

# Administrative Unit Proliferation

GUY GROSSMAN *University of Pennsylvania*  
 JANET I. LEWIS *U.S. Naval Academy*

**N**umerous developing countries have substantially increased their number of subnational administrative units in recent years. The literature on this phenomenon is, nonetheless, small and suffers from several theoretical and methodological shortcomings: in particular, a unit of analysis problem that causes past studies to mistakenly de-emphasize the importance of local actors. We posit that administrative unit proliferation occurs where and when there is a confluence of interests between the national executive and local citizens and elites from areas that are politically, economically, and ethnically marginalized. We argue further that although the proliferation of administrative units often accompanies or follows far-reaching decentralization reforms, it likely results in a recentralization of power; the proliferation of new local governments fragments existing units into smaller ones with lower relative intergovernmental bargaining power and administrative capacity. We find support for these arguments using original data from Uganda.

## INTRODUCTION

**I**n a growing number of developing, democratizing countries, the global shift away from centralized political and economic regimes coincided with a rarely noted phenomenon: the proliferation of subnational administrative units. This trend has been particularly pronounced in sub-Saharan Africa, where almost half of countries increased their number of administrative units by over 20% since the mid-1990s. However, it is not unique to Africa; for example, as part of their postcommunist decentralization reforms, Czechoslovakia and Hungary increased their number of municipalities by about 50% between 1989 and 1993 (Iiner, 1999). Brazil also increased its municipalities by over 50% following its return to civilian rule (Dickovick, 2011). Similarly, after relocating essential government functions to the district level, Indonesia increased its number of provinces from 26 to 33 and districts from 290 to 497 in less than a decade after Suharto's fall (Kimura, 2013), and following liberalization reforms Vietnam increased its number of provinces from 40 to 64 between 1996 and 2003 (Malesky, 2009). In sum, in numerous countries, the subnational structure of the state has undergone a substantial transformation.

Guy Grossman is Assistant Professor, Department of Political Science, University of Pennsylvania, 225 Stiteler Hall, 208 S. 37th Street, Philadelphia, PA 19104, USA (ggros@sas.upenn.edu).

Janet I. Lewis is Assistant Professor, Department of Political Science, U.S. Naval Academy, 589 McNair Road Annapolis, MD 21402, USA (janetilewis@gmail.com).

We wish to thank Ben Goodrich and Steven Worthington for superb technical assistance, and John Kayali, Charity Komujurizi, Vianney Mbonigaba, Isabel Ricker, Ivan Tibemanya, and Kila Walsler for research assistance. We also wish to extend our gratitude to the editor, our anonymous reviewers, Nicholas Charron, Jeff Conroy-Krutz, Jan Erk, Tulia Falleti, Andy Harris, Mai Hassan, Macartan Humphreys, Nahomi Ichino, Raul Sanchez de la Sierra, and Alex Scacco for helpful comments. We have also benefited tremendously from presenting earlier drafts of the manuscript at the African Studies Association, the Midwest Political Science Association, and the American Political Science Association annual conferences, and at the Working Group on African Political Economy (WGAPE) conference hosted by the World Bank.

Administrative unit proliferation can bring dramatic changes to a country's political, social, and economic landscape. The creation of several new units typically makes each one, on average, smaller and more homogeneous, which may affect citizens' capacity for collective action and therefore the level and quality of public goods and services they receive. The increased homogeneity in local units can also influence local ethnic politics, as in Indonesia (Kimura 2013), Nigeria (Kraxberger 2004), and Uganda (Green 2008), potentially reifying ethnic boundaries and creating a sense of improved group control over their affairs. Citizens in a newly created unit have new leaders drawn from an area that is more proximate to them; those leaders are thus more likely than prior leaders to share constituents' familial and social networks. These citizens further face a new calculus for resource allocation within their locality as well as a shift in the locus of many social services. District creation may also change political dynamics in rump areas where politicians now face a different composition of constituents and thus altered electoral incentives.<sup>1</sup> Additionally, particularly in places where administrative units correspond with national legislative constituency boundaries—as in Uganda, India, and Vietnam, among others—the carving of a large number of new local governments may have important implications for national politics (Malesky 2009). Finally, as we argue below, the proliferation of administrative units likely influences intergovernmental balance of power, contributing to processes of *recentralization*.

This article examines the determinants of administrative unit proliferation. Despite the prevalence of administrative unit proliferation in developing countries and its potential to substantially shape political, social, and economic outcomes, the existing literature on the determinants of this phenomenon is small and suffers from theoretical and methodological shortcomings that we seek to address. Existing work rarely theorizes the

<sup>1</sup> We use the terms “district creation” and “administrative unit proliferation” interchangeably. We also use the terms “national executive” and “central government” interchangeably.

political incentives, importance, and agency of *local* actors, instead envisioning administrative unit creation as a *top-down* strategy devised by national elites intent on expanding their ethnic patronage network (Green 2010; Kasara 2006) or on weakening the powers of regional opposition forces (Kraxberger 2004). We posit that a fuller account of administrative unit proliferation should go beyond an analysis of the incentives of national leaders and include local actors.

To illuminate the dynamic processes that give rise to the proliferation of administrative units, we conceptualize a given locality as being comprised of two types of areas: core areas that control the local government and outlying areas. We argue that demand for territorial secession is triggered by decentralization reforms, which increases the value of local government units, and it grows where citizens of outlying areas perceive themselves to be marginalized compared to the core area. The source of marginalization may be *political* (e.g., lack of control over allocation of local resources), *symbolic* (e.g., the ethnic or religious group that predominates in the outlying area is a minority in the larger locality (ethnic or religious group), or *material* (e.g., low levels of development). The more marginalized an outlying area is, the greater the demand for a new governance unit. Administrative unit proliferation is, we argue, largely driven by a convergence of interests between citizens in marginalized areas that seek more direct access to local government resources and who view the creation of new units as an avenue to such access; elites in marginalized areas who seek job opportunities and greater control of public resources; and the national executive, which seeks electoral support. Such alliances between the national executive and certain local actors are particularly important in democratizing countries where electoral incentives increasingly shape policy.

We substantiate our argument with original data on district proliferation in Uganda, whose decentralization process has been heralded as “one of the most far-reaching local government reform programs in the developing world” (Francis and James 2003). Our empirical analysis has two steps. First, we directly test our hypothesis that political, symbolic and material marginalization fuel local demand for new districts using a new, fine-grained, county-level (subdistrict) dataset. These data include information on local political dominance along with county-level data on economic activity, inputs and outputs in the education and health sectors, and ethnic demographic data from the Ugandan census. We also include qualitative evidence from newspaper articles and fieldwork in Uganda. We show that counties that are under-represented in a district’s committee governing intradistrict resource allocation are more likely to form a new district. This finding is robust to various model specifications including the incorporation of spatial dependencies. Moreover, we find that counties in which the largest ethnic group is *different* than the district’s largest group are more likely to split from that district, suggesting that being a concentrated ethnic minority amplifies perceptions of marginalization (Hale 2004; Kraxberger 2004). Second,

we test the supply side of our theoretical argument by examining the electoral incentives of the national executive. Using both static and dynamic panel-data estimations, we find that the incumbent president receives an electoral bonus of between 2.5% and 3% in counties that were elevated to the status of a district prior to an election and is not penalized by “mother” areas that have recently lost territory due to a split. These findings support our claim that the electoral benefits to the incumbent president of approving new districts are substantial.

This article also makes two important methodological contributions to the nascent administrative unit proliferation literature. One contribution is to suggest changing the level of analysis in order to overcome thorny methodological challenges that have constrained earlier studies. In particular, all past empirical studies of the creation of administrative units use data at the level of the units that split. Such a design has prevented these studies from directly testing arguments about the role that heterogeneity *within* administrative units may play in increasing demand for unit splits. By contrast, our use of data at a level (county) lower than the unit that splits (district) allows us to examine directly the subdistrict forces driving why some counties and not others break away from their former “mother” district. For example, we revisit prior results that—based on district-level data—did not identify a relationship between economic marginalization and district creation in Uganda (Green 2010). Using subdistrict (county-level) data, our analysis reveals substantial variation within districts in economic development and political domination and we find strong evidence of a positive relationship between economic and political marginalization and district splits. Our data are also measured at each of three interelection periods, which enables us to account for the *dynamic* processes whereby shifts in the extent of a county’s marginalization influence the likelihood it will mobilize to secede from its mother district.

Additionally, we propose a new solution to another methodological challenge of studying administrative unit proliferation: district splits may exhibit unobserved location-related effects or follow a contagion process that drive some of the variation in counties’ proclivities to secede. Such spatial dependencies invalidate standard limited dependent variable estimation techniques (Gleditsch and Ward 2006). In this article we test the robustness of our findings to the inclusion of spatial dependencies by adapting the approach of Bhat and Sener (2009), which develops a copula-based binary logit choice model for accommodating spatial correlation across observational units.<sup>2</sup>

Beyond their contribution to the study of administrative unit proliferation, the arguments and findings

<sup>2</sup> Past studies have not accounted for the possibility of spatial dependencies. In a new working paper, Pierskalla (2013) uses a Monte Carlo Markov Chain (MCMC) procedure to model such dependency. We find the analytic solution proposed by Bhat and Sener (2009) to be more appealing than Pierskalla’s Bayesian approach since it is closed form and simpler to implement.

in this article have implications for several distinct literatures. First, this article engages the literature on decentralization, arguing that even when decentralization reforms are characterized by a far-reaching *de-jure* devolution of power, administrative unit proliferation can reverse short-term gains by local governments and contribute to a *de-facto* recentralization of power. Our logic linking administrative unit proliferation to intergovernmental power is straightforward and builds on Ziblatt (2004): the creation of a large number of new local governments fragments existing ones into smaller units with lower intergovernmental power and weak administrative capacity. This contributes to an increased dependence of local governments on the resources and “know-how” of the central government. In the last section of the study, we provide suggestive evidence—from interviews with local officials, secondary accounts, and national and local government budget data—that is consistent with our argument that the proliferation of districts that followed Uganda’s decentralization reforms has contributed to a recentralization of power there. To our knowledge, no prior study considers the possibility that administrative unit creation—often assumed to be simply an indicator of decentralization—can in fact diminish localities’ intergovernmental power.

This article also contributes to the growing literature on the implications of Africa’s political liberalization. This literature focused initially on whether liberalization reforms are genuine (Lindberg 2009) or superficial, merely designed to appease the international community (Chabal and Daloz 1999). More recently, the literature has explored the implications of heightened political competition (Weghorst and Lindberg 2013). Our findings about the national executive’s electoral incentive to supply districts to marginalized rural localities provide further support to the idea that elections in hybrid African regimes like Uganda generate incentives for national elites to implement redistributive policies that broadly entice rural voters (Stasavage 2005).

Finally, the article contributes to research on the African voter. While a large portion of this literature suggests the overwhelming importance of ethnicity in influencing African voters (Eifert, Miguel, and Posner 2010), recent research has documented the influence of several factors beyond ethnicity—such as incumbent performance and access to public goods—in determining vote choice (Conroy-Krutz 2013; Ichino and Nathan 2013). Our finding that Uganda’s president receives a significant electoral boost for allowing the creation of new districts further demonstrates that African voters respond to popular policy initiatives in predictable ways (Baldwin, 2013).

The article proceeds as follows. First, we explore the prevalence of administrative unit proliferation amidst decentralization reforms and review related research. Second, we propose a theoretical argument that emphasizes the role of citizens and local elites in demanding new administrative units and the incentives for the national executive to supply them. Third, we provide context about decentralization and district creation in

Uganda. Fourth, we present extensive evidence that political, economic, and symbolic marginalization underpins local demand to increase the number of administrative units, as well as evidence of the national executive’s electoral incentives to create such units. Fifth, we provide evidence suggesting that the process of administrative unit proliferation can contribute to changes in intergovernmental balance of power. We conclude with a discussion of the policy and research implications of our findings.

## LITERATURE REVIEW

Administrative unit proliferation denotes a political process resulting in a large number of local governments splitting into two or more units over a relatively short period.<sup>3</sup> The newly created local governments can be any subnational level of administration (for example, states, provinces, or districts) provided that those units have meaningful resources, powers (e.g., legislate by-laws and set local tax rates), and responsibilities (e.g., provide and supervise social services).

