less than \$250,000) (columns 1–2) and becomes insignificant for larger loans (between \$250,000 and \$1,000,000) (column 3). As banks typically require small business owners to put up their assets as collateral to secure a large loan, they do not need to rely on superior information to gain an advantage on these loans. Furthermore, if CEOs lend more in their hometowns to seek recognition, the effect should concentrate among the largest loans as these increase the CEOs' visibility in their local communities.²⁸ Therefore, the findings are strongly consistent with the hometown advantage and again are at odds with the agency explanation.

VII. Conclusions

Our article documents new evidence of a home bias on bank lending and branching outcomes. Focusing on bank lending outcomes is a question of first-order importance, given the impact of bank credit on local economic developments. We find that banks open more branches and make more lending near the bank CEO's childhood homes. The effects are stronger for CEOs who also complete their undergraduate degree in their birth state, consistent with the idea that individuals who spend more time in their childhood home states display a stronger bias toward their hometown.

Consistent with information access being one of the most important forces in shaping lending transactions, we find that hometown lending is mainly driven by superior information. Specifically, loans originated near the CEO's hometown have lower ex post default rates and make more use of borrower soft information. Moreover, hometown lending is more salient among informationally opaque borrowers for which information access is needed to overcome financing frictions. Finally, we find that hometown lending does not affect aggregate bank outcomes, suggesting that credit is being reallocated from regions located farther away to regions proximate to the CEO's hometown. Taken together, our article provides evidence that bank CEOs have advantages in their hometowns and that this matters for branching and credit allocation policies.

Appendix A. Variable Definitions and Construction

Key Explanatory Variables

ln(DIST_HOMETOWN): Natural logarithm of the physical distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. Source: Various sources.

ln(DIST_HQ): Natural logarithm of the physical distance between the bank headquarters (HQ) county and the county in which lending or branching decisions take place. Source: FDIC's Summary of Deposits (SOD).

²⁸In unreported tests, we repeat the bank-level performance analyses in Table 8 for small business lending. We find that the fraction of small business lending in the CEO's birth county does not explain the bank's total lending, loan performance, return on assets, or stock returns. The results support the hometown advantage explanation. These results are available from the authors.

HOMETOWN_STATE: Dummy that equals 1 if the CEO's birth state and the state in which the lending or branching decisions take place are the same. Source: Various sources.

HQ_STATE: Dummy that equals 1 if the bank's HQ state and the state in which the lending or branching decisions take place are the same. Source: SOD.

Bank Characteristics

ASSETS: Natural logarithm of total assets. Source: Consolidated Financial Statements for Bank Holding Companies (FR Y-9C).

LEVERAGE: Total liabilities divided by total assets. Source: FR Y-9C.

ROA: Earnings before interest and taxes divided by total assets. Source: FR Y-9C.

TOTAL_LOANS: Total loans divided by total assets. Source: FR Y-9C.

MORTGAGE_LOANS: Mortgage loans divided by total assets. Source: FR Y-9C.

DEPOSITS: Total deposits divided by total assets. Source: FR Y-9C.

BAD_LOANS: Bad loans divided by total mortgage loans. Source: FR Y-9C.

STOCK_RETURNS: (Closing stock prices minus opening stock prices) divided by opening stock prices. Source: CRSP.

%MORTGAGE_LOAN_HOME_COUNTY: Fraction of a bank's mortgage lending originated in the bank CEO's birth county. Source: Home Mortgage Disclosure Act (HMDA).

BOARD_INDEPENDENCE: Fraction of outside directors on the board. Source: BoardEx.

G_INDEX: Index of governance provisions developed by Gompers, Ishii, and Matrick (2003). Source: RiskMetrics.

Mortgage Loan Variables

ln(MORTGAGE_LOANS): Natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year. Source: HMDA.

MORTGAGE_GROWTH: Percentage change in mortgage originations by a bank in a given county relative to the prior year. Source: HMDA.

APPROVAL_RATE: Number of approved mortgage loan applications divided by the total number of applications received. Source: HMDA.

ln(BRANCHES): Natural logarithm of the number of branches a bank has in a county-year. Source: HMDA.

ln($\sigma_{\text{LOAN_AMOUNT}}$): Natural logarithm of the standard deviation of the amount of loans originated by a bank in a county-year. Source: HMDA.

ln(IQR): Natural logarithm of the interquartile range of the amount of loans originated by a bank in a county-year. Source: HMDA.

