APSA Council Meeting Final Minutes

APSA Council Meeting Saturday, April 14, 2007 Palmer House Hilton Chicago, IL

Present: Martha Ackelsberg, Tony Affigne (Treasurer), Robert Axelrod (President), Lisa Baldez, Catherine Boone, Janet Box-Steffensmeier, Henry Brady, Michael Brintnall (Executive Director), Susan Burgess, Dennis Chong, Elisabeth Gerber, Michael Doyle, Donald Green, Kerry Haynie, Bryan Jones, Michael Jones-Correa, Timothy Kaufman-Osborn, Jack Levy, Arthur Lupia, Dianne Pinderhughes (President-Elect) Anna Sampaio, Andrea Simpson, Melissa Williams

Not Attending: Luis Ricardo Fraga, James Johnson, David Lake, Helen Milner, Lee Sigelman

Staff: Jeff Biggs, Rob Hauck, Polly Karpowicz, Kim Mealy, Bahram Rajaee, Robin Smith, Lauren Tighe

Guests: Jane Junn, Edmond Keller, Ken Meier, Ronald Rogowski, Dan Treisman, Joan Tronto

The meeting was called to order at 9:30 a.m.

I. Report of the President

President Axelrod welcomed the Council. He gave a short update on the association as well as an update on his travels to the regional associations' meetings. He reported on his two non-APSA activities; an upcoming trip to China with the People-to-People program as well as his recent involvement with a program on Middle East politics. Further, he apprised the Council of the situation with *Perspectives on Politics* editor Jim Johnson and advised he would call Jim to give condolences from the Council.

II. Report of the Executive Director

APSA Executive Director Michael Brintnall reported that APSA as an association is doing well, and everything at the national office is in order. He welcomed Kim Mealy who recently joined the staff as the new Program Director of Education, Professional, and Minority Initiatives. Further, he indicated that he would like to engage in more writing about freedom, peer review, and learned societies in the future and would keep the Council informed of his endeavors.

III. Items for Review/ Approval on Consent Agenda

The Council approved the minutes from the prior administrative committee and Council meetings and accepted all Committee minutes.

The Council reviewed the statement on academic freedom put forth by the Ethics Committee (Council Book page 213). Jeff Biggs indicated that this statement evolved from an April 2006 controversy at UCLA concerning academic freedom. Biggs reiterated that the Council recommended that APSA be a signatory of the ACE statement on Academic Freedom. However, it was decided that the statement was too general and the Council asked the Ethics Committee to author an additional piece that was more pertinent to political science.

Biggs pointed out that the statement puts a major burden on universities to come to the support of their faculty in these situations. The new statement would be posted on APSA's web site, circulated to departments, and sent to universities when issues called for it. Biggs also indicated that if APSA was asked to intercede, this statement would reiterate where we as a scholarly association stand on this issue and that an intercession of this manner frequently makes a difference.

Bryan Jones pointed to language in paragraph 5 of the statement and indicated that APSA should support academic freedom regardless of whether or not it is an increasing problem.

Arthur Lupia recommended that the language in paragraph 5 be changed to read "Political scientists as well as other academics have been subject to harassment and intimidation because of their political views, such harassment..." This new language removes the paragraph lead in of "It is increasingly common on U.S. campuses to subject..."

Martha Ackelsberg moved to vote on the approval of the new language, with changes in language to be reviewed by the Ethics and Administrative Committees.

• MOTION TO AMEND LANGUAGE IN PARAGRAPH 5 OF THE ETHICS COMMITTEE STATE-MENT ON ACADEMIC FREEDOM IS UNANIMOUSLY APPROVED.

Michael Doyle and Donald Green asked about language in paragraph 3 asking whether or not APSA would censure certain universities (specifically those associated with a religious denomination) who don't subscribe to unfettered political discussion.

Michael Brintnall responded that APSA does not censure institutions and this statement does give APSA a way to express our views quickly when an issue concerning academic freedom arises on a campus.

Melissa Williams asked about the propriety of telling universities what their objectives are to commit certain resources. She agreed they have an obligation to defend academic freedom. Williams suggested new language to clarify this distinction and moved to have it changed to read "Third, the association encourages universities to..." as opposed to the original "Third, the university has an obligation ..."