While administrative unit creation is often conflated with decentralization, the two are distinct phenomena. Decentralization is the delegation of *authority*—political, financial, or administrative—to local units of government (Falletti 2005), regardless of the quantity of those units. In practice, however, administrative unit proliferation often occurs following the initiation of decentralization reforms. Investigating the conditions under which decentralization reforms lead to administrative unit proliferation is beyond the scope of this article, however one reason the former often begets the latter is straightforward: devolution of new authority to localities—the centerpiece of decentralization reforms—makes them more valuable to citizens and elites, and thus can trigger their demand. This phenomenon is widespread particularly in sub-Saharan Africa, where almost half of the countries have increased their number of administrative units by at least 20% since 1990, amidst a wave of decentralization reforms (Table 1).<sup>4</sup>

Proponents of administrative unit creation tend to justify it using a repertoire of arguments about the relative efficiency of decentralized service provision—arguing, for example, that district splits bring government “closer to the people” and thereby promote more responsive and accountable local governments.<sup>5</sup> Emphasis on the administrative efficiency of decentralized governance has dominated much of the policy debate about district splits in numerous countries from Uganda (Asiimwe and Musisi 2007) to Indonesia

<sup>3</sup> Administrative unit proliferation is distinct from gerrymandering since the redrawing of new constituency boundaries does not necessarily lead to an increase in the number of units (Kimura 2013).

<sup>4</sup> The World Bank alone committed about 7.4 billion dollars specifically for decentralization programs in 20 developing countries between 1990 and 2007 (World Bank 2008).

<sup>5</sup> The relative efficiency literature follows the seminal article by Tiebout (1956) and focuses on the conditions under which decentralized provision of public services will be more efficient than centralized systems.

**TABLE 1. Increase in Local Government Units in Africa Since 1990**

Country	Admin Unit	1990	1995	2000	2005	2010
Benin	Department	6	6	12	12	12
Burkina Faso	Provinces	30	30	45	45	45
Cape Verde	County	15	17	17	22	22
CAR	Sub-prefecture	51	51	71	71	71
Chad	Prefecture	14	14	28	18	22
Congo	Region	10	11	11	12	12
Congo	District	79	99	99	101	101
Cote d'Ivoire	Region	10	10	16	19	19
DRC	Territory	132	132	216	216	216
Equatorial Guinea	District	17	30	30	30	30
Ethiopia	District	556	736	736	736	736
Gabon	Department	37	37	48	48	50
Ghana	District	65	65	110	138	170
Guinea	Sub-Prefecture	14	341	341	341	341
Kenya	District	47	54	70	70	70
Malawi	District	24	24	27	28	28
Mali	Cercle	40	42	42	49	49
Nigeria	States	22	31	37	37	37
Niger	Municipality	35	35	35	256	256
Senegal	Region	10	10	10	11	14
Senegal	Department	30	30	30	34	45
Sudan	States	9	26	26	25	25
South Africa	Province	4	9	9	9	9
South Africa	Municipality	53	284	284	284	284
Togo	Prefecture	21	31	31	31	35
Tanzania	Region	25	25	25	26	30*
Tanzania	District	119	119	127	130	149*
Uganda	District	34	39	56	70	112
Zimbabwe	Province	8	8	10	10	10

*Note:* List of sub-Saharan African countries that increased their number of administrative units by at least 20% since 1990. \*denotes 2012.

(Fitriani, Hofman, and Kaiser 2005).<sup>6</sup> Such arguments echo optimistic expectations about decentralization reforms in the 1980s and 1990s, which held that such reforms would bring about a host of benefits, particularly in promoting good governance and improving the delivery of services.

However, the record of decentralization reforms in improving governance and service delivery has been mixed, at best (Bardhan and Mookherjee 2006). Recognizing the gap between such reforms' initial promise and their record, the nascent literature on administrative unit proliferation has focused on political economy explanations, which foreground the incentives and constraints of national actors who implement the reforms (Eaton, Kaiser, and Smoke 2010). The starting point of this approach posits that national politicians design and implement reform processes in ways that are aligned with their interests, which may or may not coincide with the original reform goals of international donors (Van de Walle 2001). Specifically, Kraxberger (2004), Kasara (2006), and Green (2010) all argue that the creation

of new districts occurs because it provides national elites an opportunity to develop and strengthen patronage networks that had been weakened in the wake of structural adjustment reforms. While advancing our knowledge on district formation, patronage-based explanations suffer from a critical shortcoming: in their focus on national-level actors, these theories tend to overlook the agency and incentives of *local* actors, who are not simply passive recipients of decisions made in a country's capital (Boone 2003).

We argue that local actors play a fundamental role in the process of district formation. In doing so, we build on two notable exceptions to the general omission of local actors from the literature on administrative unit creation: Kimura (2013) and Malesky (2009). The former undertakes case studies of province creation in Indonesia and finds that while there have been several pathways to province creation, all involved a coalition of actors at both the national and local levels. Our theoretical argument presented below accords with this logic. The reach of Kimura (2013)'s arguments is, however, constrained by the small number of provinces created in Indonesia (six) and from limited within-province data on material and political marginalization; we are able to offer a more comprehensive test of our argument owing to the much greater variation that exists in Uganda and to the unique structure of

<sup>6</sup> For example, President Museveni of Uganda has justified the creation of new districts by stating that "The central government is remote and bad, it is power far away. You need to have power where you are to defend your interests and get services." "Uganda: Embrace Decentralization, Says Museveni." *The Monitor*. May 2, 2006.



our *within-district* data. Malesky (2009) argues that the splitting of provinces in Vietnam amidst liberalization reforms is best understood as a top-down gerrymandering tactic, intended at weakening the powers of regional oppositional forces by enabling reformers to secure a majority of votes in the Communist Party's Central Committee. Importantly, Malesky (2009)'s theoretical argument emphasizes the role of heterogeneous preferences *within provinces* in local government creation; in this case, distinct preferences associated with areas that have high versus low levels of reliance on state owned enterprises. Indeed, our theoretical argument also builds on that intuition.

We diverge, however, from Malesky (2009) in two important ways. First, we extend Malesky (2009)'s focus on material interests to include a focus on political and symbolic marginalization. Second, Malesky (2009)'s use of province-level data limits his ability to directly test his key theoretical argument that intraprovince variation drives province creation.<sup>7</sup> The unit-of-analysis problem that Malesky (2009) faces is common; in fact, it constrains all existing works on administrative unit proliferation. Kasara (2006), Pier-skalla (2013), and Green (2010) each use district-level data from Kenya, Indonesia, and Uganda, respectively, to study the creation of new districts. While this approach can be informative, it can also be misleading. Consider a case in which districts that split contain one subdistrict unit with a higher-than-average level of development and a second unit with a lower-than-average level of development. A district-level regression may, in this case, result in an insignificant coefficient on the development variable, obscuring the fact that subdistrict areas that seek to split are, in fact, economically marginalized.<sup>8</sup> For example, using district-level data from Uganda, Green (2010, 89) finds "no concrete evidence that new districts have, on the whole, been created in deprived areas." We revisit this finding below using original subdistrict data and find strong evidence to the contrary.

Finally, unlike previous studies, this article investigates how administrative unit proliferation contributes to shaping intergovernmental balance of power. As Falleti argues, "to evaluate the consequences of decentralization . . . we need to establish first when and how decentralization policies increase or decrease the power of subnational officials" (Falleti 2005, 328). We argue that because administrative unit proliferation fragments the coordination potential of local governments and because it increases the reliance of local governments on the center, it can limit the extent

to which decentralization reforms ultimately result in meaningful devolution of power. In doing so, we aim to contribute to an emergent literature that seeks to explain why several formerly decentralizing countries have recently recentralized (Dickovick 2011).

## DETERMINANTS OF ADMINISTRATIVE UNIT PROLIFERATION

Given the background conditions of decentralization reforms in a low-income, democratizing country, why does administrative unit proliferation occur? This section presents our theoretical approach to understanding the determinants of district formation. We make three overarching arguments: First, we argue that *elites from marginalized areas* have a strong incentive to mobilize for a new local government, since this offers them the best opportunity to hold office and control the allocation of public resources. Second, we posit that local elites are likely to succeed in their mobilization efforts only where there is widespread perception among *constituents* of political, material, or symbolic marginalization. Finally, on the supply side we argue that *the national executive* has incentives to meet the demand for new administrative units, in part because it provides an electoral boost in areas granted "their own" local government, while also fragmenting potential opposition power bases. This confluence of interests effectively generates an alliance between national incumbents and elites from marginalized localities, allowing them to overcome possible opposition to the splitting of local governments.

To illustrate these points, we consider a national executive based in a capital city and a set of localities that are governed by locally elected elites. Within each locality there are two types of areas: a "dominant" and an "outlying" area. Dominant areas are the local center of commerce and politics and are where local governments are typically based. In contrast, those living in outlying areas are remote from such local metropolises and thus removed from many public services—for example, hospital care, which is provided only in the district capital—and from the decision-making bodies that govern them. This conceptualization reflects an emerging pattern in much of the developing world, in which certain areas of countries' peripheries are becoming urbanized. For example, in 2005, only about 15 percent of the urban population in sub-Saharan Africa resided in large cities of over one million people, while over half lived in small cities of less than 200,000 people (Kessides 2005). In Latin America, almost 40 percent of the population now lives in small cities with fewer than 500,000 inhabitants (UN 2008). When combined with an influx of funds to localities induced by decentralization reforms, such demographic dynamics can generate tension between local metropolises and the surrounding, outlying villages.<sup>9</sup>

<sup>7</sup> Malesky (2009, 144) himself alludes to the problem of testing his theory using province-level data, stating that the variable used to capture subprovince variation "offers an imperfect proxy for bottom-up demands . . . . Care should be taken about too strong an interpretation of this factor." We note that for this and other prior studies of administrative unit creation, data availability problems rather than analytic errors are likely to have driven authors' choice of unit of analysis.

<sup>8</sup> Adding a district-level measure of inequality may not ameliorate the problem, since the key point is that high and low development levels are geographically concentrated and not randomly distributed across the district.

<sup>9</sup> See Fox (2007) for a rich discussion of how decentralization in Mexico in the 1990s heightened the salience of the balance of power between its municipal centers and outlying villages.

How do these patterns influence local demand for new administrative units? First, consider the interests of elites from outlying areas. Those elites have a clear incentive to advocate for a new district since a new administrative unit brings substantial employment opportunities for local elites in the form of district political and civil service positions. While prior to a split, elites from outlying areas could seek positions in the leadership of their larger district, such positions would be far more competitive and remote than they would be in a newly formed district. Furthermore and crucially, district creation in an outlying area affords elites from such areas the opportunity to gain favor with their constituents, if those constituents demand a new district. Thus, while forming a new administrative unit in their locality may entail some costs for local elites from outlying areas—including a potential loss of bargaining power with the center, discussed below—those costs are typically outweighed by the strong electoral and material incentives that a new local government entails if local citizens are demanding a new district.

Incentives faced by citizens in areas remote from a local metropole are more mixed, as they face the following trade off. On one hand, the status quo has clear benefits, such as better integration into local markets and remaining part of a district that has an established, relatively experienced and capable bureaucracy. On the other hand, those citizens typically incur high transaction costs in order to take advantage of the infrastructure and the political, administrative, and economic activities that are centered in the local metropole. Due to poor roads and a dearth of transit options, transportation costs in many rural parts of developing countries are quite high. For citizens in outlying areas, the creation of a new local government shortens the distance to district capitals, the locus of a district's headquarters and services. District creation also serves as a local economic stimulus, given the need to construct and staff a new district's headquarters. How do citizens in outlying areas weigh these tradeoffs?

We argue that when outlying areas have the same dominant identity group (e.g., ethnic or religious) and similar levels of development with the metropole, and have equal representation in local governance bodies, the benefits of the status quo typically outweigh the costs. Conversely, the more marginalized outlying areas are, or perceive themselves to be, the more likely that the expected benefits to citizens of new districts will exceed that of the status quo. Perceptions of marginalization, we posit, are generated and exacerbated in outlying areas by low levels of development (material marginalization), by over-representation of the local metropole in political bodies governing intradistrict resource allocation (political marginalization), and by conditions in which the majority ethnic group in the outlying area is a minority in the larger subnational unit (symbolic marginalization). We therefore expect that not all outlying areas will demand a new district, and that the ability of elites from outlying areas to mobilize locals to demand a new district will be increasing in these three types of marginalization. We assess these arguments by focusing on the following hypoth-

esis regarding subdistrict characteristics that increase the demand for district formation:

***H*<sub>1</sub> Demand:** areas that are more marginalized—politically, economically, and ethnically—are more likely to secede from their local administrative unit, forming “their own” new local government.

