

# COST-UTILITY ANALYSIS OF NT-PROBNP-GUIDED MULTIDISCIPLINARY CARE IN CHRONIC HEART FAILURE

Deddo Moertl

Department of Internal Medicine III (Cardiology and Emergency Medicine), Landeskrankenhaus St. Poelten, St. Poelten, Austria; Department of Internal Medicine II, Division of Cardiology, Medical University of Vienna, Vienna, Austria

Sabine Steiner

Department of Internal Medicine II, Division of Vascular Medicine, Medical University of Vienna, Vienna, Austria; Prevention and Rehabilitation Centre, Heart Institute, University of Ottawa, Ottawa, Canada

Doug Coyle

Department of Epidemiology and Community Medicine, University of Ottawa, Ottawa, Canada

Rudolf Berger

Department of Internal Medicine II, Division of Cardiology, Medical University of Vienna, Vienna, Austria

**Objectives:** A recent randomized, controlled trial in chronic heart failure patients showed that NT-proBNP-guided, intensive patient management (BMC) on top of multidisciplinary care reduced all-cause mortality and heart failure hospitalizations compared with multidisciplinary care (MC) or usual care (UC). We now performed a cost-utility analysis of these interventions from a payer's perspective.

**Methods:** Costs related to hospitalizations, ambulatory physician and nurse visits, and NT-proBNP testing for the three management strategies were acquired for both Austria (€) and Canada (\$) and combined with the survival and quality of life data from the clinical trial for cost-effectiveness analysis. Data on long-term survival, costs, and quality-adjusted life-years (QALY) were extrapolated for a 20-year time horizon using a Markov model, which simulated the progression of disease through beta-blocker use, hospitalizations, and mortality.

**Results:** BMC was the most cost-effective strategy as it was dominant (cost-saving with improved health outcome) over both MC and UC based on both Austrian and Canadian costs. Incremental cost-effectiveness ratios for MC relative to UC were €3,746 and \$5,554 per QALY gained for Austrian and Canadian costs, respectively. The probabilities for BMC being the most cost-effective strategy were 92 percent at a threshold value of Austrian €40,000 and 93 percent at a threshold value of Canadian \$50,000.

**Conclusions:** NT-proBNP-guided, intensive HF patient management in addition to multidisciplinary care not only reduces death and hospitalization but also proves to be cost-effective.

**Keywords:** Cost-effectiveness, Heart failure, Natriuretic peptides, Disease management programs, Markov model

Despite effective therapeutic strategies including heart failure (HF) drugs and devices chronic HF remains a major health-care problem. In industrialized countries, chronic HF has an estimated prevalence of 2–3 percent and an extremely high morbidity and mortality (1). Heart failure is the most common cause for cardiovascular and all-cause hospitalizations above age 65, and approximately 30 percent are re-hospitalized within 60–90 days (2). This not only dramatically impairs quality of life (QoL) but also poses a huge economic burden: HF causes ≈2 percent of total healthcare expenditures, mainly driven by hospitalization costs (3), with the costs of severe HF being 8–10 times higher than of mild disease (4).

To improve the outcome in chronic HF, various forms of disease management programs have been introduced, most of which involve specialized HF nurse care. Many of these programs have shown to reduce hospitalization and mortality (5–9), but some inconsistency remains. Beyond differences in usual care, type of program, and definitions of outcomes, this might be associated with variations in the intensity of care. Intensifying disease management programs might increase clinical outcome but the impact on cost-effectiveness is less predictable.

We recently published a randomized, controlled, three-arm trial in patients discharged after heart failure hospitalization demonstrating that intensified, amino-terminal pro-B-type natriuretic peptide (NT-proBNP) -guided nurse- and physician-led multidisciplinary care was superior to nurse-led multidisciplinary care as well as usual care in terms of reducing heart failure hospitalizations and mortality (10). Because these benefits were associated with increased costs, we aimed to present a cost-utility analysis using prospectively collected data of QoL, outcome, and cost estimates from two different healthcare systems.

## METHODS

### Overview

Cost-utility analysis was conducted from a payer's perspective by combining results from a recently published clinical trial with an extrapolation model, which allowed estimation of long-term costs and health outcomes. The clinical trial provided estimates of costs, survival and QoL up to 18 months for all study participants. Unlike a preliminary per protocol analysis (11), we followed an intention-to-treat strategy, which facilitated assessment from a real-life clinical practice perspective. Data from the trial were used as inputs to a Markov model which simulated

Dr. Steiner was supported by the 'Erwin-Schroedinger-Fellowship' of the Austrian science fund.

HF progression and the associated costs and QoL effects for a 20 year time horizon to generate lifetime costs and outcomes.

#### Clinical Trial

Methods and results of the clinical trial have been described in detail previously (NCT00355017) (10). Briefly, 278 patients discharged from HF hospitalization (index hospitalization) were randomized to three management arms.

In the usual care group (UC) patients were referred to their primary care physician with a detailed disease management plan. Visits at the outpatient clinic were scheduled as usual but contact with the study HF specialists was discouraged.