• MOTION TO AMEND LANGUAGE IN THE LAST PARA-GRAPH OF THE ETHICS COMMIT-TEE STATEMENT ON ACADEMIC FREEDOM IS UNANIMOUSLY AP-PROVED.

Susan Burgess expressed her view that religious universities have a strong need for statements such as this one. In response, Anna Sampaio gave an example of professors from Liberty University who were released because their teachings went against the religious values of the University.

• MOTION TO APPROVE ETHICS COMMITTEE STATEMENT ON ACADEMIC FREEDOM IS UNANIMOUSLY APPROVED.

IV. Financial Reports

APSA Treasurer Tony Affigne reported that he is working with staff to improve

the clarity and easy communication of the budget to the Council and staff. He pointed to the various financial handouts as evidence of the efforts to improve the process, and that this is just a first step.

Treasurer Affigne reported that the total value of the APSA trust portfolio is \$11.8 million while the CFP fund is at \$13.3 million and the working capital fund is at \$2.2 million. He also reported that the current value of the building at 1527 New Hampshire is \$6.4 million while the building at 1528 18th Street is valued at \$1.9 million. He indicated that the total value of all asses is \$35.4 million and that the portfolio has grown nicely as there has been a 7.2% increase in the value of the APSA trust portfolio and a slightly larger increase in the CFP portfolio. Further, he indicated that the association's commitment to socially responsible investing is outlined in item 5.5 of the association's by-laws and was also published in the January 2007 issue of PS.

Treasurer Affigne informed the Council that the Trust and Development Committee was beginning the process of the customary 5 year review of our investment manager Loren Ross and Cedarpoint Capital. The Committee is seeking the advice of a consultant who will assess whether or not the association still needs an active investment firm or manager. Affigne reported that the Trust and Development Committee will be meeting with Vanguard Group at the end of July to learn about how a major funds group could serve APSA.

Affigne also indicated that he is working with staff to explore new affinity program partnerships.

Robin Smith, APSA Director of Finance and Administration, reported that the building at 1527 New Hampshire is receiving energy efficient upgrades. We will be installing new storm windows and have switched to more energy efficient light bulbs throughout the building. We have also rehabbed the building's roof.

Michael Brintnall updated the Council concerning the building at 1528 18th Street. He reported unexpected difficulty in finding long-term tenants. The market in the foreseeable figure is stronger for sale of the building than lease. A sale could now result in gains. Holding the building incurs risk of operating losses outpacing long term gains. He indicated that the Trust and Development Committee has agreed that the building be put up for sale while still attempting to find some short term lease opportunities.

President Axelrod informed the Council that the Administrative Committee recommended the creation of an ad hoc Building Committee that would handle negotiations

associated with the building's sale. The Building Committee would be comprised of the President, President-Elect, Treasurer, and one member of the Trust and Development Committee to be named at a later date. He affirmed however that the final approval for the sale of the building would rest with the Council.

Henry Brady felt that it might be worth a discussion of possibilities of usage of the building by APSA. Michael Brintnall responded that APSA has explored the possibility of moving the Centennial Center or using the space for housing for CFP fellows or students. However, he indicated that any of these options would only produce about 2/3 of the revenue that APSA would get from a long term tenant. The inability to find a long term tenant for the space has motivated the decision to put the building up for sale.

Michael Jones-Correa asked where the funds from the sale of the building would go. Michael Brintnall responded by reminding the Council first, that APSA's endowment investments at no time was encumbered or reduced by the building purchase. The building was purchased by borrowing against the original building. The funds would be used to pay off the mortgage and any leftover funds would go back into the portfolio. Treasurer Affigne furthered this point by indicating that the resale value reimburses the association's existing balance sheet and reimburses the banks.

Henry Brady moved to authorize the pursuit of the sale of the 18th Street building as well as create a Building Committee to oversee negotiations.

- MOTION TO AUTHORIZE THE SALE OF THE BUILDING AT 1528 18th STREET IS UNANIMOUSLY APPROVED.
- MOTION TO APPROVE THE CREATION OF A BUILDING COMMITTEE TO OVERSEE THE SALE IS UNANIMOUSLY APPROVED.