The discussion above suggests a puzzle. Why would elites in a local metropole allow their outlying areas to secede, especially if political control of those areas allows them to allocate a disproportionate share of the local government budget to citizens in their own area, closer to the metropole? We argue that the incentives of elites from metropole areas do not necessarily align with their citizens; elites from metropole areas derive benefits from unit splits that citizens do not. First, a district split reduces metropole elites' campaigning costs in local elections because in a new, smaller district, they face less competition and a less geographically dispersed constituency. Second, the creation of a new district creates civil service job vacancies in the rump district as elites from the formerly marginalized area who previously held positions there move to positions in the new district. Third, using side payments, the national executive may buy off metropole elites. In sum, notwithstanding the loss of control over territory and resources, local metropole elites do not have a strong incentive to stand in the way of new district creation where demand arises.<sup>10</sup>

Beyond local actors, the national executive also derives substantial benefits from administrative unit proliferation, forming the basis for alliances between the executive and outlying areas.<sup>11</sup> This alliance further reduces the ability and will of metropole elites from organizing a determined opposition to the district's split. In short, given the widespread popularity of creating new administrative units in outlying areas that are marginalized, meeting demands for new units can provide national executives a significant electoral boost. Our logic here is similar to that of Mani and Mukand (2007), who argue that heightened political competition encourages central governments to implement policies which are highly visible, do not require high-implementation capacity, and which can be credibly

<sup>10</sup> Citizens in the local metropole areas—who, prior to a split, may benefit from their area receiving a disproportionate share of district resources—are thus those who stand to lose the most from a district split. However, in low-income countries where rural citizens are not typically fully informed about the more subtle effects of policy implementation, we believe that typically these costs are not sufficiently concrete to impel citizens in local metropolises to mobilize against a new district.

<sup>11</sup> In terms of scope conditions of our argument, the central government is a relevant actor only when it has the power to approve or deny new districts. Moreover, the potential benefits of administrative unit proliferation for national executives are larger where national elections are relatively competitive. In a highly authoritarian state, central governments have less incentive to respond to noncoercive local demands. See Riedl and Dickovick (forthcoming) for a discussion of how party competition and regime type influences the central government's interests with respect to decentralization.

attributable to incumbents' behavior.<sup>12</sup> The primary costs to a national executive of approving new administrative units will be a budgetary burden, which may be offset, at least in part, by international donors who often view the creation of new units as a positive step towards decentralization. We formalize this discussion with the following hypothesis:

**H<sub>2</sub> Electoral Incentive:** the national executive receives increased electoral support in newly created districts.

The national executive has additional incentives to approve district splits. As Green (2010) and others have argued, the creation of new districts provides ample opportunities to reward loyal supporters and to co-opt powerful opposition leaders through the distribution of jobs. Indeed, broadening the incumbent's patronage network is one of the most effective means to secure regime stability (Arriola 2009). The government may also try to lessen local conflict by separating tribal and ethnic groups into districts with their own governments (Hale 2004). Finally, assuming that the bargaining leverage of local units is a function of their size, the national executive will be at an advantage in intergovernmental struggles over resource control if it bargains with a greater number of smaller units rather than with a smaller number of larger units.<sup>13</sup> Since the transaction costs among numerous units are higher than those among fewer units, administrative unit proliferation makes the coordination between local governments more difficult—a problem that is exacerbated when new units have had little time to build institutional capacity.

The above discussion suggests a possible countervailing influence on some of the incentives described above. Specifically, citizens' expectations about future diminished local capacity and bargaining power could plausibly dampen their demand for new districts. We argue, however, that citizens from marginalized areas typically weigh these trade-offs in favor of secession. This is because the benefits of a new district—such as a shorter physical distance to district headquarters, as well as shorter social distance to local government functionaries—are immediate and tangible. By contrast, the possible loss of intergovernmental power and its attendant impact on the new local government's capacity is more abstract and uncertain. Furthermore, a classic free rider problem exists: if citizens from a given

marginalized area know that other areas are receiving new districts, and thus the “commons” of district bargaining power will already be degraded, then they have an incentive to demand one as well. These problems are exacerbated when district creation occurs rapidly; in such cases, citizens' ability to adjust their prior expectations concerning service improvements may be slower than the rate of splits, contributing to what *in hindsight* may appear to be extremely myopic voter behavior.<sup>14</sup>

## INTERGOVERNMENTAL POLITICS IN UGANDA

Uganda is an interesting and useful case for examining the above arguments for several reasons. First, with respect to external validity, Uganda shares characteristics with many low-income countries that have undergone decentralization reforms in recent decades. For example, its population is largely rural and subsistence-based, and its export economy relies primarily on commodities. It is ranked 162 in the latest United Nations Human Development Index ranking (low human development countries are ranked between 143 and 188) and in terms of GDP per capita, it is in the mid-range of the World Bank's lower-middle-income economies category. Additionally, Uganda presents an opportunity to examine the extent to which electoral incentives drive policy in hybrid regimes. On one hand, Uganda has a weak democracy (a score of  $-1$  on the Polity IV scale) with a strong executive branch and a relatively weak parliament, both dominated by a single party; in the last election the ruling NRM party won 70% of parliamentary seats and won the presidency by a wide margin. On the other hand, Uganda has several features of genuine, if incomplete, democracy common to many developing countries in Africa and beyond. For example, domestic and international observers considered recent national elections to be relatively free and fair, local elections are generally quite competitive,<sup>15</sup> and the judiciary and legislature often assert independence from the executive in shaping legislation and conducting oversight (Kasfir and Twebaze 2009; Stasavage 2005).

### Uganda's Decentralization Reforms

While Uganda's early independence period had been characterized by the attempts of new post-colonial governments to consolidate power through centralization,<sup>16</sup> the rise to power of the National Resistance Movement (NRM) in 1986 ushered in a new

<sup>12</sup> See also Stasavage (2005), who argues that democratization in Africa has reversed the pro-urban bias exhibited by authoritarian governments in the 1960s and 1970s.

<sup>13</sup> The center could also plausibly have a disincentive to support district splits because an increase in the number of local units may exacerbate collective action problems on key national policy setting (e.g., fiscal and monetary policies). This is because smaller units are less likely to internalize the benefits of sound policies (Wibbels 2000). However, this possibility is not likely to influence the center in developing countries where localities rarely have much influence over major, national-level policies. Instead, for example, in Uganda, the Office of the President typically makes decisions about macroeconomic policy.

<sup>14</sup> We thank one of our anonymous reviewers for raising this important point.

<sup>15</sup> For example, only 13% of district chairman incumbents remained in their seat after Uganda's 2011 elections.

<sup>16</sup> At independence, native authorities created by British colonists were abolished and District Councilors remained centrally appointed. In the mid-1960s, President Obote centralized control over land issues and recaptured the power to appoint all major local positions and to dissolve local councils (Green 2008). The 1967 constitution diminished the powers of local governments, which were further eroded in the 1970s under Idi Amin's military regime (Francis and



phase of empowered local governments. The fledgling NRM government enacted major governance reforms, most importantly extending throughout the country its Resistance Councils (RCs), later re-named Local Councils (LCs), a system of local governance that the NRM had developed as a rebel group in western and central Uganda in the mid-1980s.<sup>17</sup> The Local Councils system was formalized and strengthened throughout the 1990s, and it persists today as a five-tiered system with districts (LC5) as the highest level of local government, followed by counties (LC4), subcounties (LC3), parishes (LC2), and villages (LC1).

Uganda's LC system created a complex set of new linkages between the central government and the periphery, and was accompanied by an extensive devolution of power to the new five tiers of local governments (Awortwi 2011). A phased fiscal decentralization process was implemented nationwide after 1993, during which responsibilities and resources were divided between the central and local governments and annual transfers of funds from the center to the LCs were formalized (Lambright 2011). Importantly, the district governments (LC5) became responsible for handling all funds from the central government and were granted powers to raise taxes and legislate by-laws. The Local Government Act of 1997 further increased the powers of the districts to generate local revenue and formalized processes of distributing district revenue to the other LC levels.

The Local Government Act of 1997 also entailed a rather dramatic political decentralization by making most LC executive positions either locally elected or appointed by elected local officials.<sup>18</sup> Those include the District Chairperson, who is elected by a simple plurality of district residents and is the political leader of the district, as well as the district councilors, who are elected at the subcounty level to serve on the District Council.<sup>19</sup> Though the District Council is the ultimate policy, planning, and political authority in a district, key intradistrict resource allocation decisions are made by the District Executive Committee (DEC), which the District Chairperson leads and selects its membership from among the district councilors.<sup>20</sup> The 1997 Act also empowered the District Chairperson to appoint the head of the LC bureaucracy, the Chief Admin-

istrative Officer (CAO). Following those reforms, a World Bank team (Obwona, Steffensen, Trollegaard, Mwanga, Luwangwa, Twodo, Ojoo and Seguya 2000, 16) concluded that "within a very short time, Uganda has achieved one of the most decentralized and stable systems of subnational government in the entire Sub-Saharan Region."

### District Proliferation in Uganda

After Uganda's extensive decentralization reforms were initiated, beginning in the mid-1990s the number of districts increased dramatically: from 39 in 1995 to 112 in 2011.<sup>21</sup> New districts are created when the district council passes a motion confirming that a majority of councilors approve the separation of one or more of its counties. Formal requests for a new district are then forwarded to the Ministry of Local Government, which determines whether to recommend a new district. Uganda's Parliament must approve the actual creation of a new district. According to the Ministry of Local Government, it is extremely rare that the national executive turns down such requests. In accordance with the expectations of our theoretical argument, only three formal requests for a new district have been denied since 2000.<sup>22</sup>

The creation of a new district entails building a new district headquarters complex, as well as the election and appointment of several officials. Every district also has 11 administrative departments, such as finance, education, and health, headed by an officer that is appointed by the District Council, and is staffed by several civil servants. Each new district is also granted a woman member of Parliament, 16 annual, government-sponsored scholarships for university students, and was mandated to have a district hospital and a paved road until 2006 when those mandates were dropped.<sup>23</sup>

### CORRELATES OF DISTRICT PROLIFERATION: EMPIRICAL EVIDENCE

In this section we present evidence from Uganda in support of the theoretical arguments we developed about the political dynamics that bring about administrative unit proliferation. After describing the data

James 2003). We note that similar postcolonial dynamics occurred elsewhere in Africa (Boone 2003).

<sup>17</sup> The National Resistance Army (NRA) rebels originally designed the Resistance Councils (RCs) to mobilize and monitor civilians during the war. The system included democratic selection of local leaders, and it reportedly legitimized the new government and was quite popular (Tripp 2010, 115).

<sup>18</sup> Notable exceptions are the Resident District Commissioners and their deputies, who are appointed by the President and are tasked with overseeing the implementation of central government policy.

<sup>19</sup> District councils exercise a wide range of political and executive powers and functions and ensure the implementation of government policy. They are also vested with powers to legislate ordinances and by-laws provided that they are not inconsistent with the constitution.

<sup>20</sup> Among other responsibilities, the DEC appoints the District Service Commission, which is responsible for the hiring and firing of local civil servants, the Public Accounts Committee, and the Tender Board.

<sup>21</sup> The creation of new districts in Uganda does not involve drawing new boundaries but entails "promoting" one or more of a district's constituent counties to district status. In only one case (Budaka district), did the new district's boundaries not entirely conform to prior county boundaries but instead entailed one county (Budaka) plus four subcounties from another county that remained in the rump district.

<sup>22</sup> This discussion is based on the authors' review of Ministry of Local Government documents and interviews with Ministry officials. Our interviews confirm that the rarity of a declined request is well known among local elites. We did not find evidence of the national executive generating demand for districts in certain areas, and running our analyses with a dependent variable of requests for a new district does not affect our results.

<sup>23</sup> Ugandan MPs are elected in one of two ways; through *constituency* level majoritarian races and *district* level majoritarian races in which only women candidates can compete.



employed in this section, we provide evidence suggesting that citizens expect that new districts will improve their access to services, and that demand for new districts is more likely to emerge in politically, economically, and ethnically marginalized areas. We then turn to examine the electoral incentives faced by national politicians, providing evidence that the creation of new districts gives the incumbent president a significant boost in the elections immediately following a district split.

### Unit of Analysis and Data Sources

While *districts* are the level of local government that has dramatically expanded in Uganda since the late 1990s, we use *counties*, the next lower level of local government, as our primary level of analysis. In contrast, as discussed above, the most prominent quantitative studies of administrative unit splitting rely, instead, on data at the level of the locality that splits (Green 2010; Kasara 2006; Pierskalla 2013; Malesky 2009). Using subdistrict data allows us to reveal intradistrict dynamics.

