

vTrain: A Novel Curriculum for Patient Surge Training in a Multi-User Virtual Environment (MUVE)

Laura S. Greci, MD, MPH;^{1,2} Rameshsharma Ramloll, PhD;^{3,4} Samantha Hurst, PhD;⁵ Karen Garman, EdD;² Jaishree Beedasy, PhD, MSc;^{3,4} Eric B. Pieper;⁶ Ricky Huang;⁷ Erin Higginbotham;² Zia Agha, MD, MS^{1,2}

1. Health Services Research & Development, VA San Diego Healthcare System, San Diego, California USA
2. University of California San Diego, School of Medicine, Department of Medicine, San Diego, California USA
3. Institute of Rural Health, Idaho State University, Pocatello, Idaho USA
4. DeepSemaphore LLC, Pocatello, Idaho USA
5. University of California San Diego, Department of Family and Preventive Medicine, La Jolla, California USA
6. VA Long Beach Healthcare System, Long Beach, California USA
7. University of California San Diego, California Institute for Telecommunications and Information Technology (CalIT2), La Jolla, California USA

Correspondence:

Laura S. Greci, MD, MPH
UC San Diego Health System
Concierge Medicine- North Coastal
1200 Garden View Road, Suite 200
Encinitas, CA 92024 USA
E-mail: lgreci@ucsd.edu

Funding: This project was funded by the VA San Diego Healthcare System.

Keywords: disaster; drill; emergency; simulation; surge; training; triage; virtual

Abbreviations:

3D: three-dimensional
CP: Command Post
ESI: Emergency Severity Index
HICS: Healthcare Incident Command System
IBAPP: Idaho Bioterrorism Awareness and Preparedness Program
MUVE: multi-user virtual environment
START: Simple Triage and Rapid Treatment
VASDHS: Veterans Affairs San Diego Healthcare System

Abstract

Introduction: During a pandemic influenza, emergency departments will be overwhelmed with a large influx of patients seeking care. Although all hospitals should have a written plan for dealing with this surge of health care utilization, most hospitals struggle with ways to educate the staff and practice for potentially catastrophic events.

Hypothesis/Problem: To better prepare hospital staff for a patient surge, a novel educational curriculum was developed utilizing an emergency department for a patient surge functional drill.

Methods: A multidisciplinary team of medical educators, evaluators, emergency preparedness experts, and technology specialists developed a curriculum to: (1) train novice users to function in their job class in a multi-user virtual environment (MUVE); (2) obtain appropriate pre-drill disaster preparedness training; (3) perform functional team exercises in a MUVE; and (4) reflect on their performance after the drill.

Results: A total of 14 students participated in one of two iterations of the pilot training program; seven nurses completed the emergency department triage course, and seven hospital administrators completed the Command Post (CP) course. All participants reported positive experiences in written course evaluations and structured verbal debriefings, and self-reported increase in disaster preparedness knowledge. Students also reported improved team communication, planning, team decision making, and the ability to visualize and reflect on their performance.

Conclusion: Data from this pilot program suggest that the immersive, virtual teaching method is well suited to team-based, reflective practice and learning of disaster management skills.

Greci LS, Ramloll R, Hurst S, Garman K, Beedasy J, Pieper EB, Huang R, Higginbotham E, Agha Z. vTrain: a novel curriculum for patient surge training in a multi-user virtual environment (MUVE). *Prehosp Disaster Med.* 2013;28(3):215-222.

Introduction

Background

Disaster management is a core component of patient and public safety and has been receiving increasing priority as each new natural (eg, Hurricane Katrina) or manmade event (eg, the terrorist attacks on September 11, 2001) highlights the impact of large numbers of ill or injured people on the limited capabilities of the health care system.¹ The recent US National Strategy for Public Health and Medical Preparedness further emphasizes the need for an enhancement of national emergency preparedness by encouraging coordination and leadership among federal departments to effectively provide emergency management education and training.² This also has been incorporated into health accreditation agencies, such as The Joint Commission, through new emergency

Received: April 28, 2011

Accepted: March 12, 2012

Revised: March 21, 2012

Online publication: February 7, 2013

doi:10.1017/S1049023X13000083

management requirements for health care systems to perform emergency response exercises at least twice each year.³ As a result, there is an impetus to develop more emergency preparedness training programs for healthcare professionals.

While several US agencies (eg, Federal Emergency Management Agency (FEMA), Health and Human Services, National Fire Academy, and the Centers for Disease Control and Prevention (CDC)) have developed emergency preparedness education programs to meet these needs; these programs typically utilize first-generation Internet technologies to provide single-student, one-way dissemination of knowledge through online courses or scripted lectures.⁴⁻⁷ However, new, online technologies can support large collaborative and interactive networks of students who can gather in virtual teams and individually become active participants who construct, rather than reproduce, their knowledge through interactions with peers, instructors, and the immersive environment.