RESIDUAL_LOAN_AMOUNT: Residual in the regressions of observable borrower and loan characteristics on ln(LOAN_AMOUNT). The dependent variable is ln(LOAN_AMOUNT), the natural logarithm of the loan

amount of loans originated in a given bank-county-year. The explanatory variables are %FEMALE_APPLICANTS, %NON_WHITE_APPLICANTS, $\ln(\text{APPLICANT_INCOME})$, %CONVENTIONAL_LOANS, %OCCUPIED_HOMES, and %REFINANCING. Source: HMDA.

$\ln(\text{APPLICANT_INCOME})$: Natural logarithm of the average applicant's income of loans reviewed for each bank-county-year. Source: HMDA.

%CONVENTIONAL_LOANS: Ratio of the number of applications for conventional loans to the total number of applications reviewed for each bank-county-year. Source: HMDA.

%OCCUPIED_HOMES: Ratio of the number of applications for owner-occupied homes to the total number of applications reviewed for each bank-county-year. Source: HMDA.

%REFINANCING: Ratio of the number of applications for refinancing purposes to the total number of applications reviewed for each bank-county-year. Source: HMDA.

LOAN_DELINQUENCIES: Dummy that equals 1 if an approved loan becomes 90 days delinquent or enters foreclosure during the first 2 years of a loan's life. Source: Fannie Mae.

%FEMALE_APPLICANTS: Ratio of the number of applications from female applicants to the total number of applications reviewed for each bank-county-year. Source: HMDA.

%NON_WHITE_APPLICANTS: Ratio of the number of applications from non-White applicants to the total number of applications reviewed for each bank-county-year. Non-White applicants include all applicants whose reported race is non-White. Source: HMDA.

LOAN_TO_INCOME: Average ratio of the loan amount in a mortgage application to the applicant's income for applications reviewed in each bank-county-year. Source: HMDA.

LOAN: Loan amount requested (in thousands of dollars). Source: HMDA.

INCOME: The applicant's gross annual income (in thousands of dollars). Source: HMDA.

LOW_INCOME_APPLICANTS: Dummy that equals 1 if the income of mortgage applicants received in a bank-county-year is below the sample median. Source: HMDA.

APPROVED: Dummy that equals 1 if a loan is approved. Source: HMDA.

FEMALE: Dummy that equals 1 if the applicant is female. Source: HMDA.

AFRICAN_AMERICAN: Dummy that equals 1 if the applicant is an African American. Source: HMDA.

ASIAN: Dummy that equals 1 if the applicant is Asian. Source: HMDA.

OTHER_RACES: Dummy that equals 1 if the applicant is American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander. Source: HMDA.

LOAN_TO_VALUE: Loan amount to property value of approved loans. Source: Fannie Mae.

FICO: FICO score of approved loans. Source: Fannie Mae.

Small Business Loan Variables

ln(SMALL_BUSINESS_LOANS): Natural logarithm of the nominal amount of small business loans originated by a bank in a county-year. Source: Community Reinvestment Act (CRA).

County-Level Variables

DISASTER_SEVERITY: Number of fatalities divided by the county population. Source: Spatial Hazard Events and Losses Database for the U.S. (SHELDUS).

CEO Characteristics

HOMETOWN_UG: Dummy that equals 1 if the CEO undertakes an undergraduate degree in her birth state. Source: BoardEx.

POWERFUL_CEO: Sum of 2 dummy variables on whether the fraction of outside directors on the board is below the sample median and whether the CEO's tenure is above the sample median. Source: BoardEx.

MBA: Dummy that equals 1 if the CEO has a master of business administration (MBA) degree. Source: BoardEx.

IVY_LEAGUE: Dummy that equals 1 if the CEO obtains a degree from an Ivy League institution. Source: BoardEx.

AGE: Age of the CEO. Source: BoardEx.

DEPRESSION_BABY: Dummy that equals 1 if the CEO is born between 1920 and 1929. Source: BoardEx.

CRISIS_CAREER_STARTER: Dummy that equals 1 if the CEO starts her career (assuming at the age of 22) during a crisis. Source: BoardEx, NBER crisis database.