Another consideration in our selection of a unit of analysis is that district creation unfolds over time. Recall that our theoretical argument is based, in part, on forces driven by electoral outcomes and pressures. For example, the composition of district leadership, including the DEC, changes only with election cycles. Additionally, the central government has generally approved the creation of new districts just prior to elections. We therefore structure the temporal dimension of our dataset according to electoral cycles. National and local elections took place in Uganda in 1996, 2001, 2006, and 2011. We measure our key dependent variable, splinter (secession) status, in interelection period “waves,” with the first electoral wave from 1996 to 2000, a second wave from 2001 to 2005, and a third wave from 2006 to 2010. Thus, in our dataset, the unit of analysis is the “county-wave,” or  $\text{county}_{jt}$ , where  $j$  indexes each of the 163 counties and  $t$  indexes the three interelection periods. The creation of new administrative units over interelection periods in Uganda is visualized in Figure 1.

Data for the empirical analysis come from a variety of sources. Qualitative information comes from newspaper articles and interviews that the authors conducted with citizens and district officials in eastern, northern, and western Uganda in 2009 and 2010. Data on demography and development come predominantly from Uganda’s 2002 census.<sup>24</sup> We obtained presidential election voting data from the Ugandan Electoral Commission. Because data on local politics are not readily available, we collected these data ourselves, using local expert surveys. Specifically we collected information on the home county of district chairperson candidates,

whether the majority of a county supported the district chairperson winner or the runner up candidate, and the representation of each county on the DEC over each interelection period. Additional information on our data collection can be found in the Online Appendix.

### Political, Ethnic, and Economic Marginalization

We hypothesized in  $H_1$  that outlying marginalized areas are more likely to split off and form a new district. Anecdotal evidence suggests that national politicians recognize the central role marginalization plays in the process of district formation. For example, when Hon. Kawegyere in 2005 presented a motion for the creation of 11 new districts, he argued that “some of the proposed districts have arisen because the mother districts have in some way neglected them.”<sup>25</sup> Similarly, when justifying granting districts to Pallisa and Butebo counties, Hon. Mallinga lamented that “there is unequal distribution of schools, health services, and all social services, based on tribal differences.”<sup>26</sup> In describing why he believed popular support exists for a new district, a local NGO leader from Soroti district also explained in an interview with one of the authors, “certain areas [within a district] feel ignored.” Numerous citizens from marginalized areas also conveyed a similar sentiment during our fieldwork.

Our theoretical argument hinges on the assumption that citizens in outlying areas expect new districts to improve their situation of marginalization. We find ample evidence suggesting that ordinary citizens equate new districts with better access to services. For example, a recent report on district creation in Uganda reaches the conclusion—based on 209 key informant interviews and 29 focus groups—that Ugandan citizens interpret literally the slogan the central government uses to explain its decentralization policy: “bringing services closer to the people” (DENIVA 2011, 15). When asked to identify benefits of district creation, the modal response of citizens was bringing administrative services closer to the people (36%), followed by opportunity for autonomy and self-identity (21%), and improved social services (10%) (DENIVA 2011, 21). Following this logic, over 17,000 residents in Bughendera county signed a petition requesting a district since the county “was geographically hard to reach, hard to stay in with extremely poor service delivery which had denied the people a chance to access services.”<sup>27</sup> Also tellingly, in an infamous incident, a man in Tororo county ate a live rat in the presence of President Yoweri Museveni, arguing that “it was imperative that they were given their

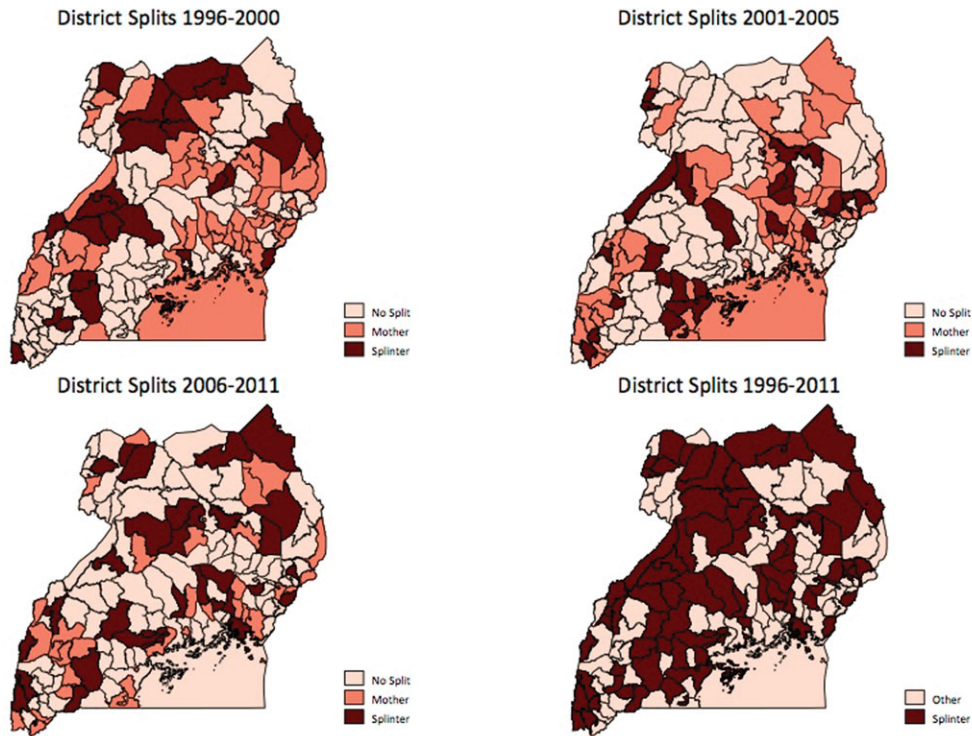
<sup>24</sup> While time varying measures would be ideal, in practice, relevant ethnic demographic patterns change little over the period we are studying. For example, the ELF score of Ugandan counties using the 1991 and 2002 censuses is correlated at 0.90.

<sup>25</sup> Parliamentary Hansard, July 20, 2005.

<sup>26</sup> Parliamentary Hansard, November 16, 2000.

<sup>27</sup> New Vision, September 27, 2011, “Uganda: Bughendera Residents Demand District.”

**FIGURE 1. Creation of New Districts By Interelection Period (Wave)**



Note: County boundaries are shown. There were 50, 78, and 112 districts in Uganda, respectively, at the end of each wave.

own district in order to ensure that vital public services are more accessible to all people in the Tororo.”<sup>28</sup>

Though locating a new district in an outlying area invariably shortens the distance to vital services, its impact on the *quality and level* of social services is more ambiguous. Nonetheless, a nationally representative survey administered in mid-2011 by one of the authors found that 73% of respondents expect that the creation of new districts will increase the quality of publicly provided services.<sup>29</sup> Naturally, citizens’ expectations that new districts will improve the quality of services do not necessarily mean that this is the case—indeed, much anecdotal evidence exists to the contrary. However, when considering the determinants of rapid administrative unit proliferation, the *expected benefits* for citizens are what influence *ex-ante* demand.

Political, symbolic (ethnic), and material marginalization are the study’s key explanatory variables. To measure *political marginalization* at the county level, we look at the extent to which a county is represented on the district’s key resource allocation body. Specifically, we calculate the ratio of a country *j*’s share of seats on the DEC to its population share in election wave *t*

(*DEC share ratio*). We note that our results are robust to an alternative specification that simply uses the share of seats a county has on the DEC, controlling for its population size. We measure *ethnic marginalization* using an indicator that takes the value of one if and only if the largest ethnic group in county *j* in election wave *t* is different than the largest ethnic group in the larger *district* (that includes county *j* and other counties).

Table 2 provides descriptive statistics of the above measures broken down by the three split statuses (no split, mother, and splinter) and election waves. As Table 2 makes clear, in a given wave, counties that seceded from larger districts in the subsequent wave held a significantly smaller share of seats on the DEC and were two to three times more likely to be an ethnic minority. It is notable that the importance of political marginalization is much more pronounced in the first two election waves.

Since there is no reliable measure of GDP at the county level in Uganda, we use several proxies to measure each county’s level of development. We operationalize *development* by grouping a number of related measures into a summary index, following Anderson (2008).<sup>30</sup> This approach improves statistical power while being robust to overtesting because the summary

<sup>28</sup> Uganda Radio Network, “Tororo Man Threatens to Eat a Live Rat again over New District Conflict.”

<sup>29</sup> The survey question was, “Recently many new districts have been created in Uganda. Do you think this will increase or decrease the quality of delivery of services such as health, education, and roads?” 16% of respondents expected service delivery to decrease and 11% expected it to remain the same.

<sup>30</sup> The summary index is a weighted mean of several standardized outcomes, where the weights—the inverse of the covariance matrix—are used to maximize the amount of information captured by the index.

**TABLE 2. Political and Ethnic Marginalization by Electoral Wave**

		1996–2000			2001–2005			2006–2010		
		mean	sd	<i>N</i>	mean	sd	<i>N</i>	mean	sd	<i>N</i>
<b>Political marginalization</b>										
DEC share ratio	No split	1.13	0.89	84	1.04	0.75	85	1.04	0.62	88
	Mother	1.22	1.19	42	0.96	0.89	50	1.10	1.15	39
	Splinter	0.62	1.36	25	0.26	0.44	28	0.97	0.64	34
Share of seats on DEC	No split	0.29	0.23	84	0.43	0.31	85	0.57	0.33	88
	Mother	0.23	0.22	49	0.30	0.22	50	0.34	0.28	39
	Splinter	0.10	0.17	27	0.14	0.16	28	0.32	0.24	34
<b>Ethnic marginalization</b>										
Ethnic minority	No split	0.10	0.30	84	0.07	0.26	85	0.03	0.18	90
	Mother	0.08	0.28	49	0.08	0.27	50	0.05	0.23	39
	Splinter	0.27	0.45	27	0.18	0.39	28	0.12	0.33	34

index represents a single test. Moreover, summary indices minimize the risk that researchers cherry-pick certain measures as well as the risk that we misinterpret the importance of individual proxy measures that may be statistically significant simply due to chance. The development index combines three economic indicators with five indicators of service delivery inputs and outputs. The economic indicators are from 2002 census data and are (1) *Non-poor*, the share of county *j* residents that are not below the poverty line; (2) *Paid employees*, the share of adults who report being a “paid employee” in any sector; and (3) *Non-agriculture employment*, the share of county employees and self-employed residents in nonagricultural sectors.

The development index also includes five variables measuring the quality of social services. These include two output measures also from the 2002 census: (4) *literacy*, the share of adults reporting being literate; and (5) *educational attainment*, the share of adults with at least some secondary education. Measuring service delivery inputs is a more complicated task due to a dearth of reliable subdistrict budget data. To overcome this challenge, we use a unique GIS dataset of the location of all public schools and health clinics in Uganda from the Ugandan Bureau of Statistics and match each public school and clinic to its county. We use these data to generate three input variables, measured in number of service units per square kilometer:<sup>31</sup> (6) public primary school concentration; (7) public secondary school concentration; and (8) public health clinic concentration. Finally, we combine the economic indicators and the social service measures into a single development summary index. All eight variables are positively correlated with a Cronbach’s alpha of 0.91. As Table 3 shows, splinter counties are, on average, more materially deprived than rump counties, whether

measured using poverty, service delivery, or employment outcomes. That the level of social services is lower in splinter compared to rump counties is consistent with the fact that the latter control a disproportionate share of intradistrict resource allocation.

To examine these relationships more formally, we begin with fitting a series of random intercept multi-level models that take into account the panel structure of our data. Our basic model specification is

$$y_{ij} = \beta_{0i} + \beta_1 X_{1ij} + \beta_3 t + e_{ij}, \quad (1)$$

where

$$\beta_{0j} = \beta_0 + \beta_2 Z_j + u_j, \quad (2)$$

which is combined into a single model:

$$y_{ij} = \beta_0 + \beta_1 X_{1ij} + \beta_2 Z_j + \beta_3 t + (u_j + e_{ij}), \quad (3)$$

where  $y_{ij}$ , the dependent variable, is an indicator variable of whether county *j* became part of a new district (splinter) in electoral period (wave) *t*;  $X_{1ij}$  is a vector of time-variant independent variables, key among them being *political marginalization* (DEC share ratio), *ethnic marginalization* (ethnic minority), and the *development summary index*, described above. All models include two time-varying controls, the number of counties in the district at time *t*, and a lag of the split category in the previous wave, as well as region and time (*t*) indicators.<sup>32</sup>  $u_j$  is the unexplained higher-level variance (between counties), and  $e_{ij}$  is the lower-level variance (within counties between occasions).