Nurse-led multidisciplinary care (MC) included 4 home visits by a specialized HF nurse after 1, 3, 6, and 12 months and optional telephone support. Two consultations with the HF specialist were prescheduled 10 days and 2 months after discharge with optional further visits. Deteriorating patients were immediately reported to the HF specialist or advised to seek consultation.

In the group with NT-proBNP-guided, intensive patient management (BMC), risk stratification was performed upon NT-proBNP discharge levels. In the high-risk group (NT-proBNP level >2,200 pg/ml), ambulatory visits with a HF specialist were performed at least biweekly in addition to MC for rapid optimization of HF medication. When NT-proBNP fell below 2,200 pg/ml 3 or 6 months after discharge, patients were managed similarly to those in the MC group. In patients with an ongoing elevated NT-proBNP >2,200 pg/ml, the biweekly visits were continued until maximal recommended or tolerated dosages of HF therapy were established. Thereafter, the time interval between visits was increased to 3 months.

The study began in July 2003 and ended in September 2005, when the last patient finished the minimally required 12-month follow-up. The maximal observation period was 18 months. All study end points were collected prospectively in a blinded manner, including (i) all-cause mortality; (ii) mortality due to HF; (iii) frequency, length and type of hospitalizations (HF-related and non-HF related); (iv) QoL-scores; and (v) ambulatory visits at HF clinics.

The study conformed to the principles outlined in the Declaration of Helsinki, received approval of the institutional ethics committee and all subjects gave written informed consent.

#### Clinical Trial Data

**Quality-Adjusted Survival.** Patients' QoL was assessed using the disease-specific Minnesota Living with Heart Failure Questionnaire (MLHFQ) during index hospitalization and 1, 3, 6, and 12 months thereafter. According to a previously published algorithm (12), the scores were converted to preference weights (utilities) and applied to the period of survival for calculation of quality-adjusted life-years (QALYs) for the 18 months duration of the trial.

**Health Care Costs.** Country-specific unit costs were compiled for Austria, where the original clinical trial was performed, and Canada to evaluate the results in another healthcare system. All costs are reported in 2010 values expressed in both Euros (€) and Canadian dollars (\$).

The costs of resource use during the trial duration were calculated from patient level data and comprised costs of trial driven NT-proBNP testing, nurse intervention, and total visits at the HF outpatient clinics. Costs for general practitioner (GP) visits and drug costs were not collected and were not included in the analysis of the clinical trial phase. Costs for total and HF-related hospitalizations during the clinical trial were calculated applying the same base cost estimate for HF and non-HF-related hospitalizations.

Because the reimbursement system in Austria does not provide real-life costs for HF hospitalization, the average cost per day for hospitalization in a Viennese hospital was applied, which was derived from the latest report of the Austrian Federal Ministry of Health adjusted to 2010 Euros - €670.93 (Hospitals in figures: <http://www.kaz.bmgf.gv.at/>; accessed October 1 2010). For the cost of NT-proBNP tests (€25.04/test) and visits at the HF outpatient clinics (€39.04/visit) fees of the Vienna General Hospital, a university teaching hospital, and one of the participating trial centers, were applied. The cost of 1-hour nurse care was calculated to be €90.92 in 2010 values based on the invoices issued during the clinical trial.

Because in Canada real-life costs for HF hospitalizations are collected in a standardized manner, hospitalization costs per day related to the main diagnosis congestive HF were obtained from the Ontario Case Costing Initiative (OCCI, <http://www.occp.com>; accessed June 7th 2010). This cost estimate was applied for all hospitalization costs within the Canadian analysis. Based on an average total costs per stay (\$10,602) and an average length of stay (LoS) of 9.9 days average costs per day were estimated to be \$1,070.9. For estimating physician services, the 2010 Ontario's Schedule of Benefits for physician costs was used ([http://www.health.gov.on.ca/english/providers/program/ohip/sob/Physerv/a\\_consul.pdf](http://www.health.gov.on.ca/english/providers/program/ohip/sob/Physerv/a_consul.pdf)). Costs for a cardiologist consultation range from \$143.4 to \$91.35 (the latter for a repeat consultation). The cost of one NT-proBNP test was considered to be \$37. Cost estimates for specialized HF nurse care were obtained from a provincial care institution and considered \$62.70 per visit corresponding to the costs of one hour nurse care (Manulife home nursing care: [https://hermes.manulife.com/canada/repsrcfmdir.nsf/Public/ThecostoflongtermcareinOntario/\\$File/ONTARIO\\_LTC\\_CostReport.pdf](https://hermes.manulife.com/canada/repsrcfmdir.nsf/Public/ThecostoflongtermcareinOntario/$File/ONTARIO_LTC_CostReport.pdf), accessed June 7th 2010).

#### Markov Model

**Model Design.** A Markov model was developed which was similar in design to previous studies in this area (13–15). The model was designed to project the costs and benefits from each strategy beyond the 18 months of the clinical trial. Thus, lifetime costs

and QALYs are the sum of the outcomes from the analysis of the clinical trial data combined with output from the extrapolation model using a 20-year time horizon.