A real time, three-dimensional (3D) online world called Second Life is available that allows users to navigate and interact with a multi-user, virtual environment (MUVE) using an "avatar," which is a computerized character that represents the participants in the virtual world.⁸ Each individual controls his/her avatar via a computer keyboard and mouse. Avatars are able to freely navigate (walk, run, and fly) in the 3D environment and are capable of complex interactions (eg, touch, pick, pull, or push) with objects in the virtual world. Participants can use the avatar to communicate with other participants' avatars via 3D spatial audio and direct text chat. Users also can communicate nonverbally via simple gestures (eg, waving, clapping, and nodding). Within these MUVEs, lighting can be adjusted to represent different times of day. Weather (eg, rain, snow) can be simulated or based on local Really Simple Syndication (RSS) feeds, and a full range of special effects (eg, smoke, fire) also can be simulated. Since the online environment is run on a server cloud, it enables multiple users to simultaneously log onto a shared online virtual space, irrespective of geographical location.

Role playing exercises have been used for teaching and studying collaborative Command and Control for emergency management,^{9,10} and tactical decision-making games have been used for training in non-technical skills (such as critical decision making) for incident management,¹¹ but these typically have taken the form of tabletop exercises using written descriptions of the scenarios with interjections and group discussions of responses by the players.

In health care, in particular, simulation-based training with high-fidelity medical simulations has been developed to teach and study team collaboration and decision making in emergencies.^{12,13} However, these simulations tend to be patient centered, with a focus on team management of a cardiac arrest mannequin, or practice in health care provider-patient interactions, diagnosis, and management,^{14,15} rather than process-centered simulations with a focus on providing the experience of working together and making decisions in a disaster situation. This experience is further enhanced by the playback abilities of the MUVE, which allows for reflective practice¹⁶ so that students can critically reflect and evaluate their own experiences.

Unlike previous Internet-based health professions education,¹⁷ a MUVE allows for multiple participants to experience the same dynamic situation. It is suited particularly to experiential learning that requires an environmental context (eg, the ability to rapidly alter and reassess a dynamic situation), allowing for

practiced critical decision making and rapid problem solving in ambiguous and stressful situations. Learning is enhanced by the interaction of participants who have varying degrees of educational and life experiences. Consequently, the use of MUVEs as educational tools in disaster preparedness training is an area of growing interest.^{18,19} Preliminary findings from similar projects are positive and provide some evidence to support the role of simulation-based training in enhancing collaborative team work, allowing for rehearsals to reflect and improve performance and an immersive ability to reproduce real-life emotions.²⁰⁻²³

The primary goal of this study was to pilot a team-based disaster management curriculum in a MUVE. The educational goals were to develop and evaluate a novel virtual learning curriculum for: (1) training new users to function in a MUVE; (2) providing a basic Healthcare Incident Command System (HICS),²⁴ Emergency Severity Index (ESI),²⁵ and Simple Triage and Rapid Treatment (START)²⁶ triage education in a MUVE; (3) performing two functional emergency preparedness drills in a MUVE; and (4) providing students the opportunity to watch and critique their performances through edited "machinimas" (videos made of the virtual world) played back after the functional drills.

Methods

Study Design

This was a descriptive feasibility study with pilot qualitative and survey data designed to provide proof of concept for an innovative emergency preparedness curriculum delivered in a MUVE. As this was a pilot project, the study evaluation framework included both pedagogic and technologic performance measures. Observations made by the study team and students were collected using semi-structured debriefing. Student program evaluations, as well as self-efficacy assessments specific to the targeted audience, were completed during the final lesson. Local Institutional Review Boards approved the study, and all students signed informed consent forms prior to participation.

Setting and Selection of Participants

Study participants were emergency department nurses and Command Post (CP) personnel (hospital administrators) recruited from the Veterans Affairs San Diego Healthcare System (VASDHS) Disaster Management Committee, and the Emergency Department's Emergency Preparedness Committee. For the first course, seven students, all of whom were full time registered nurses, consented to participate. These nurses function as charge and triage nurses, and are trained in the Emergency Severity Index (ESI) five-level triage system.²⁵ For the second course, seven students (all full-time staff who would be expected to assume HICS CP positions during an emergency) consented to participate. In all situations, students were assigned avatars based on their expected, real-life roles during a disaster.

MUVE Educational Technology

The online MUVE used for this project, Play2Train, was developed by a collaborative team of engineers and programmers from Idaho Bioterrorism Awareness and Preparedness Program (IBAPP) at Idaho State University, and was enhanced and prepared for this course in collaboration with the authors at the University of California, San Diego, California USA, and at the VASDHS, San Diego, California USA.