In model 2, we also control for time-varying political variables, including an indicator that takes the value of

<sup>31</sup> The intuition for the concentration measure is as follows: Consider two counties with the same number of government health clinics. If county A is twice the size of county B, then its residents need to travel, on average, twice the distance to reach a clinic as residents of county B.

<sup>32</sup> We also fit regression models in which the disturbance term is first-order autoregressive. Since likelihood-ratio tests did not find support for including the AR1 specification, we report the more parsimonious regressions without autoregressive disturbances.



**TABLE 3. Level of Development by Electoral Wave**

		1996–2000			2001–2005			2006–2010		
		mean	sd	<i>N</i>	mean	sd	<i>N</i>	mean	sd	<i>N</i>
<b>Economic indicators</b>										
Non-poor	No split	0.59	0.18	83	0.59	0.21	84	0.60	0.18	89
	Mother	0.59	0.20	49	0.57	0.17	49	0.56	0.22	38
	Splinter	0.53	0.22	30	0.52	0.17	28	0.52	0.19	34
Paid employees	No split	0.09	0.08	83	0.10	0.09	84	0.09	0.09	90
	Mother	0.11	0.08	49	0.09	0.08	50	0.11	0.08	38
	Splinter	0.08	0.08	30	0.06	0.03	28	0.06	0.05	34
Non-agriculture employment	No split	0.12	0.11	83	0.14	0.12	84	0.13	0.12	90
	Mother	0.16	0.14	49	0.15	0.13	50	0.16	0.14	38
	Splinter	0.11	0.11	30	0.08	0.04	28	0.10	0.08	34
<b>Social services</b>										
Literacy rate	No split	0.67	0.13	83	0.68	0.17	84	0.69	0.13	90
	Mother	0.69	0.15	49	0.67	0.13	50	0.65	0.19	38
	Splinter	0.62	0.19	30	0.62	0.13	28	0.63	0.16	34
Share with secondary education	No split	0.15	0.08	83	0.17	0.09	84	0.16	0.09	90
	Mother	0.19	0.09	49	0.18	0.09	50	0.19	0.09	38
	Splinter	0.16	0.09	30	0.13	0.03	28	0.15	0.06	34
Primary schools concentration	No split	1369	1909	81	1288	1384	85	1515	2359	89
	Mother	1803	2909	47	2114	3374	50	1735	2483	36
	Splinter	1096	1253	30	762	605	28	944	775	33
Secondary schools concentration	No split	213	645	81	135	325	82	197	515	89
	Mother	223	495	47	368	864	48	299	784	36
	Splinter	87	187	30	59	58	28	62	70	33
Health clinic concentration	No split	378	640	81	447	1005	82	436	851	89
	Mother	713	1550	47	606	1179	48	719	1526	36
	Splinter	233	279	30	193	127	28	195	153	33
Social services summary index	No split	-0.05	0.92	84	-0.03	0.80	85	0.01	1.04	90
	Mother	0.22	1.29	49	0.25	1.44	50	0.22	1.26	39
	Splinter	-0.22	0.57	30	-0.36	0.21	28	-0.28	0.30	34
<b>Development summary index</b>										
	No split	-0.04	0.75	84	0.05	0.79	85	0.04	0.81	90
	Mother	0.18	0.93	49	0.11	0.98	50	0.16	0.98	39
	Splinter	-0.19	0.71	30	-0.34	0.27	28	-0.28	0.43	34

1 if the majority of county *j* residents supported the losing candidate in the prior election for district chairperson, an indicator of whether the previous elections for district chairperson were contested, continuous variables measuring President Museveni's vote share in the past presidential election, and Museveni's vote share squared. In models 3–5 we add  $Z_j$ , a vector of time-invariant sociodemographic controls that include log population size and ethnic fractionalization.<sup>33</sup> Model 5 includes continuous variables measuring the county's share of Bantu and Banyankole people—both identity groups of the president—which were previously found to be significant (Green 2010).

<sup>33</sup> The ethnic fractionalization index is constructed using a simple Herfindahl concentration index:  $ELF = 1 - \sum_{i=1}^n s_i^2$  where  $s_j$  is the share of group *j*, and ( $j = 1 \dots n$ ).

Results supporting  $H_1$  are reported in Table 4 below. In all model specifications, the likelihood that a county secedes to form a new district is decreasing in its DEC share and in its level of development, and is increasing when a country's largest ethnic group is outnumbered by another group in its (former) district. In order to get a better sense of the magnitude of these effects, Figure 2 graphs the predicted probability that a county *j* became a new splinter district in electoral-wave (period) *t*, using model 4 of Table 4.

**Robustness Checks.** We conduct four types of robustness checks. The first is a test of the robustness of the results to the usage of alternative proxy measures. The second test examines the sensitivity of the results to model specification, specifically to possible endogeneity of the county-level random effects. Third, we run

**TABLE 4. District Splits and Local Politics**

	M1	M2	M3	M4	M5
DEC share ratio	-0.78*** (0.19)	-0.75*** (0.19)	-0.84*** (0.20)	-0.79*** (0.20)	-0.78*** (0.20)
Ethnic marginalization	1.32*** (0.42)	1.47*** (0.44)	1.46*** (0.45)	1.53*** (0.47)	1.54*** (0.47)
Development summary index	-1.81*** (0.48)	-1.59*** (0.50)	-1.84*** (0.49)	-1.62*** (0.51)	-1.62*** (0.50)
N. counties in district	0.52*** (0.10)	0.55*** (0.11)	0.52*** (0.10)	0.55*** (0.11)	0.57*** (0.11)
Breakup lag	-0.78** (0.36)	-0.83** (0.37)	-0.76** (0.36)	-0.81** (0.37)	-0.81** (0.37)
Support LC5 chair loser		0.45 (0.34)		0.44 (0.34)	0.43 (0.34)
Chairperson elections opposed		0.47 (0.56)		0.44 (0.56)	0.45 (0.57)
Museveni vote share past election		-4.61* (2.80)		-4.27 (2.82)	-4.58 (2.93)
Museveni vote share past election <sup>2</sup>		5.19** (2.55)		4.84* (2.58)	5.19* (2.70)
Log county population (census, 2002)			-0.22 (0.29)	-0.18 (0.30)	-0.19 (0.30)
Ethnic Fractionalization (census, 2002)			-0.87 (0.77)	-0.58 (0.80)	-0.57 (0.86)
Share of Bantu people					0.51 (1.82)
Share of Banyankole people					-0.39 (0.88)
Eastern Region	-0.17 (0.45)	-0.16 (0.47)	-0.50 (0.53)	-0.39 (0.55)	-0.14 (1.26)
Northern Region	-1.19** (0.54)	-1.17* (0.61)	-1.63** (0.65)	-1.47** (0.70)	-1.23 (1.32)
Western Region	-1.29*** (0.48)	-1.82*** (0.54)	-1.44*** (0.50)	-1.89*** (0.55)	-1.55 (1.12)
Electoral waves indicators	X	X	X	X	X
Intercept	-3.82*** (0.69)	-4.30*** (1.19)	-0.59 (3.57)	-1.73 (3.80)	-2.00 (3.92)
Observations	434	428	434	428	426
AIC	348.23	346.29	350.32	349.36	352.96
Log Likelihood	-162.11	-157.15	-161.16	-156.68	-156.48

*Notes:* Standard errors in parentheses. \*  $p < 0.1$ , \*\*  $p < 0.05$ , \*\*\*  $p < 0.01$ . Table reports a series of random intercept logistic models in which the dependent variable indicates whether a county  $j$  became a new splinter district in electoral wave (period)  $t$ . All regressions include indicators for regions and electoral wave, with the central region and first wave (1996–2000) as the reference categories.

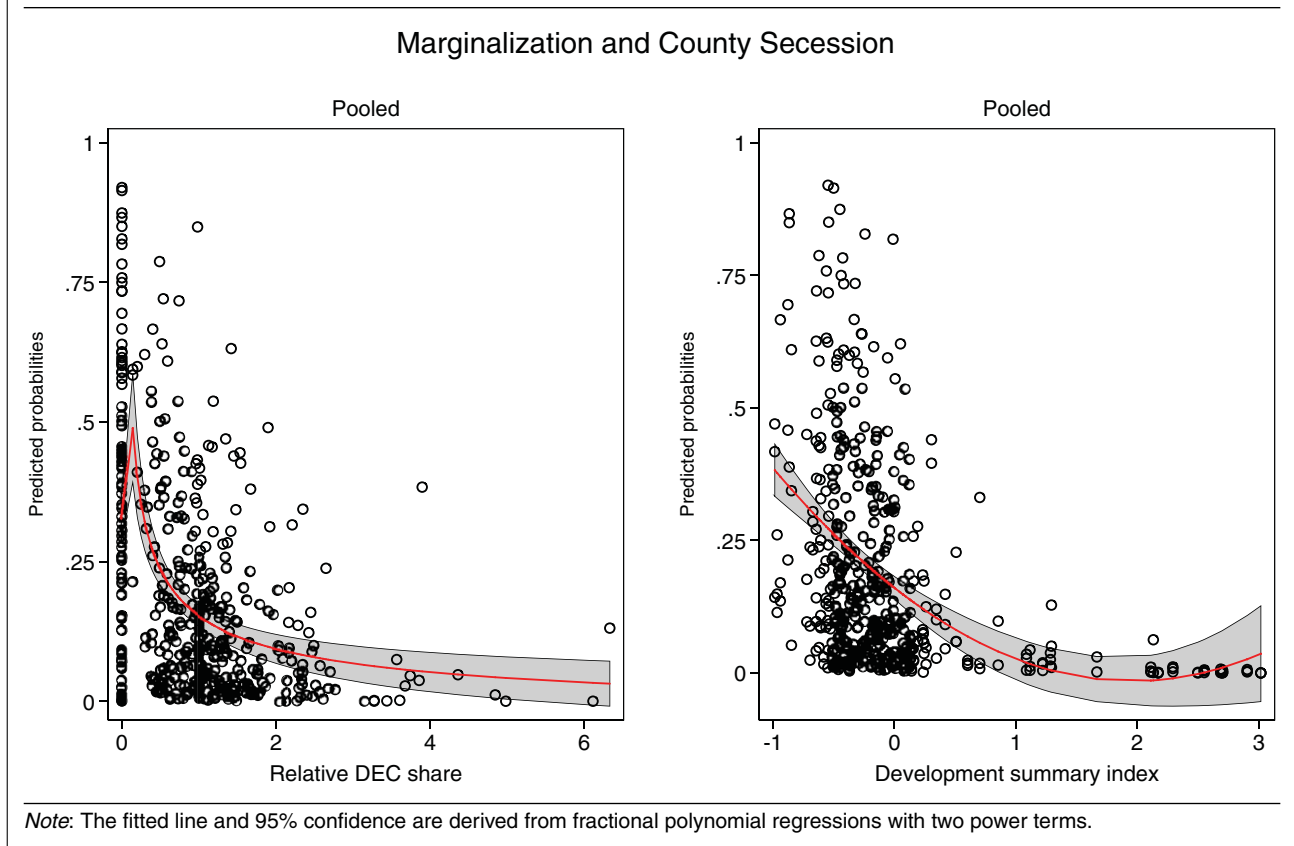
separate random intercept logistic regressions for each wave rather than pool together observations from the three waves as in Table 4. Finally, we test the robustness of our results given possible spatial correlation not accounted for by the random effects models.

Table 5 reports results of robustness checks using alternative measures and the model specified above in Equation 3. In model 6, we proxy material marginalization using a social services summary index rather than the more aggregated development index. The social services index includes five input and output variables, described above, capturing the quality of the health and education sectors. All five variables are positively correlated, with a Cronbach's alpha of 0.85. In model 7, we use a different alternative measure of material marginalization, this time restricting ourselves to

the three measures of economic wellbeing: share of non-poor, share of paid employees, and share of non-agricultural employment. We combined the three variables, which are positively correlated with a Cronbach's alpha of 0.85, into an economic activity summary index. In model 8, we use an alternative measure of control over local resources allocation, a county's share of seats on the DEC rather than the ratio of this measure to the county's share of the district's population. As Table 5 makes clear, our results are robust to the use of these alternative proxy measures.