Treasurer Affigne directed the Council's attention to the audit report. He indicated the Audit Committee has discussed the audit and has approved it. He pointed out that the net assets for the last fiscal year grew by \$2 million. He also noted that there was no management letter.

Treasurer Affigne moved to accept the audit.

• MOTION TO ACCEPT THE AUDIT IS UNANIMOUSLY AP-PROVED.

Treasurer Affigne informed the Council that APSA had signed a reauthorization letter to reappoint McGladrey and Pullen as the audit firm. He also indicated that the auditing firm has been asked to review the council fiscal governance structure.

Further, the Audit Committee will bring a list of possible changes to the fiscal governance structure to the Council meeting in August.

Donald Green commended Treasurer Affigne for his work on financial matters and endorsed the move to request a council fiscal governance structure.

Green also inquired into how funds are allocated to individual awards.

Lisa Baldez then asked if there were restrictions on reallocation of funds. Rob Hauck responded by saying that this issue has previously been looked into and to change a restricted account APSA would have to go back to all the original donors to get authorization. Hauck indicated that they will continue to review this issue.

Treasurer Affigne directed the Council's attention to the newly created whistleblower statement reviewed by the Audit Committee. Michael Brintnall indicated that there is an expectation of a whistleblower policy that provides a vehicle and protections for people who wish to identify financial malpractice within the association. Treasurer Affigne called for approval of the whistleblower policy.

• MOTION TO APPROVE THE WHISTLEBLOWER POLICY IS UNANIMOUSLY APPROVED.

Treasurer Affigne introduced the proposed FY08 budget to the Council. He indicated the budget included a 7.2% increase in expenses and a 7.8% increase in revenues.

Michael Brintnall told the Council that there were no dramatic changes in this budget and that it was built on the previous year's experience. Robin Smith informed the Council that she projects a little over \$5.071 million in revenue and \$5.06 million in expenses thus making the bottom line roughly \$11,000. She indicated that membership dues would increase by 3% which is standard. Departmental dues will also increase by 3%. Journal revenue is projected to be higher. The fee for the annual meeting will rise by 5% and Smith expects that exhibitor revenue will increase. She also indicated that staff salary and benefits costs are the most expensive parts of the budget.

Kerry Haynie questioned why departmental dues are based on the number of faculty in a department rather than on the school's resources and ability to pay for the membership. Michael Brintnall responded by saying that the dues structure is based on the potential for eJobs postings and the cost of those listings. Brintnall indicated that it was possible to ask the Departmental Services Committee to think about this issue.

Melissa Williams asked how APSA determines that exhibitor revenue will

 increase. Rob Hauck responded by saying that fees will be higher and that the there will be a larger exhibit hall.

Bryan Jones asked to have a clearer breakdown of the budget by object and noted the Council's important role in financial oversight.

Treasurer Affigne informed the Council that the form 990 submitted by the association is available as a public document and documents the salary of the executive director and the 5 highest paid employees. He also informed the Council that any Council member has the legal right to receive any fiduciary information about the association.

Bryan Jones asked whether or not APSA could release a statement that these documents are available and explain how the Council would go about viewing them. Kerry Haynie supported Jones' idea and asked that we distribute the forms at the Council meetings.

Treasurer Affigne proposed the idea of creating an Executive Compensation Committee. Henry Brady supported Affigne's idea.

Lisa Baldez questioned the dramatic increase in survey costs in the FY08 budget. Brintnall responded that the departmental survey is a major service requested by the Departmental Services Committee and by Chairs. This survey amount is not an increase over amounts historically budgeted. He indicated he has receiving increasing pressure from department chairs to get various data sets.

Baldez asked a second question regarding the increased cost of exhibits and signs and audio visual equipment at the annual meeting. Rob Hauck answered that the Hyatt in Chicago does not allow APSA to use hotel resources that we typically solicit. He also indicated that the Hyatt is a very difficult hotel to get around and that there will be a slightly larger exhibit hall than in most hotels.