The Play2Train environment, a virtual space accessed through the free online environment, Second Life (Version 1.23.4 with the

Second Life grid viewer, Linden Research Inc., San Francisco, California USA) consisted of three private interconnected islands or “sims” (short for simulations) that comprised a scale representation of a small community-based hospital and a surrounding neighborhood.

The Play2Train virtual hospital utilized in this course consisted of an emergency department with a patient waiting area, virtual treatment rooms, common staff areas, and a large field and parking lot to allow for temporary tents (both triage and treatment) to be set up. In addition, there were virtual conference and meeting rooms with virtual video screens used to show multimedia content (video and slides) in the virtual environment. Students were provided with individual 17-inch gaming laptops with dedicated video processors. Voice communication was enabled by use of binaural microphone headsets. Internet access was provided using University of California, San Diego’s gigabit Ethernet local area network.

Avatars were developed to match participants’ roles during the exercises, and appropriate uniforms and assigned HICS role vests were used. In order to simulate a patient surge, “bots” (short for robots) were developed and programmed to play the role of 30 unique patients. In this instance, the bots deployed were a type of weak artificial intelligence robot that stored a prerecorded audio (one to two sentences of symptoms or complaints), vital signs (though a pop-up text), and the ability to don a respiratory mask. Each bot’s audio recording, pop-up vital signs, and mask could be activated by a student avatar by touching a clearly marked tag on the bot’s torso or face. In addition to these bots, eight project team members logged in as patient avatars and were able to perform more complex role play (eg, a patient with evolving chest pain requiring emergency care). All patients (bots and avatars) wore interactive ESI and START Triage Tags. Based on ESI and START protocol, students were expected to triage and tag patients, and transport them to appropriate treatment areas either in the hospital parking lot or provided treatment areas within the virtual hospital. The students were expected to plan the allocation of treatment areas to patients based on ESI and START triage categories, as well as in accordance with appropriate infection control practices (eg, respiratory isolation for patients with influenza-like illness). Command Post personnel were provided with evolving resource count boards and communication information for dissemination as per the principles of HICS.

Curriculum

The multidisciplinary facilitator team comprised emergency preparedness, emergency medicine, public health subject matter experts, medical education experts (including a medical anthropologist for qualitative evaluation), and information technology engineers and programmers. The emergency department course was administered in August–September 2009 with six, 90-minute sessions in the computer laboratory. The CP course was administered over three, three-hour sessions (to accommodate student work schedules). Both groups started with the same scenario (Figure 1) and had similar learning objectives tailored to job class. Both groups were expected to demonstrate their expected emergency roles in response to a pandemic influenza; the emergency department nurses were expected to demonstrate their ability to appropriately utilize the triage methods available to them, and the CP personnel were expected to appropriately manage hospital resources using HICS principles.

Scenario:

Who: Emergency Department (ED) nurses (Registered Nurse (RN) or higher education level with ED triage experience) and potential Command Post Personnel

Type: Virtual Functional Exercise in a multi-user virtual environment (MUVE)

Location: Virtual hospital and grounds on Play2Train™ Island in Second Life®

When: Six 90 minute sessions

Situation: Your hospital in collaboration with the regional emergency support function partners is responding to an outbreak of a novel strain of influenza A (H1N1) virus. The Department of Public Health in cooperation with the Centers for Disease Control & Prevention (CDC) has been on high alert as the emerging pandemic has reached Phase 6 (internationally widespread) levels. Regional and hospital Emergency Operations Plans have been standing by, but have yet to be activated as the current increased numbers of patients seeking care have been similar to seasonal flu surges. However, a few recent, influenza-related deaths have occurred in the community, resulting in increasing concern both among the general public and among healthcare providers.

All of you represent the healthcare team that is currently working in the hospital as the number of patients presenting with influenza-like illness (ILI) seems to be growing exponentially. You must take on your emergency role within the Hospital Incident Command System (HICS) and then figure out how to appropriately and correctly use the triage systems and hospital resources available to you to manage the increasing numbers of patients that are now presenting for care.

Greci © 2013 Prehospital and Disaster Medicine

Figure 1. Course Details and Starting Scenario for Patient Surge Training in a Virtual World

Overall lesson progression was focused on reiterating and reinforcing knowledge and skills learned in a previous lesson, before introducing a new concept (Table 1). Thus, students learned to function in the MUVE first (walk, talk, and interact with objects), and then, learned about HICS, ESI, and START triage within the virtual environment. This culminated with two consecutive functional team drills in which students had to demonstrate their new skills and use critical reasoning to work together and manage a large patient surge. The final lesson was used for reflective learning, self-evaluation, course evaluation, and a brief lecture about recognizing and dealing with personal and co-worker stress during a disaster. Students also received paper handouts at each lesson to be incorporated into a course notebook for reference as needed.