We now turn to address possible endogeneity concerns. The multilevel random effect (intercept) model we use above offers greater flexibility and generalizability than fixed effects (FE) models, which do not allow for the estimation of time-invariant parameters.

**FIGURE 2.** Figure Uses Model 4 to Graph the Relationship Between the Predicted Probability that a County  $j$  Became a New Splinter District in Electoral-Wave (Period)  $t$  Against its Level of Political Marginalization (Left) and Development Summary Index Score (Right).



Such models are, however, commonly criticized for not meeting their key identification assumption that the residuals are independent of the included covariates. We thus follow Bell and Jones (2012), who offer a random effects solution to this endogeneity problem.<sup>34</sup> The solution, based on Mundlak (1978), simply adds the unit (county) mean to the model for each time-varying covariate, accounting for the between-county effect, and has the following functional form:

$$y_{tj} = \beta_0 + \beta_1 X_{tj} + \beta_4 \bar{X}_j + \beta_2 Z_j + \beta_3 t + (u_{0j} + e_{0tj}), \tag{4}$$

where  $X_{tj}$  is a vector of time-variant variables, while  $\bar{X}_j$  is the higher-level unit (county)  $j$ 's mean; i.e., the time-invariant component of those variables (Snijders and Bosker 2012). Alternatively, this model can be rearranged, such that  $\beta_1$  is the *within* county effect and  $\beta_5$  is the *between* county effect of  $X_{tj}$ :

$$y_{tj} = \beta_0 + \beta_1 (X_{tj} - \bar{X}_j) + \beta_5 \bar{X}_j + \beta_2 Z_j + \beta_3 t + (u_{0j} + e_{0tj}). \tag{5}$$

<sup>34</sup> More accurately, Bell and Jones (2012) explicitly model the type of endogeneity that FEs models deal with and that the Hausman test assesses, separating the effects of  $X_{tj}$  into two processes, one at each level.

Results of the demeaned REs model, which are consistent with  $H_1$ , are reported in Table 6. Political dominance (measured as DEC share ratio) and development levels are negatively correlated with secession of counties while ethnic marginalization is positively correlated, but only when comparing between units across waves.

Finally, we test whether our main findings are robust to running separate regressions for each electoral wave; i.e., through different eras of Ugandan political development. As hypothesized, we find that political dominance and development levels are negatively correlated with district splits.<sup>35</sup> Importantly, we note that the decrease in the marginal effect of the development index over time is consistent with our theoretical argument, while also helping us understand the changing expectations of citizens and leaders over time. Finally, these regressions are also notable for the fact that the quadratic term on Museveni vote share is not robust across waves, which is consistent with the demand side of our theoretical argument. Results of those regressions are reported in Table 7.

**Robustness Check: Spatial Dependence.** The above analyses do not preclude the possibility that a

<sup>35</sup> Note that ethnic marginalization drops slightly below standard levels of significance in waves 2 and 3, mostly due to lower statistical power.



**TABLE 5. Robustness Check I (alternative variables)**

	M6	M7	M8
DEC share ratio	-0.81*** (0.20)	-0.78*** (0.20)	
Social services summary index	-1.70*** (0.66)		
Economic activity summary index		-1.00*** (0.29)	
Development summary index			-1.56*** (0.50)
Ethnic marginalization	1.60*** (0.46)	1.62*** (0.47)	1.48*** (0.46)
County Share of seats in DEC			-3.55*** (0.84)
Political and demographic controls	X	X	X
Region indicators	X	X	X
Electoral waves indicators	X	X	X
Intercept	-4.47 (3.65)	-1.18 (3.82)	-5.00 (3.78)
Observations	428	428	428
AIC	351.96	352.62	348.25
Log Likelihood	-157.98	-158.31	-156.12

*Note:* Standard errors in parentheses. \* $p < 0.1$ , \*\* $p < 0.05$ , \*\*\* $p < 0.01$ . Dependent variable: an indicator that takes the value of 1 if county  $j$  became a new splinter district in electoral wave (period)  $t$ . All models control for the number of counties in district and for lag of breakup status. Time-varying political controls include whether the county supported a losing candidate in the district chairperson (LC5) elections, whether those elections were opposed, Museveni's vote share in the prior election, and the quadratic of this vote share term. Demographic time-invariant controls include log of county's population and its ethnic fractionalization score, both derived from the 2002 census as well as regional indicators. An extensive table with coefficients for all control variables can be found in the Online Appendix.

**TABLE 6. Robustness Check II (demeaned variables)**

	M9	M10
DEC share ratio (between)	-0.43* (0.25)	-0.47* (0.26)
DEC share /population share (within)	-1.13*** (0.36)	-1.37*** (0.38)
Ethnic marginalization (between)	3.72** (1.57)	3.69** (1.56)
Ethnic marginalization (within)	0.33 (0.64)	0.33 (0.69)
Development summary index	-1.58*** (0.51)	-1.79*** (0.53)
Political and demographic controls	X	X
Regional indicators	X	X
Electoral wave indicators	X	X
Intercept	-3.48** (1.64)	5.04 (4.17)
Observations	428	428
AIC	325.45	323.51
Log Likelihood	-138.72	-135.75

*Note:* Standard errors in parentheses. \* $p < 0.1$ , \*\* $p < 0.05$ , \*\*\* $p < 0.01$ . Dependent variable: an indicator that takes the value of 1 if county  $j$  became a new splinter district in electoral wave (period)  $t$ . All models control for the number of counties in the district and for lag of breakup status, whether the county supported a losing candidate in the district chairperson (LC5) elections, whether those elections were opposed, Museveni's vote share in the prior election, and the quadratic of this vote share term. Demographic controls include log of county's population and its ethnic fractionalization score as well as regional indicators. An extensive table with coefficients for all control variables can be found in the Online Appendix.

**TABLE 7. Robustness Check III (Separate Regression for Each Wave)**

	1996–2000	2001–2005	2006–2010
DEC share ratio	–0.56* (0.29)	–3.20*** (0.87)	–0.69* (0.41)
Ethnic marginalization	1.94* (1.02)	1.32 (0.98)	1.44 (0.95)
Development index	–2.79* (1.53)	–1.52* (0.84)	–1.61* (0.83)
Museveni vote share past election	–5.62 (7.62)	–0.27 (7.64)	–2.69 (5.35)
Museveni vote share past election <sup>2</sup>	7.00 (6.74)	0.61 (6.22)	4.24 (5.34)
Political and demographic controls	X	X	X
Regional indicators	X	X	X
Intercept	–14.78 (9.69)	9.39 (8.09)	6.76 (7.51)
Random Intercept	0.86 (0.94)	0.00 (0.41)	0.67 (0.56)
Observations	148	147	133
AIC	113.53	107.61	148.19
Log Likelihood	–41.76	–37.81	–58.09

Note: Standard errors in parentheses. \* $p < 0.1$ , \*\* $p < 0.05$ , \*\*\* $p < 0.01$ . Dependent variable: an indicator that takes the value of 1 if county  $j$  became a new splinter district. All models control for the number of counties in the district, a lag of breakup status, whether the county supported a losing candidate in the district chairperson (LC5) elections, and whether those elections were opposed. Demographic controls include log of county's population, ethnic fractionalization score, and regional indicators. An extensive table with coefficients for all control variables can be found in the Online Appendix.

contagion effect or unobserved location-related effects are driving some of the variation in counties' proclivities to split. While the REs and demeaned REs models above partially account for spatial dependencies by adding regional dummies, the inclusion of region indicators is a rather crude technique to account for spatial correlation. To address the possibility of spatial dependencies more rigorously, we test the robustness of our finding by adopting a solution proposed by Bhat and Sener (2009), who propose a copula-based binary logit choice model for accommodating spatial correlation across observational units.<sup>36</sup> This technique allows us to use a direct maximum likelihood inference procedure for modeling the joint probability of choice across observational units. We provide a formalization of the homoskedastic version of the Bhat and Sener likelihood function in the Online Appendix. We find a positive but weak spatial correlation: a likelihood ratio test fails to reject the null hypothesis that spatial correlation is equal to zero ( $p$  value = 0.13). As the spatial correlation is weak, the results of the spatial regressions are very similar to ones obtained using the more parsimonious REs models.<sup>37</sup>

<sup>36</sup> Being closed form we find the analytic solution proposed by Bhat and Sener (2009) to be superior to the Bayesian approach that uses a Monte Carlo Markov chain procedure for the maximization step.

<sup>37</sup> Results of the spatial regressions can be provided upon request. We note that the estimation time for the spatial regression was about 70 hours.

## Electoral Incentives Faced by the Central Government

What are the electoral implications of the central government's approval of new administrative units? We expect ( $H_2$ ) that where the incumbent president agrees to supply new districts, he will be rewarded with increased electoral support. We provide both qualitative and quantitative evidence that the creation of new districts represents an alliance between the national executive and citizens and elites from marginalized outlying localities.

As for elites in outlying areas, it is notable that the ruling party has captured most elected leadership positions in newly created districts—even in areas traditionally dominated by the opposition. Consider the case of the new district Serere, which split away from Soroti district in 2010. Serere's interim chairman, Joseph Opit, a former member of an opposition party, the Forum for Democratic Change (FDC), joined the NRM after successfully leading the mobilization for a new district in Serere.<sup>38</sup> Similarly, Alex Onzima, the longest serving MP in West Nile region and previously a member of the opposition, crossed to the NRM in 2010 on the day that his constituency, Maracha county, was granted district status. He announced his decision to switch parties (along with several other former FDC supporters) at

<sup>38</sup> See "A new admin district in Uganda raises people's hopes—but there's a catch," *The Guardian*, September 1, 2010.

**TABLE 8. Museveni Vote Share and District Creation**

	FEs		Demean REs		Dynamic Panel
	(A)	(B)	(C)	(D)	(E)
Splinter	0.027*	0.030**	0.028*	0.027*	0.026*
	(0.014)	(0.015)	(0.014)	(0.014)	(0.016)
Mother	0.011	0.020	0.012	0.013	0.024
	(0.013)	(0.014)	(0.013)	(0.013)	(0.015)
Breakup status (lag)		X			X
Museveni vote share (lag)					X
Dominant ethnicity in County				X	
$\bar{X}_j$ (between effects)			X	X	
Region indicators			X	X	
Wave indicators	X	X	X	X	X
Intercept	X	X	X	X	X
Observations	644	482	644	644	475
$\sigma_u$	0.23***	0.22***	0.16***	0.07***	
$\sigma_e$	0.10***	0.09***	0.10***	0.10***	
$\rho$	0.83	0.85	0.71	0.33	

Note: Standard errors in parentheses. \* $p < 0.05$ , \*\* $p < 0.01$ , \*\*\* $p < 0.001$ . Dependent variable: President's Museveni's vote share in county  $j$  in the elections following wave  $t$ . Columns (A) and (B) report results from fixed effects regressions, whereas columns (C) and (D) report demeaned random effects models that correct for possible correlation between the error term and covariates and column (E) is a dynamic panel model that accounts for dependent and independent variable lags.  $\sigma_u$  refers to between county variability,  $\sigma_e$  is the estimated standard deviation of the overall error term.

the inauguration of the new district, where President Museveni was the chief guest.<sup>39</sup> These cases of party crossing illustrate our argument that the study of administrative units proliferation must account for the nature of alliances between *certain local actors* (those from outlying areas) and the national executive.

There is also a good deal of qualitative evidence consistent with our argument that the central government's position on district proliferation is guided by electoral considerations and awareness of the policy's popularity in certain areas. For example, according to a widely popular district chairperson, "the government is under pressure to approve requests for districts, since it is very popular. The government is very afraid to upset voters" (interview with authors, April 2009). Similarly, a district councilor in the east argued that, "the government is trying to please everyone. If the people are given a new district, they will give (the ruling party) their vote" (interview with authors, March 2009).

To test the national executive's electoral incentives hypothesis more explicitly, we fit a set of panel data regressions starting with the following basic specification:<sup>40</sup>

$$y_{ij} = \beta_0 + \beta_1 X_{1tj} + \beta_3 t + (u_j + e_{ij})$$

$$j = 1 \dots N \quad t = 1 \dots T \quad (6)$$

<sup>39</sup> See "Onzima formally crosses to NRM," The Daily Monitor, August 2, 2010.