Treasurer Affigne moves to approved the draft FY08 budget

• MOTION TO APPROVE THE DRAFT FY08 BUDGET IS UNANI-MOUSLY APPROVED.

Treasurer Affigne asked Michael Brintnall if in the future APSA could include more information about staff in the Council book. This information would include length of service and age of each staff member.

V. Journals and Publications

Ronald Rogowski and Dan Treisman from UCLA updated the Council on the transition of *APSR* to UCLA this summer. Rogowski informed the Council that they have hired a managing editor and chosen

Editorial Manager as their manuscript managing software. Rogowski also introduced the selections for the new *APSR* editorial board.

Lisa Baldez asked about the Editorial Manager software's ability to access reviewer databases from other journals. Ron Rogowski responded by saying this was possible and that they could incorporate whole membership lists to solicit reviewers.

The editor provided the Council with a provisional list of editorial board members for Council advice and consent.

Susan Burgess asked Ronald Rogowski what the UCLA team's principles were in selecting their editorial board. Rogowski indicated they intended to follow Lee Sigelman's example and keep even representation. He also indicated they tried to get more foreign members and smaller institutions on the board.

Martha Ackelsberg, Treasurer Affigne, and Henry Brady all expressed concern over the lack of diversity in fields of the scholars on the list as well as a lack of

Susan Burgess was also concerned about the lack of institutional diversity on the board.

Dan Treisman responded to the above questions and comments by saying that they received a disappointing response from organized sections about suggestions for board members.

Anna Sampaio indicated that the Latino Caucus has a list of scholars expressly for this purpose but was not consulted for names. Sampaio also asked whether there could be a process of selection that creates a more middle-ground.

Treasurer Affigne asked how any new additions to the board to fill the aforementioned gaps will be integrated into the existing categories.

Anna Sampaio expressed her opinion that there is perhaps a generational gap in terms of suggestions of names. She indicated that the current head of the Race, Ethnicity and Politics section might be of a younger generation and not have knowledge of scholars who could serve on the board. Sampaio also asked Rogowski and Treisman to consider deselection of some candidates on the board.

Martha Ackelsberg wondered if there should be a cap imposed on the number of individuals from any one institution on the board.

President Axelrod asked the UCLA team to continue to work on their list and return to the Council later. Council members were advised to send names to Rogowski via email if they have suggestions.

VI. Governance

Michael Brintnall reported that APSA staff had recently drafted a conflict of interest statement. He said this was good practice to have in place and was not precipitated by any problems.

Martha Ackelsberg asked if this statement was only pertinent to financial matters or if it included things like conflict of interest on award committees. Brintnall responded that it was financial and that the issue with award committees will be dealt with in the appointment letters sent to members who agree to serve on those committees.

• MOTION TO APPROVE THE CONFLICT OF INTEREST STATEMENT IS UNANIMOUSLY AP-PROVED.

VII. Journals and Publications

Michael Brintnall briefed the Council on eJobs and indicated that they were exploring ways to comply with the Department of Labor guidelines in hiring foreign workers that require posting jobs in a print journal. He said staff were looking at ways to put job listings in print and that we had included a budget item to allow this

President Axelrod brought up the issue of *Perspectives on Politics* and explained that Jim Johnson had a brief review last summer and was granted a one year extension to his contract. The renewal for his final years is now up in the air given the recent tragedy. Axelrod indicated he will be in touch with Jim and will talk about this issue.

VIII. Meetings and Conferences

Liz Gerber, a 2007 Program Co-Chair, gave an update on preparations for the 2007 annual meeting in Chicago and reported things are going well. She thanked the APSA staff for their help in organizing the meeting. She also thanked the organized sections for their role in shaping the program.

President-Elect Dianne Pinderhughes explained to the Council that she was forced to replace one of her original selections for 2008 Program Co-Chair. Gwendolyn Mink of Smith College was originally selected, but could not continue. In her place, Pinderhughes selected Jane Junn of Rutgers University to join Ed Keller of UCLA as the 2008 Program Co-Chairs

• MOTION TO APPROVE JANE JUNN AS NEW PROGRAM

CHAIR TO REPLACE GWENDOLYN MINK IS UNANIMOUSLY AP-PROVED.