The first lessons followed a blended-learning format in which students met in a real-life computer classroom, and had a brief introduction to the expectations and skills of the lesson (10 to 15 minutes) before logging into the MUVE for the actual learning and experience. The virtual-learning experiences varied from virtual didactic lessons with an instructor utilizing slides or a movie, to hands-on experiences and tours with a facilitator (all of which were real world). At the completion of the lesson, student avatars gathered in the MUVE for a quick “hot wash” (ie, rapid debriefing) as part of the drill. At the completion of the hot wash, students logged off from the MUVE and conducted a semi-structured debriefing back in the physical classroom (10–15 minutes). Facilitators also debriefed separately (within the MUVE) after each lesson. The final lesson was held in a small physical classroom with a round table to encourage discussion (rather than the forward-facing computer laboratory). During this lesson, select video clips from the machinima of the simulated exercise were reviewed to stimulate recall and generate discussion. A collage of photos taken during the drill is shown in Figure 3 (online only).

Methods of Measurements and Analysis

Participant feedback was elicited through a series of open-ended questions designed for each exercise to encourage participants to speak freely about technical challenges they encountered, comment on course content, or simply express their reactions to their immersion in a virtual environment. Videotapes of all of

Lesson	Theme	General Objective	Evaluation
1	Being an avatar (walking, talking, and interacting)	Introduction to virtual world for individual skill and confidence-building followed by team building scavenger hunt to reinforce movement and communication skills	Completion of orientation stations; Post-lesson focus group
2	Healthcare Incident Command System (HICS) training	General introduction to HICS and further reinforcement of virtual world skills. Real-world didactics and slide presentations	Self-assessed knowledge level; Post-lesson focus group
3	Triage: Emergency Severity Index (ESI) and Simple Triage and Rapid Treatment (START) Command Post: Individual HICS role training and practice	Specific job class training (just-in-time) and further practice of individual and group real-world skills. Real-world didactics by facilitator avatar as well as real-world movies and slide presentations	Self-assessed knowledge level; Post-lesson focus group
4	Functional patient surge drill #1	General functional drill with assignment and practice of emergency role	Self-assessed knowledge level; Post-lesson focus group; Reflective evaluation of individual and team performance
5	Functional patient surge drill #2	Functional drill with interjections requiring communication and problem-solving	Self-assessed knowledge level; Post-lesson focus group; Reflective evaluation of individual and team performance
6	Stress management; Final reflections and evaluations	Individual and team reflection on drill performances as well as course feedback	Self-assessed knowledge level; Course and instructor evaluations; Post-lesson focus group

Greci © 2013 Prehospital and Disaster Medicine

Table 1. Lesson Plan and Evaluation Methods for Patient Surge Training in a Virtual World

the real-life focus groups were transcribed and reviewed using an iterative approach to pursue significant themes or dominant issues that emerged from the interview data.

Final written course evaluation scores (12 questions) completed by each participant were based on a five-point Likert scale (1 = Strongly Disagree, 5 = Strongly Agree) and were reported as class means; standard deviations were not included as the results were not normally distributed. Students' self-reported changes in knowledge pre- and post-course (eight questions for the emergency department course, and six questions for the CP course) also utilized a five-point Likert scale (1 = Strongly Disagree, 5 = Strongly Agree). Individual differences were averaged over all students for each question pre- and post-intervention. The class knowledge shift (mean delta) was averaged for each question as well as overall for each course (emergency department Triage and CP).

Results

Fourteen students completed the course, the final written evaluations and the focus group; seven students completed the emergency department triage course, and seven students completed the CP course. None of the students had prior MUVE experience. All students reported positive experiences in written course evaluations (Table 2) as well as in real-life debriefing sessions. Although the numbers were small, all students had improved post-course disaster preparedness knowledge scores from a minimum increase of 0.3 to a maximum increase of 2.3 on the self-reported, five-point Likert scale. Post-intervention knowledge score changes for emergency department triage showed improvements ranging from .3-1.4 on the 5-point scale (Table 3), while the CP course

knowledge score improvements ranged from .7-2.3 (Table 4). Weekly and final student focus groups, as well as instructor debriefings and reviews of drill video records (machinimas) revealed several pedagogic and technologic themes.