The model simulated disease progression from HF using the number of previous HF hospitalizations as a proxy for disease progression (Supplementary Figure 1, which can be viewed online at [www.journals.cambridge.org/thc2013063](http://www.journals.cambridge.org/thc2013063)). Health states within the model were representative of the number of previous HF hospitalizations with the assumption of greater risks of subsequent hospitalizations and mortality the greater the number of previous hospitalizations. In addition, the model incorporated a higher probability of death or re-hospitalization within 1 month after hospital discharge. Risks were assumed to remain constant after three additional hospitalizations. Hospitalizations were counted as additional hospitalizations after discharge from index hospitalization.

Thus, health states within the model were as follows: (i) No additional hospitalizations; (ii-a) First additional hospitalization; (ii-b) Status post one additional hospitalization; (iii-a) Second additional hospitalization; (iii-b) Status post two additional hospitalizations; (iv-a) Third or more additional hospitalization; (iv-b) Status post at least three additional hospitalizations; and (v) Death.

In addition, beyond the 18-month time horizon of the clinical trial, each health state was further dichotomized by whether patients were receiving beta-blocker therapy. The first phase of the model relates to the clinical trial phase. Thus, data were stratified by the three treatment groups, and treatment specific probabilities relating to the number of hospitalizations and probability of death were used directly estimated from the clinical trial data. Costs and utility values were similarly estimated directly from the clinical trial data (Table 2).

Because the usage of beta-blockers markedly reduces risk of HF hospitalization and death, for each strategy the risk of hospitalization was reduced according to the impact of beta-blocker therapy (relative risk [RR] of death = 0.56, RR of hospitalization = 0.66) (14). The relative risk associated with beta-blocker use was only used for the probability of hospitalization beyond the 18-month period as data within the clinical trial are already adjusted for such use (Table 2). Thus, the model incorporated two differences between treatments, the proportional uptake of beta-blocker use as observed at the end of the clinical trial and the distribution of patients by numbers of previous hospitalizations and mortality. Disease progression beyond 18 months would be dependent on the health state at 18 months and the use of beta-blockers but otherwise was independent of the treatment strategy.

The model simulated the progression of disease within a cohort of patients. Each cycle, the cohort transitioned through the model by moving from one health state to another. The model adopted a one month cycle duration. For each health state within the model, there were three pertinent transition probabilities: no further event, a further hospitalization, and death. Data on the

probability of each of these events were derived through analysis of the clinical trial data to ensure relevance to the clinical population (Table 2). Sensitivity analysis adopted probabilities of events from previous studies (13;15;16).

**Costs and Utility Weights.** Each health state within the model was assigned both a cost and utility weight. No weights were applied to the death state.

Costs considered were the costs of beta-blocker therapy, GP visits, specialist outpatient visits, and hospitalizations (Table 2). Costs of beta-blocker therapy were applied to the proportion of the patient cohort who was receiving beta-blockers. Cost estimates for beta-blocker treatment as given in Table 2 were based on carvedilol, a recommended and commonly used drug in HF. Prices for treatment with carvedilol at target dosages were derived from the Ontario Ministry of Health formulary for Canada and from the Vienna Health Insurance Fund (Wiener Gebietskrankenkasse) for Austria. Cost estimates for beta-blocker treatment were not modified by hospitalization.

Austrian costs of GP visits were based on the average reimbursement by the Vienna Health Insurance Fund, Canadian cost were derived from the 2010 Ontario's Schedule of Benefits for physician. Cost estimates of specialist visits were the same as for the clinical trial.

Assumptions relating to LoS (15.35 days for each hospitalization), GP and specialist appointments were as used in a previous economic evaluation (14). The costs of hospitalizations per day were based on the cost estimates for the clinical trial analysis. Utility values were derived from the clinical trial data and the patient questionnaire.

For patients with no additional hospitalizations the average utility value per year was 0.86 with a utility decrement of 0.02 with each additional hospitalization. Sensitivity analysis adopted utility values from a previous study, which estimated the average utility weight for patients based on the previous number of HF hospitalizations (17). Input parameters of the model for long-term analysis are shown in Table 2. Costs and utility values were discounted at a rate of 5 percent per annum.

### Analysis

**Base Analysis.** Within the Markov model outcomes were simply the sum of the costs and utility weights for each health state weighted by the proportion of patients within each health state, each cycle and the relevant discount factor. Lifetime estimates of the costs, life expectancy, and QALYs for each strategy were estimated by combining the estimates from the clinical trial with the extrapolations beyond 18 months.