Jane Junn and Ed Keller briefed the Council on their progress to date with the 2008 annual meeting. They shared their working title for a theme statement and expressed their eagerness to create a great annual meeting.

Joan Tronto, chair of the Annual Meeting Review Committee, presented the committee's report to the Council. She indicated that this report was preliminary and that pending comment, the committee is willing to make revisions. Tronto reported that the most important thing was that any recommendations the committee made could not compromise the overall purpose and success of the annual meeting. Tronto also distributed a handout to the Council showing the overall proposal acceptance rates for each of the divisions.

Martha Ackelsberg commented on the fact that new divisions might not be generating the same number of proposals as some divisions so it was important to consider whether or not the percentage rates of acceptance were skewed. Tronto replied that when it comes to allocating panels, divisions are not penalized for having higher acceptance rates, just higher rejections rates.

Arthur Lupia expressed his opinion that any change in the proposal deadline would not have an impact because people would still submit their proposals at the last minute regardless. Lupia worried about the consequences of scholars not showing up to present at their panels and felt that the committee should consider forcing scholars to submit their entire paper at the time of submission to improve the intellectual quality of panels.

Timothy Kaufman-Osborn commented that requiring scholars to submit entire papers would place a burden on the division chairs who review the proposals. Tronto also indicated that many people use the summer prior to the meeting to write their paper.

Bryan Jones indicated that he felt there was a real quality problem on panels. He asked whether the submission process could continue as is, but impose an earlier date for paper completion and submission.

Catherine Boone indicated that she did not feel there was a problem with intellectual quality on panels and perhaps quality of papers is field specific.

Kerry Haynie indicated that he felt changing the submission expectations would make scholars adjust and submit their papers ahead of time. Martha Ackelsberg added that she felt requiring scholars to submit their work so early would take away from the presence of fresh material. Jack Levy also indicated that an earlier submission deadline would impact graduate students who present at the meeting.

Joan Tronto addressed questions regarding changes to the participation rule by indicating that the norm is one piece of substantive work person at the conference. She expressed the view that a change in the rules would not stop collaboration but would stop a scholar from being listed multiple times in the program. Henry Brady then asked whether a system could be imposed to allow scholars to indicate which paper is their primary work and still collaborate with others.

Joan Tronto concluded her report by saying that a webpage would be set up to allow for member comment and the committee would submit a more final report in August.

Kim Mealy gave the Council an update on the 2007 Teaching and Learning Conference in Charlotte, NC and indicated that planning for the 2008 conference is underway and APSA should be ready to announce the location very soon.

IX. APSA Programs

Kim Mealy gave the Council an update on the 2007 Teaching and Learning Conference in Charlotte, NC and indicated that planning for the 2008 conference is underway and APSA should be ready to announce the location very soon.

President Axelrod gave an update on his Task Force on Interdisciplinarity. He indicated that the ultimate goal of the Task Force is to publish a work on best practices in interdisciplinarity and that he would keep the Council updated on the further workings of the group.

Jeff Biggs delivered an update on the Congressional Fellowship Program citing that the current class was very strong and that CFP continues to have a perennially strong application pool. He also indicated that the program has returned to an even keel of outside funds supporting CFP.

Timothy Kaufman-Osborn updated the Council on the progress of the Council committee on BA/MA initiatives. He shared the committee's findings that faculty at non-PhD granting institutions are more likely to attend the annual meeting to gain teaching experience. He also indicated that there is a stark difference between BA granting public institutions and all other institutions. He concluded by saying that the committee will hopefully have a more extensive and substantive report for the Council at its August meeting.

Michael Brintnall presented to the Council a proposal to create a new organized section entitled "Sexuality and Politics". He indicated that pending the appropriate number of signatures on the petition and Council consent, the section would be approved.

 MOTION TO APPROVE THE CREATION OF A NEW SEXUALITY AND POLITICS ORGANIZED SEC-TION IS APPROVED UNANIMOUS-LY.