<sup>40</sup> Since Uganda outlawed parties other than the NRM until the 2005 referendum, it is not possible to analyze data on parliamentary returns in the 1996–2006 period.

where the dependent variable  $y_{ij}$  is Museveni's vote share in county  $j$  in the presidential elections following wave  $t$ ;  $X_{1tj}$  is a vector of breakup status in the period before an election (with "no split" serving as the base category);  $t$  denote time (wave) indicators;  $u_j$  is the higher level variance *between counties*, and  $e_{ij}$  is the lower level variance *within units* between occasions.

In the first two columns of Table 8 we report findings from fixed effects specifications.<sup>41</sup> In column (A) we report the base model, and in model (B) we add a lag of breakup status. In columns (C) and (D) we report *within* county estimates derived from demeaned REs models that allow us to control for contextual variables while correcting for possible correlation between the error terms and covariates, following Bell and Jones (2012), described above. In model (C) we fit a demeaned base model with no controls; in model (D) we add a categorical variable measuring the dominant ethnicity in county  $j$  to control for ethnic voting (Conroy-Krutz 2013). Finally in model (E) we report linear dynamic panel-data estimation that accounts for the lag of the dependent variable as well as for lags of the key independent variables.

Across all specifications there is rather robust evidence that elevating marginal counties to a status of a district in a given interelection period leads to a significant increase in Museveni's vote share in those counties in the next presidential elections. Importantly, we also

<sup>41</sup> Fixed effects (FEs) are a more appropriate specification than random effects (REs) models since we are mainly interested in *within* county variation over time. In addition, the FEs were strongly favored by the Hausman specification test.



do not find evidence that Museveni suffers vote loss in rump counties—those that lost “splinter” counties in the period leading up to the presidential elections. In addition, this evidence does not suggest that the timing and location of district creation is supplied by the central government in a manner that aims to selectively target swing areas.<sup>42</sup> Instead the data seem to be more consistent with the notion that democratization processes in Africa are nudging ruling parties to address demand pressures from the rural majority, creating incentives that countervail long-standing urban bias. Specifically, central governments with weak capacity have particularly strong incentives to be responsive to popular demands where executive action is visible and verifiable, so that voters can attribute change to incumbents as the basis for an implicit reciprocal exchange (Mani and Mukand 2007; Keefer and Vlaicu 2008). Museveni’s government appears to have embraced a policy of district formation, at least in part because it meets those criteria.

### ADMINISTRATIVE UNIT PROLIFERATION AND RECENTRALIZATION OF POWER

We complete our empirical analysis by examining evidence for our claim that administrative unit proliferation influences intergovernmental balance of power. While it is difficult to explicitly link these changes with district creation, our aim here is to build a sufficiently strong case to stimulate future research about this important potential implication of administrative unit proliferation. Building on Falleti (2005), we operationalize intergovernmental power using three dimensions: (1) **fiscal dependence**, the extent to which local governments depend on the center to finance their activities; (2) **administrative autonomy**, the degree of autonomy of subnational officials in designing and implementing local policy; and (3) **political dependence**, whether subnational officials are elected or appointed by the center. We find ample evidence suggesting that along these three dimensions, districts in Uganda have lost power relative to the central government. The basic sequence of events in Uganda is consistent with our expectation that the rapid proliferation of districts diminished their bargaining power, contributing to a *de-facto* recentralization of fiscal, political, and administrative powers.

A clear indicator of fiscal independence is the share of local government revenue that is locally raised, since local governments can spend such revenues as they see fit. In the 1990s, districts in Uganda raised the vast majority of local revenue from what was known as the graduated tax. However, in 2001, after the first large wave of district splits, the per-capita amount of this

tax that districts could collect was substantially limited. In 2005, amidst the second wave of splits and despite strong opposition from local government officials, the central government eliminated the graduated tax entirely. Cammack, Golooba-Mutebi, Kanyongolo and O’Neil (2007, 34) have argued that “The abolition (of the graduated tax) has virtually paralyzed local governments, which depended on it for general administration . . . districts are unable to service their debts, pay pensions and gratuity, hire new staff and, perhaps worst of all, pay the wages of locally recruited personnel.” As a result of the abolition of the graduated tax, districts now rely overwhelmingly on transfers from the central government; about 90–95% of districts’ revenues stem from central government transfers.<sup>43</sup>

Administrative unit proliferation also coincided with significant loss of districts’ policy autonomy. Here we focus on two measures. First is the share of the overall central government annual budget allocated to districts. We assume that local governments strongly prefer that their budget share be as large as possible. It is noteworthy that diminished district share of the budget does not necessarily indicate reduced relative spending in localities, since the central government may spend in localities directly out of its own budget; doing so increases the center’s control over how funds are spent and allows it to take credit for local projects and programs. In contrast, localities strongly prefer that programs, projects, and services in their jurisdiction be financed through their own budgets, even if the funding originates from a central government transfer. As Figure 3 makes clear, districts’ share of the national budget has declined steadily since the mid-2000s.<sup>44</sup>

The loss of districts’ policy autonomy is further evidenced by examining the changing portion of central government transfers to districts that is earmarked. Local governments, naturally, have an incentive to keep the earmarked share of central government transfers as small as possible. In contrast, the center’s control increases with the earmarked portion of its transfers to local governments. As Figure 4 shows, the share of central government transfers that is *unconditional* (i.e., not earmarked) has significantly declined over time. This pattern is highly suggestive of weakening local intergovernmental bargaining power.

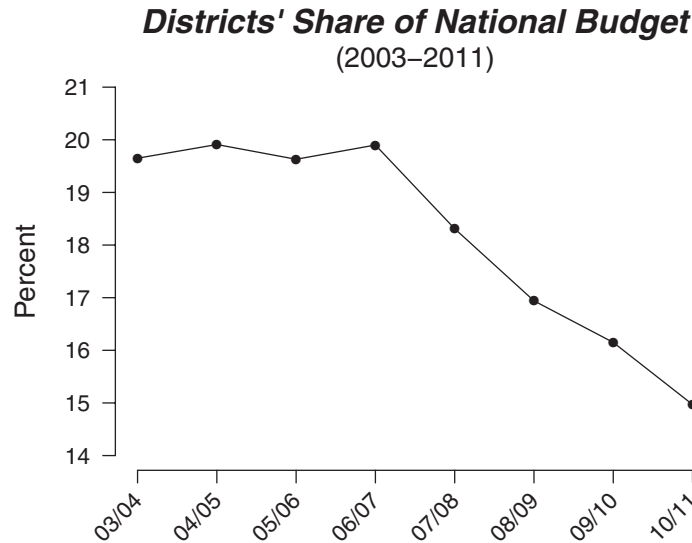
Turning to political dependence, in recent years local government officials are increasingly appointed by the center, rather than being elected. Most dramatically, a 2008 amendment to the Local Government Act stripped from the directly elected District Chairperson the power to appoint the Chief Administrative Officer (CAO) and other senior level administrators. Instead the central government’s Public Service Commission was granted the power to appoint senior level administrators, who are assigned to districts by the Ministry of

<sup>42</sup> The negative coefficient for Museveni’s vote share together with the positive coefficient on the squared term in Table 4 suggest that districts are more likely to be created in areas that exhibit very high or very low support for the president. If district formation was driven solely by the center’s electoral strategic considerations, we would expect a concave relationship between counties’ past vote share and split likelihood, instead of the observed convex relationship.

<sup>43</sup> “Local Councils in Uganda Struggle to Make Ends Meet.” *The Guardian*. December 15, 2009.

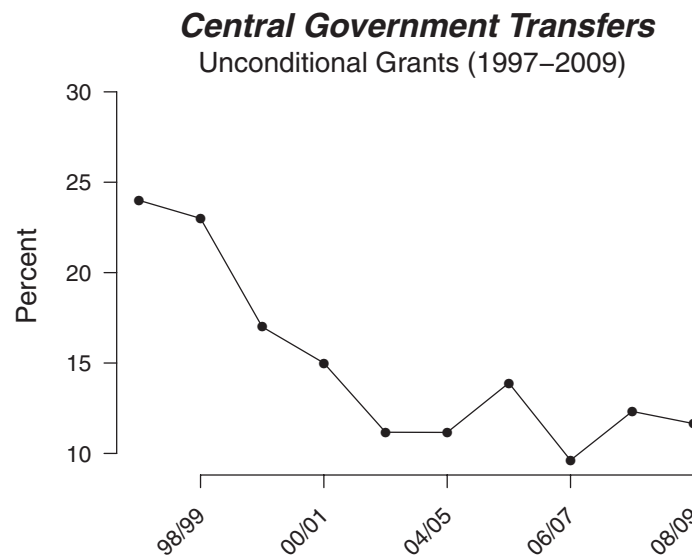
<sup>44</sup> This decline is mostly attributed to the fact that school grants no longer pass through district budgets and repair of key district roads has been transferred from the districts to the Uganda National Roads Authority.

**FIGURE 3. Districts' Share of National Budget (2003–2011).**



Notes: Figure provides information on the share of the national budget that is allocated to districts (2003–2011).  
Source: World Bank, Uganda country office.

**FIGURE 4. Central Government Transfers (1997–2009).**



Notes: Figure provides information on the share of the central government transfers to districts that is not earmarked. Unconditional grants, unlike earmarked transfers, can be spent as the local government sees fit.  
Source: World Bank, Uganda country office.

Local Government. The 2008 amendment has, in effect, put the entire technocratic arm of the district under the purview of the central government rather than the district's elected political leadership. Further, the Local Government Act amendment disbanded tender boards comprised of local elected officials while creating, instead, a new committee to award local government contracts, composed of administrative and technical per-

sonnel and chaired by the CAO (Manyak and Katono 2009).

Furthermore, there exists considerable evidence that these changes have led to diminished district administrative capacity. As Cammack, Golooba-Mutebi, Kanyongolo and O'Neil (2007, 34) explains in describing the recentralization of power and resources in Uganda, "(L)ocal governments are unable to

provide counterpart funding where donor-funded projects require them to do so, or even monitor and supervise the activities of lower-level staff and local project implementation.” Under such conditions, it is unlikely that localities can effectively provide services. For example, the Economic Policy Research Centre found in its study of drug delivery mechanisms in Uganda that, “Within the newly created districts, the weak institutional and human resource capacities have compromised the procurement, distribution and use of medicines.” They explicitly linked the weakened capacity with district creation, arguing that, “Uganda needs to put a break on the proliferation of districts” (EPRC 2010, xi).

In sum, we hold that the above changes amount to a transfer of intergovernmental power into the hands of the central government, a pattern also observed by other experts on Uganda (Tripp 2010; Awortwi 2011). We note that our theoretical claims are agnostic about—and our empirical evidence cannot distinguish—whether or not Uganda’s central government intentionally sought this recentralization when granting numerous new districts. As we demonstrated above, the central government had good reasons to approve new districts, even without the potential for change in intergovernmental balance of power. Further, recall from the survey evidence above that most Ugandan citizens believe that the creation of new districts will improve the quality of public services. This finding lends support to our claim that citizens’ expectations of such concrete improvements outweighs more abstract concerns about the potential for a loss of relative power *vis-à-vis* the center.

## CONCLUSION

Since the late 1980s, key players in the international development community—such as the World Bank and USAID—have encouraged developing countries to implement far reaching decentralization reforms. A rapid proliferation of subnational administrative units has often followed or accompanied these reforms. Even though such unit proliferation can substantially alter a country’s political landscape at the local levels and beyond, our understanding of the causes and implications of this phenomenon has been quite limited.

Existing studies on the determinants of administrative units proliferation focus primarily on the incentive of national political elites to instigate it and to do so in a manner that benefits their career or kin. However, by focusing on the central government’s incentive to increase its patronage network or fragment the power of the opposition, past studies have had a hard time explaining the timing of splits, as well as why voters would broadly reward wasteful patronage. In addition, studies that conceive district formation as a top-down political process assume that the boundaries of local units, be they states, provinces, or districts, can be easily manipulated by the center at its whim. In reality, in democratizing countries the support of some local

actors is typically needed in order to implement local governance reforms.

This article focuses, instead, on the importance of intradistrict heterogeneity, and especially on the confluence of interests between elites and citizens from marginalized outlying areas and the national executive. By doing so, this study is able to identify the local political dynamics that enable and encourage district splits as well as to account for the significant electoral boost to the incumbent president that occurs in newly formed districts. Moreover, our theoretical focus on the role that political, economic, and symbolic forms of marginalization play in local political dynamics is better positioned than past work to account for the dynamic process underlying the expansion of administrative units over time.