**Deterministic Sensitivity Analysis.** Deterministic sensitivity analysis was conducted adopting the following alternate assumptions: (i) Assume no differences in outcomes post the trial period; (ii) Assume no difference in beta-blocker use post 18 months; (iii) Adopt utility weights in the Markov model derived from a previous study (17); (iv) Adopt alternate estimates of mortality

**Table 1.** Clinical Trial Outcomes

Variable	Treatment group		
	Usual care (n = 90)	Nurse-led MC (n = 96)	BMC (n = 92)
<b>Resource use</b>			
Frequency of HF re-hospitalization	1.2 ( $\pm 0.2$ )	0.8 ( $\pm 0.1$ )	0.4 ( $\pm 0.1$ )
HF clinic visits, n			
- scheduled	0	2.3 ( $\pm 0.3$ )	3.7 ( $\pm 0.3$ )
- unscheduled	2.5 ( $\pm 0.4$ )	3.0 ( $\pm 0.4$ )	2.5 ( $\pm 0.4$ )
Quality adjusted survival at 18 months (years)	0.9 ( $\pm 0.05$ )	0.99 ( $\pm 0.04$ )	1.01 ( $\pm 0.04$ )
<b>Austrian costs (€)</b>			
Intervention-related			
- HF nurse visits	—	333 ( $\pm 8$ )	332 ( $\pm 8$ )
- NT-proBNP testing	—	—	91 ( $\pm 2$ )
HF clinic visits	100 ( $\pm 15$ )	210 ( $\pm 15$ )	242 ( $\pm 17$ )
Hospitalization-related			
- due to HF	11,838 ( $\pm 2\ 010$ )	8,764 ( $\pm 1\ 735$ )	3,559 ( $\pm 772$ )
- non-HF	8,208 ( $\pm 1\ 513$ )	8,631 ( $\pm 1\ 753$ )	10,443 ( $\pm 1\ 688$ )
Mean total costs	20,146 ( $\pm 2\ 651$ )	17,938 ( $\pm 2\ 508$ )	14,667 ( $\pm 1\ 958$ )
<b>Canadian costs (\$)</b>			
Intervention-related			
- HF nurse visits	—	227 ( $\pm 6$ )	228 ( $\pm 6$ )
- NT-proBNP testing	—	—	135 ( $\pm 4$ )
HF clinic visits	261 ( $\pm 36$ )	532 ( $\pm 35$ )	607 ( $\pm 41$ )
Hospitalization			
- due to HF	18,895 ( $\pm 3\ 208$ )	13,989 ( $\pm 2\ 769$ )	5,680 ( $\pm 1\ 231$ )
- non-HF	13,101 ( $\pm 2\ 415$ )	13,777 ( $\pm 2\ 798$ )	16,669 ( $\pm 2\ 694$ )
Mean total costs	32,257 ( $\pm 4\ 234$ )	28,524 ( $\pm 4\ 002$ )	23,319 ( $\pm 3\ 127$ )

Note. Data are given as mean, figures in parenthesis are SEM.

MC, multidisciplinary care; BMC, NT-proBNP-guided intensive management; HF, heart failure.

and death from previous studies (13;15;16); (v) Adopt alternate time horizons (18 months, 5 years, 10 years); and (vi) Adopt different discount rates.

**Probabilistic Sensitivity Analysis.** Monte Carlo simulation (MCS) was used to assess the degree of uncertainty concerning the three management strategies (18). Within MCS, each parameter within the economic model is defined by a probability distribution based on the degree of uncertainty around the expected value and the nature of the parameter. For the probabilities of multiple events (e.g., the probabilities of death, hospitalization, or no event) a Dirichlet distribution was used. For the probabilities of a dichotomous event (e.g., beta-blocker or no beta-

blocker use), a Beta-distribution was used. For utility values, a normal distribution was used and for cost and resource use values, a gamma-distribution was used. For all distributions, the level of uncertainty was estimated from data within the clinical trial: Uncertainty around probabilities was based on the number of events and non-events, uncertainty around costs and utilities was based on the respective standard errors.

Over the process of a MCS, a random value is drawn from each of the probability distributions and an estimate of costs and QALYs for each strategy obtained. This is repeated several times to obtain a set of costs and QALYs. In this study, 5,000 replications were conducted. Cost-effectiveness acceptability curves were then derived reporting the proportion of the

**Table 2.** Markov Model Inputs

Input parameter	Value			
	Usual care (n = 90)	MC (n = 96)	BMC (n = 92)	
Probability of outcomes at 18 months				
No additional hospitalizations	0.33	0.50	0.63	
1 additional hospitalization	0.19	0.17	0.11	
2 additional hospitalizations	0.04	0.04	0.02	
3 additional hospitalizations	0.04	0.07	0.02	
Dead	0.39	0.22	0.22	
Probability of beta-blocker use at 18 months – baseline adjusted	0.80 (±0.04)	0.96 (±0.02)	0.89 (±0.04)	
Probability of event within 1 month after hospital discharge	Post 1 <sup>st</sup> hospitalization (n = 119)	Post subsequent hospitalizations (n = 52)		
Rehospitalization	0.11	0.21		
Death	0.14	0.19		
Probability of event not within 1 month after hospital discharge	No. of additional hospitalizations			
	0 (n = 2723*)	1 (n = 584*)	2 (n = 136*)	3+ (n = 76*)
Rehospitalization	0.04	0.05	0.16	0.20
Death	0.01	0.02	0.02	0.04
RR of event with beta-blocker therapy				
Mortality		0.56 (±0.11)		
Hospitalization		0.66 (±0.12)		
Costs	Austrian (€)	Canadian (\$)		
GP visit	18.10	42.35		
Specialist visit	39.04	91.35		
Hospitalization (length = 15.35 days) (14)	10,300 (±530)	16,438 (±846)		
Beta-blocker treatment per month	33.76	36.23		
Resource use per month (long-term)				
GP visit (14)		0.33 (±0.165)		
Specialist visit, routine (14)		0.167 (±0.0835)		
Specialist visit, post hospitalization (14)		3 (±1.5)		
Utility value per year with heart failure with no additional hospitalizations		0.86 (±0.01)		
Disutility for each additional hospitalization		0.02 (±0.01)		

Note. Figures in parenthesis are SEM. \* represents number of months.