Ken Meier, chair of the Minority Programs Implementation Committee, delivered a report to the Council on the progress of APSA's minority initiatives. He indicated that first and only priority in terms of minority programs is securing ongoing funding for the Bunche Institute. The fundraising goal is \$3million and the committee will look to identify outside sources to contribute funding. He also informed the Council that it was time to think about establishing alternative institutes similar to Bunche at other institutions. Further, he indicated that there would be a renewal of a program where current faculty visit campuses to talk to minority students about graduate studies in political science. Meier also reported that the committee would work to establish ties to the McNair database through the Department of Education to encourage recruitment of minority graduate school candidates.

IX. Additional Items

President Axelrod engaged the Council in a discussion of the long-term future of the discipline.

The meeting concluded at 4:25pm.

2006 Executive Director's Report Tables

Table 1

APSA Members 1974-2007									
					27.12.22			Total	Institutional
Year	Regular	Unemployed	Associate	Retired	Life	Family	Student/HS	Members	Subscriptions
1974	7793			217	101	137	4006	12254	3504
1975	7335			206	100	149	3912	11702	3648
1976	7428			245	96	134	3603	11506	3588
1977	7228			270	95	142	3076	10811	3466
1978	7094			301	97	154	2655	10301	3338
1979	6845			310	91	148	2335	9729	3339
1980	6592			344	91	135	2159	9321	3337
1981	6423			349	92	129	1901	8894	3283
1982	5838			388	97	134	1984	8441	3156
1983	5764			382	104	130	2068	8448	3018
1984	5891			378	111	151	2511	9042	3059
1985	5879		106	411	116	166	2595	9273	2996
1986	6009		145	432	117	173	2589	9465	3046
1987	5913		154	439	127	202	2775	9610	3109
1988	6171		173	450	129	186	2728	9837	2975
1989	6445		249	489	166	192	3054	10595	2948
1990	6708		258	488	163	180	3436	11233	3004
1991	6967		266	519	160	199	3656	11767	2890
1992	7046		279	557	159	182	3740	11963	3057
1993	7061		291	573	157	194	3979	12255	2887
1994	7505		343	593	159	195	4121	12916	2908
1995	7654		340	623	164	205	4750	13736	2812
1996	7349		323	596	168	210	4618	13264	2841
1997	7808	82	429	625	167	218	4611	13940	2706
1998	7464	226	400	607	165	206	4428	13496	2653
1999	7247	248	412	590	163	191	3981	12832	2550
2000	7454	247	415	617	164	196	4065	13158	2475
2001	7477	229	487	614	163	203	3997	13170	2399
2002	7599	276	450	631	163	188	4357	13664	
2003	7703	254	443	643	165	204	4878	14290	
2004	7832	300	374	577	156	160	4755	14899	
2005	7826	256	455	591	160	160	4802	14935	
2006	7458	224	567	609	163	169	4939	14601	
2007	7499	198	576	581	174	172	5009	14732	

Table 2

Organized Section	Number of Member
Federalism and Intergovernmental Relations	294
Law and Courts	828
Legislative Studies	613
Public Policy	996
Political Organizations and Parties	590
Public Administration	536
Conflict Processes	424
Representation and Electoral Politics	410
Presidency Research Group	386
Political Methodology	1022
Religion and Politics	643
Urban Politics	354
Science, Technology, and Environmental Poli	tics 334
Women and Politics Research	675
Foundations of Political Theory	743
Information Technology and Politics	268
International Security and Arms Control	573
Comparative Politics	1593
European Politics and Society	525
State Politics and Policy	531
Political Communication	495
Politics and History	690
Political Economy	686
New Political Science	516
Political Psychology	431
Political Science Education	470
Politics, Literature, and Film	357
Foreign Policy	674
Elections, Public Opinion, and Voting Behavi	
Race, Ethnicity, and Politics	595
International Politics and History	457
Comparative Democratization	649
Human Rights	420
Qualitative Methods	900
Sexuality and Politics	0
TOTAL	20515