Team Communication

Students were able to interact with each other in the virtual world via their avatars and voice plus text chat. The multi-user/multiplayer interactions allowed students to practice team communication during an event. In each of the patient surge drills, the students were able to establish a response team with a command and control structure. They demonstrated effective communication among triage nurses and with the nurse supervisor as well as between the nursing supervisor and the CP personnel. The students pointed out that pre-existing relationships and familiarity with each other were immensely important in facilitating the team interactions in the virtual world.

Within the CP drill, students quickly realized the need to focus on their assigned HICS role when resource management and communication became problematic. Although they had been trained in HICS, it wasn't until several students began taking calls from different sources (eg, the County Health Department, press, other hospitals, reports from the emergency department) that the students appreciated the need for a clear method (and chain of command) for communication.

Team Planning

Students quickly realized that there were no assigned locations for treatment areas for different triage categories. This created a patient backup when the chosen triage tent was not large enough

	n	Strongly Disagree 1	Somewhat Disagree 2	Neutral 3	Somewhat Agree 4	Strongly Agree 5	Mean
1. The program information was timely and useful.	14	0	0	0	0	14	5.0
2. Each session's goals were clearly articulated.	14	0	0	0	4	10	4.7
3. The computer lab logistics were appropriate and convenient.	14	0	0	0	2	12	4.9
4. The technical support during the program's sessions was excellent.	14	0	0	0	0	14	5.0
5. The quality of the handouts was excellent.	14	0	0	0	3	11	4.8
6. The handouts were used often during the session.	14	0	1	2	5	6	4.1
7. The quality of the instruction was excellent.	14	0	0	0	1	13	4.9
8. The quality of the sessions' debriefs was excellent.	14	0	0	0	0	14	5.0
9. I thought the computerized virtual experience was an excellent learning tool.	14	0	0	0	1	13	4.9
10. I believe my experience in the program has provided me with authentic experiences that can help me improve my performance in the event of a pandemic.	14	0	0	0	3	11	4.8
11. I learned much more from these emergency exercises compared to other drills/exercises I have done in the past.	14	0	2	0	4	8	4.3
12. I would recommend this program to others without reservation.	14	0	0	0	1	13	4.9
Overall							4.8

Greci © 2013 Prehospital and Disaster Medicine

Table 2. Student Evaluations of the vTRAIN Program

to accommodate the number of patients in that category, and a less utilized tent had to be converted. Students mentioned this during the beginning of the second drill and actually did an avatar team “huddle” at the beginning to decide on threshold numbers for re-evaluation.

Students in the CP drill commented on the opportunity to explore and observe the main operations area (emergency department triage). They were allowed to wander and listen in on the cacophony of a large patient surge. Although this typically cannot be done in a real-life situation, the CP students felt that seeing how a patient surge drill might be carried out would help them to plan better locations (eg, critical care tent proximity), and play a supportive role in providing resources.

Team Decision Making

Students were given the opportunity to attempt problem solving without interference from the facilitators. In fact, when the nurse

monitoring the tent with the least acute problems was needed to help with the overwhelming numbers of patients presenting to triage, she actually asked for volunteers with health care experience from the patients (role played by the facilitator group) and assigned the most qualified to take her place.

Within the CP, students had to manage reassignment of HICS roles when one of the students had to leave the drill to attend to real-life duties. Although this was an unexpected drill interjection, the students later mentioned that it was a good example of the need to cross-train in HICS roles to be more prepared for such events in real life.

Visual Debriefing

Students positively assessed the ability to reflect on and re-evaluate their individual and team performance. Several students noted improvements that could be made only once they had experienced the machinima of their drill. In fact, after completing the drill in a

	n	Pre-program Mean	Post-program Mean	Mean Delta
1. I am aware of my expected role and responsibilities within the pandemic influenza action plan of the VA San Diego Healthcare System.	7	3.3	4.7	1.4
2. I am confident that I can use the chain of command to perform emergency response tasks effectively with the VA San Diego Healthcare System during a pandemic event.	7	3.7	4.7	1.0
3. I can provide reliable information and accurate communication to patients, coworkers, and administrators using the principles of the Hospital Incident Command System (HICS).	7	3.6	4.7	1.1
4. I am knowledgeable about proper infection control practices and about the appropriate steps to limit the spread of a pandemic influenza.	7	4.3	4.9	0.6
5. I am confident that I can appropriately utilize the Emergency Severity Index (ESI) and START (Simple Triage and Rapid Treatment) triage methods and use triage tags.	7	4.3	4.9	0.6
6. I am knowledgeable on how to change from one triage system to another as appropriate within a pandemic flu scenario.	7	3.9	4.7	0.8
7. I know when and how to use appropriate personal protective equipment in my practice.	7	4.6	4.9	0.3
8. I am capable of identifying and managing stress and anxiety associated with emergency events.	7	4.3	4.9	0.6
Overall		4.0	4.8	0.8