OVERCONFIDENCE: Dummy that equals 1 if the CEO holds exercisable stock options that are at least 67% in the money. Source: BoardEx.

MILITARY_EXPERIENCE: Dummy that equals 1 if the CEO has prior military experience. Source: BoardEx.

CASH_PAY: CEO's salary + bonus divided by total compensation (TDC1). Source: ExecuComp.

VEGA_SCALED: Vega divided by cash pay (salary + bonus). Source: ExecuComp.

DELTA_SCALED: Delta divided by cash pay (salary + bonus). Source: ExecuComp.

Appendix B. CEO's Birth State

Appendix B reports descriptive statistics of states in which bank CEOs were born. The sample covers 1999–2014 for which data on CEOs' birth counties are available.

| <u>Birth State</u> | <u>Number of Nonlocal CEOs</u> | <u>Total Number of CEOs</u> |
|----------------------|--------------------------------|-----------------------------|
| Alabama | 2 | 13 |
| Arkansas | 0 | 2 |
| Arizona | 2 | 3 |
| California | 7 | 27 |
| Connecticut | 3 | 10 |
| District of Columbia | 2 | 2 |
| Florida | 2 | 10 |
| Georgia | 2 | 13 |
| Hawaii | 0 | 3 |
| Iowa | 2 | 6 |
| Illinois | 11 | 20 |
| Indiana | 12 | 19 |
| Kansas | 2 | 4 |
| Kentucky | 1 | 7 |
| Louisiana | 0 | 3 |
| Massachusetts | 6 | 17 |
| Maryland | 2 | 9 |
| Maine | 1 | 8 |
| Michigan | 5 | 11 |
| Minnesota | 4 | 7 |
| Missouri | 2 | 8 |
| Mississippi | 8 | 19 |
| Montana | 1 | 2 |
| North Carolina | 8 | 31 |
| North Dakota | 0 | 1 |
| Nebraska | 2 | 2 |
| New Jersey | 2 | 16 |
| New York | 18 | 48 |
| Ohio | 13 | 25 |
| Oklahoma | 1 | 3 |
| Oregon | 0 | 2 |
| Pennsylvania | 13 | 48 |
| Rhode Island | 3 | 4 |
| South Carolina | 5 | 13 |
| South Dakota | 2 | 2 |
| Tennessee | 0 | 2 |
| Texas | 9 | 18 |
| Utah | 1 | 3 |
| Virginia | 10 | 24 |
| Vermont | 2 | 3 |
| Washington | 1 | 8 |
| Wisconsin | 2 | 3 |
| West Virginia | 2 | 6 |
| Total | 171 | 485 |

Appendix C. Excluding Top 3 CEO Hometown States

Appendix C reports bank-county-year regression results that estimate the effect of distance to the bank CEO's hometown on bank lending and branching policies. We exclude all loans originated by banks led by CEOs who grew up in the top 3 CEO hometown states: New York, Pennsylvania, and Ohio. The dependent variables are $\ln(\text{MORTGAGE_LOANS})$, the natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year (column 1); MORTGAGE_GROWTH , the percentage change in mortgage originations by a bank in a given county relative to the prior year (column 2); APPROVAL_RATE , the number of approved mortgage loan applications divided by the total number of applications received (column 3); and $\ln(\text{BRANCHES})$, the natural logarithm of

the number of branches a bank has in a county in a year (column 4). $\ln(\text{DIST_HOMETOWN})$ is the natural logarithm of the distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. Control variables are collapsed for brevity. Control variables include: ASSETS, LEVERAGE, ROA, TOTAL_LOANS, DEPOSITS, %FEMALE_APPLICANTS, %NON_WHITE_APPLICANTS, LOAN_TO_INCOME, and $\ln(\text{APPLICANT_INCOME})$. Standard errors are clustered at the county-year level. Refer to [Appendix A](#) for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable | | | |
|------------------------------|-------------------------------|------------------------|------------------------|------------------------|
| | $\ln(\text{MORTGAGE_LOANS})$ | MORTGAGE_GROWTH | APPROVAL_RATE | $\ln(\text{BRANCHES})$ |
| | 1 | 2 | 3 | 4 |
| $\ln(\text{DIST_HOMETOWN})$ | -0.106*** [-11.692] | -0.008*** [-5.805] | -0.013*** [-14.232] | -0.033*** [-11.199] |
| $\ln(\text{DIST_HQ})$ | -0.789*** [-95.108] | -0.022*** [-20.967] | -0.022*** [-30.775] | -0.250*** [-95.904] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R^2 | 0.649 | 0.369 | 0.522 | 0.404 |
| No. of obs. | 213,951 | 165,051 | 201,693 | 213,951 |