RR, risk ratio; GP, general practitioner.



**Table 3.** Economic Analysis Results (Long-term)

	QALYs	Austrian costs	Canadian costs
Usual care*	2.36	€36,110	\$57,729
MC*	3.04	€38,653	\$61,500
BMC*	3.20	€35,155	\$55,946
Incremental cost per QALY Gained (ICUR)			
MC vs usual care		€3,746	\$5,554
BMC vs usual care		Dominant	Dominant
BMC vs MC		Dominant	Dominant

\*Results are given per patient.

QALY, quality-adjusted life-year; ICUR, incremental cost-utility ratio.

replications for which each strategy is deemed the most cost-effective based on different values of willingness to pay for an additional QALY (16). All analyses were performed using Microsoft® Excel® for Windows Version 12.

## RESULTS

**Clinical Outcome and Quality of Life Measurements.** Results of the main study have been reported in detail previously (10). Briefly, mortality was similar between BMC (22 percent) and MC (22 percent) but lower compared with UC (39 percent;  $p < .02$ ). BMC reduced total and HF-related hospitalization days compared with MC and UC, while UC had significantly less visits HF specialist visits ( $p < .001$ ; Table 1).

Using Austrian cost estimates, the average costs per patient during the clinical trial including all-cause hospitalizations were €20,146 for UC, €17,938 for MC, and €14,667 for BMC. Using Canadian costs, the average costs per patient added up to \$32,257 for UC, \$28,524 for MC, and \$23,319 for BMC. Average QALYs gained during the 18-month trial duration were 0.90 for UC, 0.99 for MC, and 1.01 for BMC (Table 1).

### Economic Analysis (Long-term)

Based on the model, less than 35 percent of patients could be expected to be alive after 5 years and less than 1 percent after 14 years. Survival was similar for the MC and BMC strategies, which were both superior to the UC strategy. Actual survival during the trial and predicted 20 years are depicted in Supplementary Figure 2, which can be viewed online at [www.journals.cambridge.org/thc2013064](http://www.journals.cambridge.org/thc2013064).

The MC strategy was associated with higher expected lifetime costs and QALYs compared with the UC strategy (Table 3). The associated incremental cost per QALY gained was €3,746 for Austria and \$5,554 for Canada.

The BMC strategy was dominant over both the MC and UC strategies in that it was on average both less costly and had more QALYs.

### Sensitivity Analysis

Results appeared insensitive to changes in parameter values (Supplementary Table 1, which can be viewed online at [www.journals.cambridge.org/thc2013065](http://www.journals.cambridge.org/thc2013065)). Estimates of cost-effectiveness based on alternative transition probabilities gave alternative estimates but did not change the overall finding that the BMC strategy was the most cost-effective strategy.

Cost-effectiveness acceptability curves demonstrated by far the highest likelihood for BMC being the most cost-effective strategy. At threshold values of Austrian €40,000 and Canadian \$50,000, the probabilities that BMC was deemed the most cost-effective strategy were 92 percent and 93 percent, respectively (Figure 1A and B). These thresholds were chosen as they are in line with the usually accepted benchmark of \$50,000 per QALY, commonly used for healthcare interventions in the United States and Canada, and with similar thresholds in Europe (19).

## DISCUSSION

Using data from a controlled randomized trial (10), this study investigates the cost-effectiveness of multidisciplinary HF care at two levels of intensity. We demonstrate that NT-proBNP-guided, intensified HF specialist patient management on top of home-based nurse care is dominant (improving clinical outcome while reducing costs) over home-based nurse care alone and usual care. Based on an increasing level of evidence from the literature (5;7;20), the establishment of multidisciplinary management programs to improve clinical outcome in chronic HF is recommended in international guidelines (21). In addition, the cost-effectiveness of such programs has been previously demonstrated, although the extent differed dependent on resource use and clinical performance of the programs (15;22;23). Compared with prior studies, this cost-utility analysis is the first to compare two different levels of intensity of multi-disciplinary care using short-term clinical trial data and long-term economic modeling.