Greci © 2013 Prehospital and Disaster Medicine

Table 3. Emergency Department Triage Self-Reported Knowledge Levels Using a 1-5 Likert Scale

	n	Pre-mean	Post-mean	Mean Delta
1. I can function as an avatar (walk, talk, interact with objects, and interact with other avatars) in a virtual learning environment.	7	2.6	4.9	2.3
2. I can function in a Hospital Incident Command System (HICS) emergency role in a virtual learning environment.	7	3.0	4.9	1.9
3. I can define the specific HICS goals during the first operational period of a pandemic flu event.	7	3.1	4.9	1.7
4. I know how to plan and utilize appropriate and available resources within a pandemic flu event.	7	3.7	4.7	1.0
5. I can confidently communicate to patients, co-workers, and administrators using the principles of the HICS.	7	3.4	4.9	1.4
6. I know when and how to use appropriate personal protective equipment in a pandemic flu event.	7	4.0	4.7	0.7
Overall		3.3	4.8	1.5

Greci © 2013 Prehospital and Disaster Medicine

Table 4. Command Post Self-Reported Knowledge Levels using a 1-5 Likert Scale

confined hospital space, many students began to wonder how space would be best utilized during a surge in their emergency department. While in the CP drill, students who were confronted with a resource shortage in the virtual drill began to reflect on the need for better resource tracking (particularly locations of rapidly-needed items such as N95 masks and air filters) in real life.

Students in both classes mentioned how having to function in an unfamiliar environment (the MUVE) was similar to the types of skills needed to manage during a disaster situation requiring rapid decision making and incomplete information. That is, the unfamiliarity of the virtual world, and overcoming it as a team through obstacle courses, scavenger hunts, and

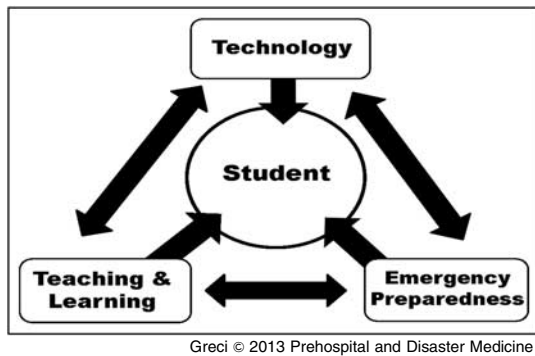


Figure 2. Dominant themes from patient surge training in a virtual world technology (and its associated user interface). Teaching and learning (objectives and evaluation) and Emergency Preparedness (authenticity) are interlocked to provide a unique learning experience for students.

a virtual functional drill, in itself, was a real-life, relationship-building experience.

Discussion

This study was an innovative attempt to combine comprehensive reflective practice theory and evaluation using a team-driven learning approach in a virtual learning environment (MUVE). Although it was a pilot study, several interlocking themes emerged: (1) technology; (2) teaching and learning; (3) emergency preparedness; and (4) how all three components influence the students (Figure 2).

Technology

One of the biggest obstacles was how to engage “non-gaming” students quickly in a MUVE. This was accomplished by designing and using virtual orientation stations, and by using brief, real-life, instructor-led sessions that demonstrated basic skills. How to optimize usability for novice students was an ongoing challenge. Surprisingly, students quickly discovered skills not taught to them (eg, flying, private texting), and quickly became immersed in the environment. Within a few lessons, they had shifted from talking about their interaction within the virtual environment (eg, which button to press to talk, or how to turn left) to focusing on evaluating the course content that was presented in the MUVE. They began speaking about their avatars in the first person, and referring to locations in the virtual hospital by pointing in real life (eg, “The resource board is over to the left.”).

Teaching and Learning

Although several different teaching styles and techniques were attempted, in the end, a blended learning style, in which students participated in both virtual and real-life learning environments during each session (each session began and ended in a physical classroom) was used. Within the MUVE, students were provided with individual learning opportunities (examining virtual instructional poster boards), traditional PowerPoint formats (eg, HICS training), and open-ended team functional exercises. In general, students reported feeling the most engaged during the active team exercises within the MUVE. By the end of the lesson, students already had begun to verbalize further virtual scenarios that they

wanted to explore as a group. Other network-based epidemic simulations have had similar results. Perhaps this is because the simulations often are open-ended and less defined than traditional classroom or text-book based projects; therefore, the students benefit from the ability to operationalize their problems, observe their own actions, and construct their own knowledge.²⁷

Emergency Preparedness

Chaos and ambiguity are not uncommon during a disaster, and the ability to predict or recreate an exact situation is impossible. However, the virtual environment allows for controlled variables and the ability to easily track numbers (eg, number of patients triaged in a period of time) during repeat performances. The MUVE also allows for realistic interjections (eg, rain, closed passageways, decreased resources), rapid decision making with limited information, and the ability to experience the consequences of those decisions. Furthermore, a recent study suggested that previous disasters tend to catalyze emergency preparedness efforts facility-wide.²⁸ As national emergency preparedness competencies are developed, virtual scenarios can be created rapidly to specifically test them.