Appendix D. Alternative Definitions of Hometown Proximity

[Appendix D](#) reports bank-county-year regressions using alternative definitions of distance to a CEO's hometown. In Panel A, the main explanatory variable is HOMETOWN_STATE, a dummy variable that equals 1 if the CEO's birth state and the state in which the lending or branching decisions take place is in the same. In Panel B, we use 10 dummy variables, each equal to 1 if the lending and branching decisions take place within 200 kilometers (km), 200–400 km, 400–600 km, 600–800 km, and 800–1,000 km from the CEO's hometown (bank's headquarters) and 0 otherwise. The dependent variables are $\ln(\text{MORTGAGE_LOANS})$, the natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year (column 1); MORTGAGE_GROWTH, the percentage change in mortgage originations by a bank in a given county relative to the prior year (column 2); APPROVAL_RATE, the number of approved mortgage loan applications divided by the total number of applications received (column 3); and $\ln(\text{BRANCHES})$, the natural logarithm of the number of branches a bank has in a county in a year (column 4). Control variables are collapsed for brevity. Control variables include: ASSETS, LEVERAGE, ROA, TOTAL_LOANS, DEPOSITS, %FEMALE_APPLICANTS, %NON_WHITE_APPLICANTS, LOAN_TO_INCOME, and $\ln(\text{APPLICANT_INCOME})$. Standard errors are clustered at the county-year level. Refer to [Appendix A](#) for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

| Variable | Dependent Variable | | | |
|--|-----------------------|----------------------|----------------------|-----------------------|
| | ln(MORTGAGE_LOANS) | MORTGAGE_GROWTH | APPROVAL_RATE | ln(BRANCHES) |
| | 1 | 2 | 3 | 4 |
| <i>Panel A. Hometown State Lending</i> | | | | |
| HOMETOWN_STATE | 0.756*** [26.936] | 0.035*** [7.696] | 0.053*** [17.802] | 0.170*** [22.428] |
| HQ_STATE | 2.568*** [119.491] | 0.095*** [32.119] | 0.097*** [48.327] | 0.573*** [79.936] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R ² | 0.612 | 0.328 | 0.469 | 0.321 |
| No. of obs. | 291,412 | 222,552 | 273,379 | 291,412 |
| <i>Panel B. Varying Distance</i> | | | | |
| HOMETOWN < 200 km | 0.327*** [10.919] | 0.032*** [7.126] | 0.045*** [14.864] | 0.048*** [5.562] |
| 200 km < HOMETOWN < 400 km | 0.361*** [16.851] | 0.033*** [9.929] | 0.030*** [13.405] | 0.046*** [8.263] |
| 400 km < HOMETOWN < 600 km | 0.335*** [17.614] | 0.040*** [13.066] | 0.014*** [6.975] | 0.077*** [16.682] |
| 600 km < HOMETOWN < 800 km | 0.100*** [5.431] | 0.023*** [7.250] | 0.008*** [3.913] | 0.023*** [5.243] |
| 800km < HOMETOWN < 1000 km | -0.023 [-1.272] | 0.009*** [2.898] | 0.004* [1.946] | -0.013*** [-3.158] |
| HQ < 200 km | 2.871*** [112.498] | 0.093*** [25.899] | 0.098*** [39.928] | 0.680*** [84.851] |
| 200 km < HQ < 400 km | 1.435*** [70.339] | 0.044*** [14.179] | 0.036*** [16.994] | 0.350*** [65.780] |
| 400 km < HQ < 600 km | 0.871*** [44.586] | 0.022*** [6.963] | 0.023*** [11.260] | 0.249*** [51.205] |
| 600 km < HQ < 800 km | 0.357*** [18.040] | 0.010*** [2.904] | 0.016*** [7.422] | 0.126*** [26.360] |
| 800 km < HQ < 1000 km | 0.268*** [14.293] | -0.004 [-1.136] | -0.005** [-2.235] | 0.185*** [37.600] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R ² | 0.617 | 0.329 | 0.469 | 0.332 |
| No. of obs. | 291,412 | 222,552 | 273,379 | 291,412 |