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Table 3

Year	Annual Mo 20 Year Prog		Teaching and Learning & Chairs Conferences					
rear	Location	Registrants	Location	TLC Registrants	Dept Chairs			
2007	Chicago		Charlotte	310	33			
2006	Philadelphia	7030	Washington DC	291				
2005	Washington DC	7301	Washington DC	258				
2004	Chicago	6345	Washington DC	113				
2003	Philadelphia	5894						
2002	Boston	6432						
2001	San Francisco	6492						
2000	Washington, DC	6167						
1999	Atlanta	5818						
1998	Boston	6633						
1997	Washington DC	6391						
1996	San Francisco	6055						
1995	Chicago	5559						
1994	New York	5902						
1993	Washington DC	5635						
1992	Chicago	4998						
1991	Washington DC	5179						
1990	San Francisco	4505						
1989	Atlanta	3496						
1988	Washington DC	4161						
1987	Chicago	3524						

Figure 1

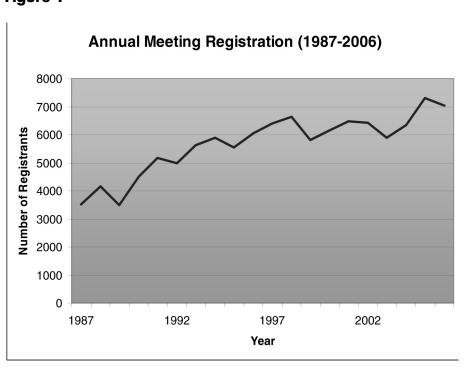


Table 4

Market Value of APSA Funds 1990-2007							
Year	De an Ce Ca	ust and evelopment d entennial empaign nds	Congressional Fellowship and Endowed Awards Funds				
			-				
1990) \$	1,630,718	\$	419,021			
199	1 \$	1,555,574	\$	5,452,252			
1992	2 \$	1,905,090	\$	6,188,105			
1993	3 \$	2,118,787	\$	6,847,760			
1994	4 \$	2,190,976	\$	7,218,462			
1995	5 \$	2,807,182	\$	7,774,290			
1996	5 \$	3,248,013	\$	9,442,658			
1997	7 \$	4,283,425	\$	10,624,573			
1998	3 \$	5,965,087	\$	12,656,326			
1999	9 \$	6,984,978	\$	14,166,705			
2000	\$	8,137,173	\$	16,597,076			
200	1 \$	7,466,348	\$	13,450,477			
2002	2 \$	6,731,050	\$	10,711,526			
2003		7,596,378	\$	9,394,547			
2004		9,335,566	\$	11,030,386			
2005	Ψ.	9,895,713	\$	11,372,981			
2006	-	10,909,085	\$	12,179,122			
2007	' * \$	12,543,644	\$	14,137,834			
*projected							

Table 5

Operating Budget Summary, FY 1989-2007								
Year	Income		E	xpenditures	Surplus			
1987-88	\$	1,637,637	\$	1,563,252	\$	74,385		
1988-89	\$	1,847,151	\$	1,731,248	\$	115,903		
1989-90	\$	1,891,773	\$	1,871,302	\$	20,471		
1990-91	\$	2,158,118	\$	2,133,524	\$	24,594		
1991-92	\$	2,256,647	\$	2,199,632	\$	57,015		
1992-93	\$	2,290,313	\$	2,202,419	\$	87,894		
1993-94	\$	2,574,436	\$	2,294,128	\$	280,308		
1994-95	\$	2,734,375	\$	2,524,663	\$	209,712		
1995-96	\$	2,822,154	\$	2,590,227	\$	231,927		
1996-97	\$	2,979,845	\$	2,793,237	\$	186,608		
1997-98	\$	3,068,237	\$	2,981,914	\$	86,323		
1998-99	\$	3,150,001	\$	3,086,546	\$	63,455		
1999-00	\$	3,395,355	\$	3,224,919	\$	170,436		
2000-01	\$	3,545,669	\$	3,351,744	\$	193,925		
2001-02	\$	3,621,269	\$	3,447,455	\$	173,813		
2002-03	\$	3,707,125	\$	3,700,939	\$	46,186		
2003-04	\$	4,026,806	\$	4,028,780	\$	(1,974)		
2004-05	\$	4,235,396	\$	4,228,506	\$	6,890		
2005-06	\$	4,516,090	\$	4,333,740	\$	182,350		
2006-07*	\$	4,980,904	\$	4,537,512	\$	443,392		
*projected								

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