By focusing on patients with high NT-proBNP levels, specialist resources were bundled to the patients at the highest risk for re-hospitalization and death. Intensification of a nurse-based disease management program through more HF clinic visits not just improved health outcomes but also reduced costs overall. Reduction of re-hospitalization played a key role for this finding as HF patients are frequently hospitalized, and up to 70 percent of HF healthcare expenditures are related to costs of hospitalizations (3). Although comparisons across different economic analyses are limited by different techniques of economic modeling in addition to variability arising from heterogeneous populations and different care situations, the incremental cost-utility ratio of nurse-led multidisciplinary care alone compared with usual care as found in our study was similar to or slightly lower than previous analyses (15;22;23). The dominance of BMC indicates that an individualized patient management might have the potential to further improve the well-documented cost-effectiveness of multidisciplinary care. In a recent analysis using efficacy data

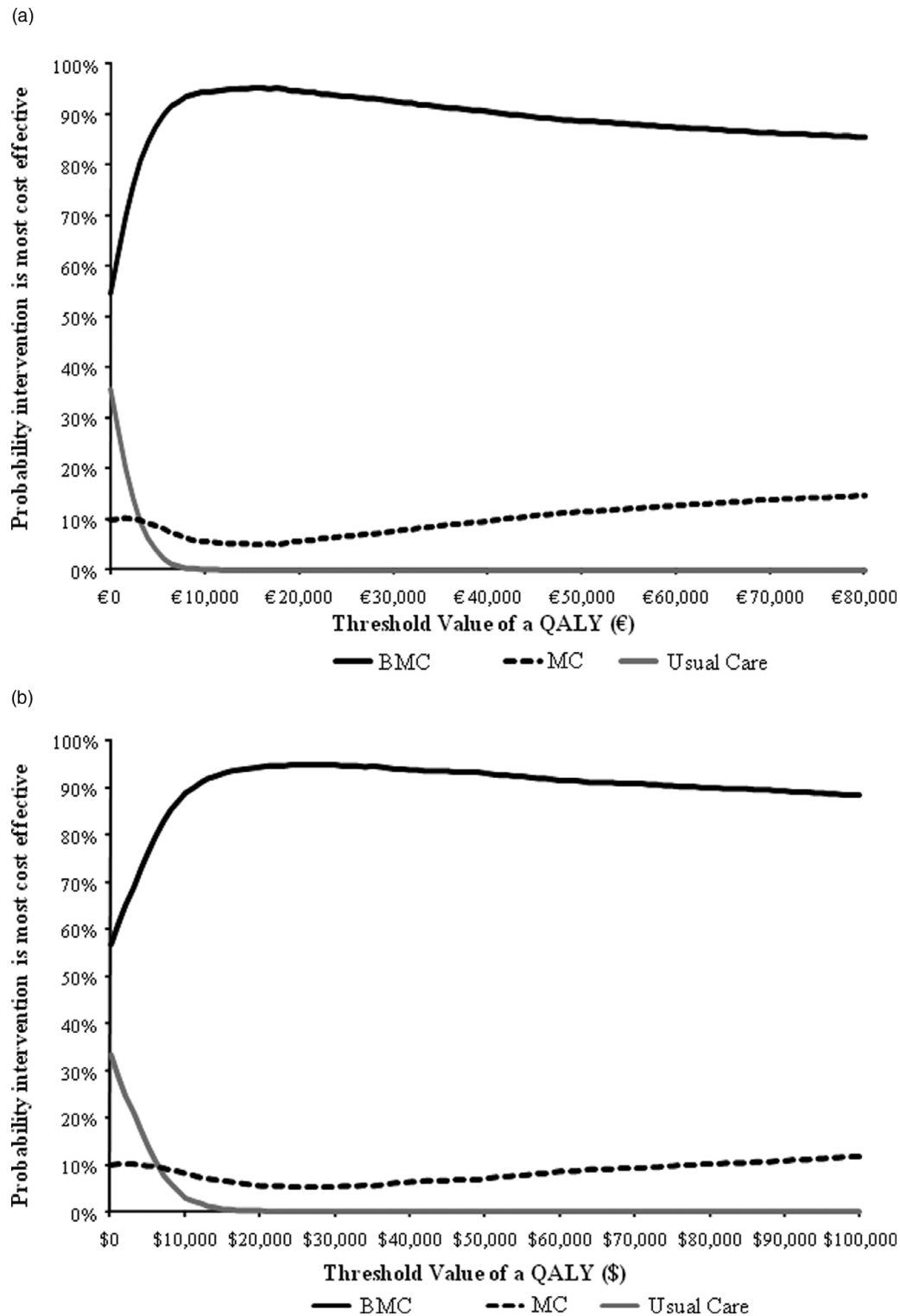


Figure 1. Cost-effectiveness acceptability curves for Austria (A) and Canada (B), showing the probability that each strategy (usual care, nurse-led multidisciplinary care [MC], and NT-proBNP-guided, intensive multidisciplinary care [BMC]) is deemed the most cost-effective over a range of willingness to pay thresholds for an additional quality-adjusted life-year (QALY).

from a meta-analysis comprising 36 randomized controlled trials and German healthcare costs, disease management programs in HF patients yielded an incremental cost utility ratio (ICUR) of €8,900 per QALY gained (15).