Appendix E. Controlling for CEO Characteristics and Bank Corporate Governance

Appendix E reports bank-county-year regressions that estimate the effect of distance to the bank CEO's hometown on bank lending and branching policies. The dependent variables are $\ln(\text{MORTGAGE_LOANS})$, the natural logarithm of the nominal amount of mortgage loans originated by a bank in a county-year (column 1); MORTGAGE_GROWTH , the percentage change in mortgage originations by a bank in a given county relative to the prior year (column 2); APPROVAL_RATE , the number of approved mortgage loan applications divided by the total number of applications received (column 3); and $\ln(\text{BRANCHES})$, the natural logarithm of the number of branches a bank has in a county in a year (column 4). $\ln(\text{DIST_HOMETOWN})$ is the natural logarithm of the distance between the bank CEO's hometown county and the county in which lending or branching decisions take place. Panel A includes additional controls for observable CEO characteristics: MBA, a dummy that equals 1 if the CEO has a master of business administration;

IVY_LEAGUE, a dummy that equals 1 if the CEO obtains a degree from an Ivy League institution; AGE, the age of the CEO; DEPRESSION_BABY, a dummy that equals 1 if the CEO is born between 1930 and 1939; CRISIS_CAREER_STARTER, a dummy that equals 1 if the CEO starts her career (assuming at the age

| Variable | Dependent Variable | | | |
|--|------------------------|------------------------|------------------------|------------------------|
| | ln(MORTGAGE_LOANS) | MORTGAGE_GROWTH | APPROVAL_RATE | ln(BRANCHES) |
| | 1 | 2 | 3 | 4 |
| <i>Panel A. Controlling for Observable CEO Characteristics</i> | | | | |
| ln(DIST_HOMETOWN) | -0.167*** [-20.403] | -0.011*** [-8.788] | -0.014*** [-16.486] | -0.040*** [-13.714] |
| ln(DIST_HQ) | -0.720*** [-88.882] | -0.022*** [-21.079] | -0.015*** [-21.086] | -0.238*** [-81.388] |
| MBA | -0.662*** [-13.445] | -0.066*** [-8.666] | -0.042*** [-7.942] | 0.011 [0.886] |
| IVY_LEAGUE | 0.323*** [9.830] | 0.034*** [6.549] | 0.064*** [18.031] | 0.009 [1.010] |
| AGE | 0.014*** [6.567] | 0.006*** [15.864] | -0.002*** [-10.231] | 0.001* [1.874] |
| DEPRESSION_BABY | 0.792*** [17.039] | 0.099*** [10.919] | 0.119*** [22.419] | 0.043*** [3.563] |
| CRISIS_CAREER_STARTER | 0.174*** [6.000] | 0.053*** [11.169] | 0.050*** [17.515] | 0.002 [0.331] |
| OVERCONFIDENCE | -0.329*** [-8.756] | -0.056*** [-8.485] | -0.016*** [4.071] | 0.041*** [5.384] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R ² | 0.659 | 0.360 | 0.487 | 0.377 |
| No. of obs. | 232,449 | 175,682 | 218,814 | 232,449 |
| <i>Panel B. Controlling for CEO Pay Elements</i> | | | | |
| ln(DIST_HOMETOWN) | -0.174*** [-21.630] | -0.011*** [-8.999] | -0.015*** [-18.125] | -0.040*** [-15.072] |
| ln(DIST_HQ) | -0.768*** [-96.146] | -0.026*** [-26.775] | -0.020*** [-28.745] | -0.234*** [-85.286] |
| ln(TOTAL_COMP) | -0.169*** [-11.298] | 0.036*** [13.664] | -0.046*** [-26.633] | -0.014*** [-3.336] |
| CASH_PAY | -1.204*** [-21.725] | -0.024*** [-2.514] | -0.235*** [-38.784] | -0.102*** [-7.382] |
| VEGA_SCALED | 0.398*** [18.304] | -0.016*** [-3.799] | 0.011*** [4.250] | -0.027*** [-4.786] |
| DELTA_SCALED | 0.195*** [10.861] | 0.007* [1.804] | 0.016*** [7.104] | 0.015*** [3.305] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R ² | 0.647 | 0.354 | 0.490 | 0.373 |
| No. of obs. | 261,239 | 201,220 | 245,126 | 261,239 |
| <i>Panel C. Controlling for Bank Corporate Governance</i> | | | | |
| ln(DIST_HOMETOWN) | -0.143*** [-17.493] | -0.009*** [-7.753] | -0.016*** [-19.307] | -0.034*** [-12.385] |
| ln(DIST_HQ) | -0.731*** [-91.126] | -0.023*** [-23.037] | -0.016*** [-23.625] | -0.233*** [-83.705] |
| BOARD_INDEPENDENCE | -0.033 [-0.637] | -0.105*** [-11.478] | -0.017*** [-3.235] | 0.017 [1.289] |
| G_INDEX | -0.043*** [-5.129] | -0.012*** [-7.565] | 0 [-0.344] | 0.006*** [2.875] |
| Control variables | Yes | Yes | Yes | Yes |
| County-year fixed effects | Yes | Yes | Yes | Yes |
| Bank fixed effects | Yes | Yes | Yes | Yes |
| R ² | 0.638 | 0.339 | 0.481 | 0.364 |
| No. of obs. | 253,257 | 193,870 | 238,804 | 253,257 |