This study also makes several methodological contributions to the nascent administrative proliferation literature. Existing studies use an estimation strategy that makes it hard to account for intradistrict heterogeneity. By shifting the level of analysis from districts to subdistricts (counties), we are able to account for the conditions that bring about local demand for district splits. This shift allows us to demonstrate that, contrary to prior work’s findings, marginalization of certain outlying areas fuels the demand to form new administrative units. In addition, this article offers a method for addressing spatial dependencies that can be applied beyond the study of administrative unit proliferation.

Though our study focuses primarily on the determinants of administrative unit proliferation, we also offer a theoretical framework and empirical evidence suggesting that when decentralization reforms are accompanied by district creation, the result may be a change in the intergovernmental balance of power that favors the central government. This is because newly created administrative units have low bargaining power and tend to be highly dependent on the center for resources, planning, and service delivery. Recent accounts of other African countries where decentralization has coincided with administrative unit proliferation, such as Nigeria (Okojie 2009) and Ethiopia (Chanie 2007), suggest similar political development patterns.

What are the policy implications of our findings? The article suggests that proponents of decentralization reforms should be wary of administrative unit creation, and perhaps more cognizant of the relationship between decentralization reforms and the pressure to create new administrative units. On one hand, district formation creates more homogenous administrative units, which is associated with better local service provision. In addition, the recentralization of fiscal authority may play a fundamental role in state building in countries that have suffered from instability, as Diaz-Cayeros (2006) argues in the case of 20th century Mexico. On the other hand, we provide suggestive evidence that in Uganda, district proliferation resulted in the weakening of local governments’ capacity. Several analysts on Uganda have also voiced concern that the creation of new districts generates unnecessarily

burdensome administrative costs and destabilizes interethnic relations (Green 2008).<sup>45</sup>

Whether these dynamics result in net improvements in the level and quality of public goods and social services is a key open question for future study. We note that while there has been substantial work on how certain decentralization reforms and intergovernmental politics in developing countries influence national macroeconomic outcomes (Wibbels 2000), there is a dearth of evidence regarding the effect of district creation on economic development and on the provision of local public goods and social services. Future work should also explore the conditions under which administrative units proliferation is more or less likely to accompany decentralization reforms. Notwithstanding the causal identification challenges that such analyses might face, we believe that addressing these gaps is of great importance if we are to fully understand how administrative unit proliferation mediates decentralization reforms and influences human welfare.

## SUPPLEMENTARY MATERIALS

To view supplementary material for this article, please visit <http://dx.doi.org/10.1017/S0003055413000567>

## REFERENCES

- Anderson, Michael L. 2008. "Multiple Inference and Gender Differences in the Effects of Early Intervention: A Reevaluation of the Abecedarian, Perry Preschool, and Early Training Projects." *Journal of the American Statistical Association* 103 (484): 1481–95.
- Arriola, Leonardo R. 2009. "Patronage and Political Stability in Africa." *Comparative Political Studies* 42 (10): 1339–62.
- Asimwe, Delius, and Nakanyike Musisi. 2007. *Decentralisation and Transformation of Governance in Uganda*. Kampala: Fountain Publishers.
- Awortwi, Nicholas. 2011. "An Unbreakable Path? A Comparative Study of Decentralization and Local Government Development Trajectories in Ghana and Uganda." *International Review of Administrative Sciences* 77 (2): 347–77.
- Baldwin, Katherine. Forthcoming. "Why Vote with the Chief? Political Connections and the Performance of Representatives in Zambia." *American Journal of Political Science*.
- Bardhan, Pranab, and Dilip Mookherjee. 2006. "Decentralisation and Accountability in Infrastructure Delivery in Developing Countries." *The Economic Journal* 116 (508): 101–27.
- Bell, Andrew, and Kelvyn Jones. 2012. "Explaining Fixed Effects: Random Effects Modelling of Time-Series Cross-Sectional and Panel Data." *Working Paper*.
- Bhat, Chandra R., and Ipek N. Sener. 2009. "A Copula-Based Closed-Form Binary Logit Choice Model for Accommodating Spatial Correlation Across Observational Units." *Journal of Geographical Systems* 11 (3): 243–72.
- Boone, Catherine. 2003. *Political Topographies of the African State: Territorial Authority and Institutional Choice*. Cambridge, UK: Cambridge University Press.
- Cammack, Diana, Fred Golooba-Mutebi, Fidelis Kanyongolo, and Tam O'Neil. 2007. "Neopatrimonial Politics, Decentralisation and Local Government: Uganda and Malawi in 2006." *The Advisory Board for Irish Aid, Working paper 2*.
- Chabal, Patrick, and Jean-Pascal Daloz. 1999. *Africa Works: Disorder as Political Instrument*. Oxford: International African Institute in association with James Currey.
- Chanie, Paulos. 2007. "Clientelism and Ethiopia's Post-1991 Decentralisation." *Journal of Modern African Studies* 45 (3): 355–84.
- Conroy-Krutz, Jeffrey. 2013. "Information and Ethnic Politics in Africa." *British Journal of Political Science* 43 (2): 345–73.
- DENIVA. 2011. Dynamics of District Creation in Uganda. Technical report, Development Network of Indigenous Voluntary Associations (DENIVA).
- Diaz-Cayeros, Alberto. 2006. *Federalism, Fiscal Authority, and Centralization in Latin America*. New York: Cambridge University Press.
- Dickovick, J. Tyler. 2011. *Decentralization and Recentralization in the Developing World*. University Park: Pennsylvania State University Press.
- Eaton, Kent, Kai Kaiser, and Paul J. Smoke. 2010. *The Political Economy of Decentralization Reform: Implications for Aid Effectiveness*. Washington, DC: The World Bank.
- Eifert, Benn, Edward Miguel, and Daniel N. Posner. 2010. "Political Competition and Ethnic Identification in Africa." *American Journal of Political Science* 54 (2): 494–510.
- EPRC. 2010. Governing Health Service Delivery in Uganda. Research Report 1 Economic Policy Research Centre.
- Falletti, Tulia G. 2005. "A Sequential Theory of Decentralization: Latin American Cases in Comparative Perspective." *American Political Science Review* 99 (03): 327–46.
- Fitriani, Fitriana, Bert Hofman, and Kai Kaiser. 2005. "Unity in Diversity? The Creation of New Local Governments in a Decentralising Indonesia." *Bulletin of Indonesian Economic Studies* 41 (1): 57–79.
- Fox, Jonathan. 2007. "Rural Democratization and Decentralization at the State/Society Interface: What Counts as Local Government in the Mexican Countryside?" *Journal of Peasant Studies* 34 (3): 527–59.
- Francis, Paul, and Robert James. 2003. "Balancing Rural Poverty Reduction and Citizen Participation: The Contradictions of Uganda's Decentralization Program." *World Development* 31 (2): 325–37.
- Gleditsch, Kristian Skrede, and Michael D. Ward. 2006. "Diffusion and the International Context of Democratization." *International Organization* 60 (4): 911–33.
- Green, Elliott D. 2008. "Decentralisation and Conflict in Uganda." *Conflict, Security & Development* 8 (4): 427–50.
- Green, Elliott D. 2010. "Patronage, District Creation, and Reform in Uganda." *Studies in Comparative International Development* 45 (1): 83–103.
- Hale, Henry E. 2004. "Divided We Stand: Institutional Sources of Ethnofederal State Survival and Collapse." *World Politics* 56 (2): 165–93.
- Ichino, Nahomi, and Noah Nathan. 2013. "Crossing the Line: Local Ethnic Geography and Voting in Ghana." *American Political Science Review* 107 (2): 344–61.
- Ilner, Michal. 1999. "Territorial Decentralization: An Obstacle to Democratic Reform in Central and Eastern Europe?" In *The Transfers of Power: Decentralization in Central and Eastern Europe*, ed. Jonathan D. Kimball. The Local Government and Public Service Reform Initiative, 7–42.
- Kasara, Kimuli. 2006. "Ethnic Beachheads and Vote Buying: The Creation of New Administrative Districts in Kenya, 1963–2001." *Mimeo, Columbia University*.
- Kasfir, Nelson, and Stephen Hippo Twebaze. 2009. "The Rise and Ebb of Uganda's No-Party Parliament." In *Legislative Power in Emerging African Democracies*, ed. Joel D. Barkan. Lynne Rienner, 73–108.
- Keefe, Philip, and Razvan Vlaicu. 2008. "Democracy, Credibility, and Clientelism." *Journal of Law, Economics, and Organization* 24 (2): 371–406.
- Kessides, Christine. 2005. "The Urban Transition in Sub-Saharan Africa: Implications for Economic Growth and Poverty Reduction." *The World Bank, Africa Region Working Paper Series No. 97*.
- Kimura, Ehito. 2013. *Political Change and Territoriality in Indonesia: Provincial Proliferation*. New York and Oxon: Routledge.
- Kraxberger, Brennan. 2004. "The Geography of Regime Survival: Abacha's Nigeria." *African Affairs* 103 (412): 413–30.

<sup>45</sup> See also, Nsamba (2009) and "Museveni districts breeding tribal wars?" (Cover Story) *The Independent*. June 30, 2007.



- Lambricht, Gina. 2011. *Decentralization in Uganda: Explaining Successes and Failures in Local Governance*. FirstForumPress, a Division of Lynne Rienner Publishers, Inc.
- Lindberg, Staffan I. 2009. *Democratization by Elections: A New Mode of Transition*. Baltimore: Johns Hopkins University Press.
- Malesky, Edmund. 2009. "Gerrymandering—Vietnamese Style: Escaping the Partial Reform Equilibrium in a Nondemocratic Regime." *The Journal of Politics* 71 (01): 132–59.
- Mani, Anandi, and Sharun Mukand. 2007. "Democracy, Visibility and Public Good Provision." *Journal of Development Economics* 83 (2): 506–29.
- Manyak, Terrell G., and Isaac Wasswa Katono. 2009. "Decentralization and Conflict in Uganda: Governance Adrift." *African Studies Quarterly* 11 (4): 1–24.
- Mundlak, Yair. 1978. "On the Pooling of Time Series and Cross Section Data." *Econometrica* 46 (1): 69–85.
- Nsamba, Morris A. 2009. "Breeding Fragmentation? Issues in the Policy and Practice of Decentralisation in Uganda." Beyond Juba, Issue Paper No. 1.
- Obwona, Marios, Jesper Steffensen, Svend Trollegaard, Yeko Mwanga, Francis Luwangwa, Ben Twodo, Abel Ojoo, and Fred Seguya. 2000. Fiscal Decentralisation and Sub-National Government Finance in Relation to Infrastructure and Service Provision In Uganda. Report the World Bank.
- Okojie, Christiana. 2009. Decentralization and Service Delivery in Nigeria. Technical Report 004 International Food Policy Research Institute.
- Pierskalla, Jan. 2013. "Splitting the Difference? Elite Competition and District Creation in Indonesia." *Mimeo*.
- Riedl, Rachel, and Tyler Dickovick. Forthcoming. "Party Systems and Decentralization in Africa." *Studies in Comparative International Development*.
- Snijders, Tom. A., and Roel J. Bosker. 2012. *Multilevel Analysis: An Introduction to Basic and Advanced Multilevel Modeling*. 2nd ed. Los Angeles: Sage.
- Stasavage, David. 2005. "Democracy and Education Spending in Africa." *American Journal of Political Science* 49 (2): 343–58.
- Tiebout, Charles M. 1956. "A Pure Theory of Local Expenditures." *Journal of Political Economy* 64 (5): 416–24.
- Tripp, Aili Mari. 2010. *Museveni's Uganda: Paradoxes of Power in a Hybrid Regime*. Boulder, London: Lynne Rienner.
- UN. 2008. State of the World's Cities, 2008/2009. Research report, United Nations Human Settlements Programme.
- Van de Walle, Nicolas. 2001. *African Economies and the Politics of Permanent Crisis, 1979–1999*. Cambridge, UK: Cambridge University Press.
- Weghorst, Keith R., and Staffan I. Lindberg. 2013. "What Drives the Swing Voter in Africa?" *American Journal of Political Science* 57 (3): 717–734.
- Wibbels, Erik. 2000. "Federalism and the Politics of Macroeconomic Policy and Performance." *American Journal of Political Science* 44 (4): 687–702.
- World Bank, Independent Evaluation Group. 2008. *Decentralization in Client Countries: An Evaluation of World Bank Support, 1990–2007*. The World Bank.
- Ziblatt, Daniel. 2004. "Rethinking the Origins of Federalism: Puzzle, Theory, and Evidence from Nineteenth-Century Europe." *World Politics* 57 (1): 70–98.