Students

Students responded positively to this new curriculum. They reported feeling energized and immersed in the virtual training world. They quickly absorbed the HICS, ESI, and START triage teaching material, but seemed most motivated by an active, team-based learning style in the functional drills. Many students felt that their virtual experience would carry over to real-life experiences (eg, the need to team “huddle” early in a patient surge situation). In fact, other research of network-based simulations in epidemiology and public health has noted a similar response by engaging students in group problem-solving and flexible interactivity.²⁷ The proposed study would continue to explore this new teaching medium, and in particular, to compare this methodology with the costs, efficacy, and impact of usual disaster preparedness education.

Costs

Although the online virtual world, Second Life, was free to access, it did require some additional hardware to maximize the virtual world experience. This included new laptops that could support gaming graphics cards (not typical of a standard hospital computer) and special headsets to experience the spatial sounds and improve communication through individual microphones. Although this was an initial investment, the same hardware can be used for subsequent drills, thereby decreasing the overall costs each time it was reused. This also was true of the time spent by the technical team preparing the virtual environments and tools for each drill.

Another surprising lesson from this pilot study was the students’ views of what was considered “non-productive times” that often are incorporated into a formal cost-benefit analysis. Most commonly, this would occur in the early stages of a novice virtual reality user. For example, if one student was having difficulty navigating in the virtual environment, the other students often took this opportunity to further explore their virtual surroundings or discover other interactive objects that were set aside from previous drills. They also seemed to enjoy teaching each other when someone was struggling (eg, “Walk down the hall towards my voice. You’re almost there!” or “Try right-click

on the wheelchair.”). During debriefing sessions, when the instructors would start to fast-forward the videos through the early learning times, the students requested the instructor to pause the video; they equated these early virtual reality experiences to the early phase of an actual disaster when environments and protocols have not been established. They reflected on the need to try other communication methods and ask for help in a new environment (the virtual reality), and then pointed out why this would be a good skill to have during a real-life disaster.

Limitations

This was a test of a concept for a new and innovative emergency preparedness curriculum. The sample size was small, and not all students were able to attend all of the lessons due to conflicting clinical work schedules. Due to these small numbers, there was limited quantitative analysis and even less inference can be drawn from this data, other than a trend toward positive experiences of the students and the need for further study, including knowledge retention over time and comparative studies with standard disaster preparedness training.

Although none of the students had prior experience in a MUVE, all had experience using electronic medical records on a day-to-day basis. Real-life technical help also was provided in the physical classroom, which a new student alone with his or her computer would not have available. Although no students dropped out of the study, it is possible that, in future studies, some new students may feel overwhelmed by the use of this new

technology in a stressful emergency management context, thus limiting their willingness and ability to participate.

Finally, the curriculum was tested on a sample of emergency department nurses and hospital administrators (all of whom had previous clinical experience and currently work together). It is possible that other job classes or students without previous working relationships may respond differently to a similar curriculum or a different use of the teaching medium.

Conclusions

Team-based, reflective learning in a MUVE is particularly suited to disaster preparedness training because it encourages active student participation and problem solving, and has the potential for multi-disciplinary, long-distance interactions. It is novel in that it is a process-driven simulation that utilizes blended virtual and real-world teaching and learning. It can provide experiential learning without putting students in danger, and can support a student-centered environment that allows for playback and reflection.

Acknowledgements

The authors thank the VA San Diego Healthcare System Emergency Department faculty and staff, as well as the Emergency Management Committee for their invaluable help and support on this project. The authors also acknowledge Barbara Gray for her editorial help in the preparation of this manuscript.