of 22) during a crisis period (defined according to the National Bureau of Economic Research (NBER) crisis database); and OVERCONFIDENCE, a dummy variable that equals 1 if moneyness of the option holdings is 67% and above. Panel B includes additional controls for components of CEO pay: $\ln(\text{TOTAL_COMP})$, the natural logarithm of the CEO's total compensation (tdc1 in ExecuComp); CASH_PAY, (salary + bonus) divided by total compensation (tdc1 in ExecuComp); VEGA_SCALED, vega divided by cash pay (salary + bonus); and DELTA_SCALED, delta divided by cash pay (salary + bonus). Panel C includes additional controls for bank governance: BOARD_INDEPENDENCE, the fraction of outside directors on the board; and G_INDEX, index of governance provisions developed by Gompers, Ishii, and Metrick (2003). Control variables are collapsed for brevity. Control variables include: ASSETS, LEVERAGE, ROA, TOTAL_LOANS, DEPOSITS, %FEMALE_APPLICANTS, %NON_WHITE_APPLICANTS, LOAN_TO_INCOME, and $\ln(\text{APPLICANT_INCOME})$. Standard errors are clustered at the county-year level. Refer to Appendix A for variable definitions and construction. The constant is suppressed. *t*-statistics are reported in square brackets. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

Appendix F. Using Selection on Observables to Assess Bias from Unobservables

Appendix F reports the results of Oster's (2019) test for the amount of variation in unobservables relative to observables needed to bring the estimated effect on $\ln(\text{DIST_HOMETOWN})$ to 0. Following Oster, δ is measured as $\beta_{\text{FULL}}/\beta_{\text{RESTRICT}} - \beta_{\text{FULL}} \times R_{\text{FULL}} - R_{\text{RESTRICT}}/R_{\text{MAX}} - R_{\text{FULL}}$, where β_{RESTRICT} is the coefficient on $\ln(\text{DIST_HOMETOWN})$ from the model using a restricted set of controls and β_{FULL} is the coefficient on $\ln(\text{DIST_HOMETOWN})$ from the model using a full set of controls. The restricted model does not include any fixed effects (FE) or control variables, that is, $\ln(\text{DIST_HOMETOWN})$ is the only explanatory variable included. The full models correspond to columns 1–4 in Panel A of Table 2. Following Oster, we specify $R_{\text{MAX}} = 1.3R_{\text{FULL}}$, where R_{MAX} is the R^2 from a hypothetical regression that includes both observed and unobserved controls and R_{FULL} is the R^2 from a regression that includes a full set of controls. The beta range is $[\beta^*, \beta_{\text{FULL}}]$, where the bias-adjusted treatment effect is $\beta^* = \beta_{\text{FULL}} - (\beta_{\text{RESTRICT}} - \beta_{\text{FULL}}) \times \frac{R_{\text{MAX}} - R_{\text{FULL}}}{R_{\text{FULL}} - R_{\text{RESTRICT}}}$.