Alongside a clinical trial, the cost-effectiveness between a HF management program delivered by day-hospital and

usual care was studied in 234 patients discharged after HF hospitalization (22). The authors reported a cost/utility ratio for the management program of \$19,462. Chan and co-workers assessed incremental life expectancy and costs of providing disease management programs for high-risk to low-risk patients defined through the number of prior hospitalizations (23). They

found that HF management programs are cost-effective and sometimes cost-saving for high-risk patients in the short-term, and likely to be cost-effective also in low-risk HF patients in the long-term.

Cost dynamics can differ substantially between countries, which might result in differences in cost-effectiveness of the same disease management program. In our study, cost-effectiveness was demonstrated in two countries, Canada and Austria, with different approaches for the calculation of hospitalization costs. In Canada, detailed real-life costs of HF hospitalization were used, while a more general estimate of average costs per day in hospital were applied for Austria. Irrespective of the chosen approach, the values for hospitalization costs were comparable to estimates from other European countries and the United States (15;22;23). Both cost estimates lead to similar results as cost-effectiveness acceptability curves for both countries looked almost identical with an over 90 percent probability that BMC is the most cost-effective strategy at comparatively low thresholds of costs per QALY gained (19). Notably, we directly estimated transition probabilities for long-term modeling from our clinical trial results instead of using data from the literature. Furthermore, as the risk of HF re-hospitalization is not constant over time but sharply increases shortly after discharge and slowly decreases thereafter (24), we incorporated higher transition probabilities in the first month after discharge. Sensitivity analyses applying transition probabilities from the literature (13;15;16) supported the validity of our approach. Even when we based our model on the high probabilities of death and re-hospitalization as described in a recent economic analysis using data from the BEST trial (15), BMC was still cost-effective compared with MC and UC. Health state utilities were not elicited directly from the study population but patients completed a disease specific QoL questionnaire enabling deduction of preference weights (12). Results were comparable to previous reports (25), and one-way sensitivity analysis with preference weights directly elicited from a subsample of the EPHEBUS trial corroborated our conclusions (17).

Additional sensitivity analyses changing values of key model parameters further demonstrated the robustness of our findings. Assuming no difference of beta-blocker usage between the groups after the clinical trial did not change the conclusions of the economic analysis. As in the original trial not only more patients in the BMC and MC groups took any beta-blocker but also at higher dosages, we might even have underestimated the benefits of up-titrated anti-neurohormonal pharmacotherapy in the intervention arms. Furthermore, assuming no differences in clinical outcomes at 18 months or different time horizons did not alter the cost-effectiveness of nurse-led programs in our model either.

As a limitation, we assumed that there would be no difference between the treatment groups with respect to HF specialist visits beyond the 18-month time horizon of the clinical trial.

One might suggest that patients with HF specialist visits during the trial will stop or markedly reduce these visits at trial end, while some patients in the usual care group will start receiving specialist management sooner or later, especially after re-hospitalization. Overall, it seems difficult to estimate to what extent a difference in HF specialist care remains after the clinical trial period.

## CONCLUSION

In conclusion, our model of NT-proBNP-guided intensified specialized patient management on top of nurse based heart failure management demonstrated long-term improvement of health outcomes at reduced costs.

## SUPPLEMENTARY MATERIAL

Supplementary Figure 1:

[www.journals.cambridge.org/thc2013063](http://www.journals.cambridge.org/thc2013063)

Supplementary Figure 2:

[www.journals.cambridge.org/thc2013064](http://www.journals.cambridge.org/thc2013064)

Supplementary Table 1:

[www.journals.cambridge.org/thc2013065](http://www.journals.cambridge.org/thc2013065)

## CONTACT INFORMATION

**Deddo Moertl, MD** ([deddo.moertl@stpoelten.lknoe.at](mailto:deddo.moertl@stpoelten.lknoe.at)), Department of Internal Medicine III (Cardiology), Landesklinikum St. Poelten, Propst-Fuehrer-Straße 4, 3100 St. Poelten, Austria

**Sabine Steiner, MD, MSc**, Department of Internal Medicine II, Division of Vascular Medicine, Medical University Vienna

**Doug Coyle, MD, PhD**, Department of Epidemiology and Community Medicine, University of Ottawa

**Rudolf Berger, MD**, Department of Internal Medicine II, Division of Cardiology, Medical University

## CONFLICTS OF INTEREST

Deddo Moertl, Sabine Steiner and Rudolf Berger report payment to their institution for this work from AstraZeneca, Novartis, Roche Diagnostics, Roche Medical, Merck, Medtronic, and Guidant. Doug Coyle reports no conflicts of interest.

## REFERENCES

1. Stewart S, MacIntyre K, Hole DJ, Capewell S, McMurray JJ. More 'malignant' than cancer? Five-year survival following a first admission for heart failure. *Eur J Heart Fail.* 2001;3:315-22.
2. Fonarow GC, Abraham WT, Albert NM, et al. Association between performance measures and clinical outcomes for patients hospitalized with heart failure. *JAMA.* 2007;297:61-70.
3. Stewart S. Financial aspects of heart failure programs of care. *Eur J Heart Fail.* 2005;7:423-8.
4. Berry C, Murdoch DR, McMurray JJ. Economics of chronic heart failure. *Eur J Heart Fail.* 2001;3:283-91.