References

- Perry RW, Lindell MK. Preparedness for emergency response: guidelines for the emergency planning process. *Disasters*. 2003;27(4):336-350.
- Homeland Security Presidential Directive/HSPD-21. Washington, DC: The White House 2007. <http://whitehouse.gov/news/releases/2007/10/20071018-10.html>. Accessed July 13, 2008.
- Joint Commission. 2009 Hospital Accreditation Requirements Chapters: Emergency Management. http://www.jointcommission.org/NR/rdonlyres/DCA586BD-1915-49AD-AC6E-C88F6AEA706D/0/HAP_EM.pdf. Accessed July 13, 2009.
- US Federal Emergency Management Agency's (FEMA) Emergency Management Institute Website. <http://training.fema.gov/>. Accessed June 1, 2010.
- US Department of Health and Human Services (HHS) Disasters and Emergencies Home Page. <http://www.hhs.gov/disasters/>. Accessed June 1, 2010.
- US National Fire Academy's (NFA) Distance Learning Program and Online Courses. <http://www.nfaonline.dhs.gov/>. Accessed June 1, 2010.
- US Centers for Disease Control and Prevention (CDC), Emergency Preparedness and Response Training and Education Page. <http://www.bt.cdc.gov/training/>. Accessed June 1, 2010.
- Second Life Virtual World. <http://secondlife.com/>. Accessed June 1, 2010.
- Woltjer R, Trnka J, Lundberg J, Johansson B. Role-playing exercises to strength the resilience of command and control systems. Presented at The 13th ECCE-European Conference on Cognitive Ergonomics, 2006, Zurich, Switzerland.
- Trnka J, Jenvald J. Role-playing exercise —A real-time approach to study collaborative command and control. *Int J Intell Control and Systems*. 2006;11(4):218-228.
- Crichton MT, Flin R, Rattray WAR. Training decision makers—tactical decision games. *Journal of Contingencies and Crisis Management*. 2000;8(4):208-217.
- Weaver SJ, Salas E, Lyons R, et al. Simulation-based team training at the sharp end: a qualitative study of simulation-based team training design, implementation, and evaluation in healthcare. *J Emerg Trauma Shock*. 2010;3(4):369-377.
- Issenberg SB, McGaghie WC, Petrusa ER, et al. Features and uses of high-fidelity medical simulations that lead to effective learning: a BEME systemic review. *Med Teach*. 2005;27(1):10-28.
- Flanagan B, Nestel D, Joseph M. Making patient safety the focus: crisis resource management in the undergraduate curriculum. *Med Educ*. 2004;38(1):56-66.
- Cook DA, Erwin PJ, Triola MM. Computerized virtual patients in health professions education: a systemic review and meta-analysis. *Acad Med*. 2010;85(10):1589-1602.
- Schon DA. *Educating the Reflective Practitioner: Toward a New Design for Teaching and Learning in the Professions*. San Francisco, CA: Jossey-Bass; 1987.
- Cook DA, Levinson AJ, Garside S, et al. Instructional design variations in internet-based learning for health professions education: a systemic review and meta-analysis. *Acad Med*. 2010;85(5):909-922.
- Ramloll R, Beedasy J. Play2Train: A Generic Large-Scale Virtual Environment for Emergency Preparedness Training. Presented at the Annual Meeting of the American Telemedicine Association, 2007, San Diego, California USA.
- Chen G, Li M, Kotz D. Data-centric middleware for context-aware pervasive computing. *Pervasive Mob Comput*. 2008;4(2):216-253.
- Shilling R, Zyda M, Wardynski C. Introducing Emotion into Military Simulation and Videogame Design: America's Army: Operations and VIRTE. Presented at: The Game On Conference, 2002. <http://gamepipe.usc.edu/~zyda/pubs/ShillingGameon2002.pdf>. Accessed March 28, 2007.
- Scerbo MW. Human factors in medical modeling and simulation. Presented at: Medicine Meets Virtual Reality (MMVR) Conference 2005. <http://www.simcen.org/mmvr2005/slides/med-sim2005-scerbo.pdf>. Accessed June 1, 2010.
- Halamek LP. Simulation-based training: opportunities for the acquisition of unique skills. *Virtual Mentor*. 2006;8(2):84-87.
- Huang MP, Alessi NE. Presence as an emotional experience. In: Westwood JD, Hoffman H, Robb RA, Stredney D, eds. *Medicine Meets Virtual Reality. The Convergence of Physical and Informational Technologies: Options for a New Era in Healthcare*. Amsterdam: IOS Press; 1999:148-153.
- Center for Healthcare Incident Command System (HICS) Education and Training Web site. <http://www.hicscenter.org/>. Accessed June 1, 2010.
- Tanabe P, Travers D, Gilboy N, et al. Refining Emergency Severity Index triage criteria. *Acad Emerg Med*. 2005;12(6):497-501.
- Super G, Groth S, Cleary V. START: A Training Triage Module. Newport Beach, CA: Hoag Presbyterian Memorial Hospital; 1983-1984.
- Huang CY, Tsai YS, Wen TH. Simulations for epidemiology and public health education. *J Simulation*. 2010;4:68-80.
- Institute of Management and Administrations (IOMA). Be sure you learn the right lessons from crisis events. *Security Director's Report*. 2010;10-04:5-7.