| Dependent Variable | Full Model | δ | Beta Range |
|-------------------------------|--|----------|------------------|
| $\ln(\text{MORTGAGE_LOANS})$ | Control variables + county-year FE + bank FE | 16.776 | [−0.112, −0.119] |
| MORTGAGE_GROWTH | Control variables + county-year FE + bank FE | 4.576 | [−0.008, −0.010] |
| APPROVAL_RATE | Control variables + county-year FE + bank FE | 3.994 | [−0.011, −0.015] |
| $\ln(\text{BRANCHES})$ | Control variables + county-year FE + bank FE | 2.193 | [−0.015, −0.028] |

Appendix G. Other Robustness Tests

Panel A of Appendix G presents various robustness tests on our baseline results in Panel A of Table 2. In row 1, we perform our regressions based on a standard Heckman (1979) 2-step procedure to account for potential self-selection. The first

step of the Heckman procedure estimates the probability that a CEO is included in our sample. The sample in the first step includes: i) banks led by nonlocal CEOs that are included in the main sample and ii) banks that cannot be included in the sample because of missing CEO's birth county. The dependent variable in the first step is a dummy that equals 1 if a CEO is included in the sample and 0 otherwise. All regression specifications include bank and county-year fixed effects and a full set of control variables: $\ln(\text{DIST_HQ})$, ASSETS , LEVERAGE , ROA , DEPOSITS , TOTAL_LOANS , $\ln(\text{APPLICANT_INCOME})$, LOAN_TO_INCOME , $\% \text{FEMALE_APPLICANTS}$, and $\% \text{NON_WHITE_APPLICANTS}$. The second step of the Heckman procedure includes LAMBDA , which contains information from the first step to control for the unobservable factors that make sample inclusion more likely. We exclude the 10% smallest banks (row 2), exclude the 10% largest banks (row 3), exclude observations covering the 2007–2009 financial crisis (row 4), control for the staggered deregulation of interstate bank branching laws (Rice and Strahan (2010)) (row 5), and include both local and nonlocal CEOs in the sample (row 6). Panel B reports regressions that estimate the effect of distance to the bank CEO's hometown on DEPOSIT_GROWTH , the percentage change in total deposits a bank receives in a given county relative to the prior year. For brevity, we display only the estimates and t -statistics (in square brackets) for $\ln(\text{DIST_HOMETOWN})$. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively.

Panel A. Robustness Tests on Baseline Results (Panel A of Table 2)

| Variable | Dependent Variable | | | |
|--|-------------------------------|---------------------------|-------------------------|------------------------|
| | $\ln(\text{MORTGAGE_LOANS})$ | MORTGAGE_GROWTH | APPROVAL_RATE | $\ln(\text{BRANCHES})$ |
| | 1 | 2 | 3 | 4 |
| 1. Heckman 2-step procedure | -0.109*** [-14.191] | -0.008*** [-7.125] | -0.014*** [-18.063] | -0.028*** [-10.891] |
| 2. Excluding the 10% smallest banks | -0.132*** [-16.869] | -0.009*** [-7.628] | -0.015*** [-19.700] | -0.029*** [-11.331] |
| 3. Excluding the 10% largest banks | -0.073*** [-8.917] | -0.007*** [-5.555] | -0.007*** [-9.009] | -0.031*** [-12.203] |
| 4. Excluding the 2007-9 financial crisis | -0.143*** [-16.201] | -0.008*** [-6.236] | -0.014*** [-16.552] | -0.032*** [-11.829] |
| 5. Controlling for IBBEA deregulation | -0.134*** [-12.768] | -0.015*** [-8.466] | -0.008*** [-7.037] | -0.034*** [-9.806] |
| 6. Including local and nonlocal CEOs | -0.258*** [-42.792] | -0.011*** [-13.809] | -0.017*** [-29.227] | -0.035*** [-19.748] |

Panel B. Placebo Test on Deposit Growth

| | Dependent Variable |
|-----------------------------|--------------------------|
| | DEPOSIT_GROWTH |
| $\ln(\text{DIS_HOMETOWN})$ | -1.942 [-0.843] |
| $\ln(\text{DIST_HQ})$ | -1.582 [-0.859] |
| Control variables | Yes |
| County-year fixed effects | Yes |
| Bank fixed effects | Yes |
| R^2 | 0.245 |
| No. of obs. | 30,186 |

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