5. McAlister FA, Lawson FM, Teo KK, Armstrong PW. A systematic review of randomized trials of disease management programs in heart failure. *Am J Med.* 2001;110:378-84.
6. Krumholz HM, Amatruda J, Smith GL, et al. Randomized trial of an education and support intervention to prevent readmission of patients with heart failure. *J Am Coll Cardiol.* 2002;39:83-9.
7. Gonseth J, Guallar-Castillon P, Banegas JR, Rodriguez-Artalejo F. The effectiveness of disease management programmes in reducing hospital re-admission in older patients with heart failure: a systematic review and meta-analysis of published reports. *Eur Heart J.* 2004;25:1570-95.
8. Kimmelstiel C, Levine D, Perry K, et al. Randomized, controlled evaluation of short- and long-term benefits of heart failure disease management within a diverse provider network: the SPAN-CHF trial. *Circulation.* 2004;110:1450-5.
9. Inglis SC, Pearson S, Treen S, Gallasch T, Horowitz JD, Stewart S. Extending the horizon in chronic heart failure: effects of multidisciplinary, home-based intervention relative to usual care. *Circulation.* 2006;114:2466-73.
10. Berger R, Moertl D, Peter S, et al. N-terminal pro-B-type natriuretic peptide-guided, intensive patient management in addition to multidisciplinary care in chronic heart failure a 3-arm, prospective, randomized pilot study. *J Am Coll Cardiol.* 2010;55:645-53.
11. Adlbrecht C, Huelsmann M, Berger R, et al. Cost analysis and cost effectiveness of NT-proBNP-guided heart failure specialist care in addition to home-based nurse care. *Eur J Clin Invest.* 2011;41:315-22.
12. Havranek EP, McGovern KM, Weinberger J, et al. Patient preferences for heart failure treatment: utilities are valid measures of health-related quality of life in heart failure. *J Card Fail.* 1999;5:85-91.
13. Delea TE, Vera-Llonch M, Richner RE, Fowler MB, Oster G. Cost effectiveness of carvedilol for heart failure. *Am J Cardiol.* 1999;83:890-6.
14. Levy AR, Briggs AH, Demers C, O'Brien BJ. Cost-effectiveness of beta-blocker therapy with metoprolol or with carvedilol for treatment of heart failure in Canada. *Am Heart J.* 2001;142:537-43.
15. Gohler A, Conrads-Frank A, Worrell SS, et al. Decision-analytic evaluation of the clinical effectiveness and cost-effectiveness of management programmes in chronic heart failure. *Eur J Heart Fail.* 2008;10:1026-32.
16. Reitsma JB, Mosterd A, de Craen AJ, et al. Increase in hospital admission rates for heart failure in The Netherlands, 1980-1993. *Heart.* 1996;76:388-92.
17. Gohler A, Geisler BP, Manne JM, et al. Utility estimates for decision-analytic modeling in chronic heart failure—health states based on New York Heart Association classes and number of rehospitalizations. *Value Health.* 2009;12:185-7.
18. Briggs AH. Handling uncertainty in cost-effectiveness models. *Pharmacoeconomics.* 2000;17:479-500.
19. Grosse SD. Assessing cost-effectiveness in healthcare: history of the \$50,000 per QALY threshold. *Expert Rev Pharmacoecon Outcomes Res.* 2008;8:165-78.
20. Jaarsma T, van der Wal MH, Lesman-Leegte I, et al. Effect of moderate or intensive disease management program on outcome in patients with heart failure: Coordinating Study Evaluating Outcomes of Advising and Counseling in Heart Failure (COACH). *Arch Intern Med.* 2008;168:316-24.
21. McMurray JJ, Adamopoulos S, Anker SD, et al. ESC Guidelines for the diagnosis and treatment of acute and chronic heart failure 2012: The Task Force for the Diagnosis and Treatment of Acute and Chronic Heart Failure 2012 of the European Society of Cardiology. Developed in collaboration with the Heart Failure Association (HFA) of the ESC. *Eur Heart J.* 2012;33:1787-847.
22. Capomolla S, Febo O, Ceresa M, et al. Cost/utility ratio in chronic heart failure: comparison between heart failure management program delivered by day-hospital and usual care. *J Am Coll Cardiol.* 2002;40:1259-66.
23. Chan DC, Heidenreich PA, Weinstein MC, Fonarow GC. Heart failure disease management programs: a cost-effectiveness analysis. *Am Heart J.* 2008;155:332-8.
24. Solomon SD, Dobson J, Pocock S, et al. Influence of nonfatal hospitalization for heart failure on subsequent mortality in patients with chronic heart failure. *Circulation.* 2007;116:1482-7.
25. Fox M, Mealing S, Anderson R, et al. The clinical effectiveness and cost-effectiveness of cardiac resynchronization (biventricular pacing) for heart failure: systematic review and economic model. *Health Technol Assess.* 2007;11:iii-iv, ix-248.