Paediatric cardiac assistance in developing and transitional countries: the impact of a fourteen year effort*

William M. Novick,^{1,2,8} Gregory L. Stidham,^{2,8} Tom R. Karl,^{3,8} Robert Arnold,^{4,8} Darko Anić,^{5,8} Sri O. Rao,⁸ Victor C. Baum,^{6,8} Kathleen E. Fenton,⁸ Thomas G. Di Sessa^{7,8}

Departments of ¹Surgery and, ²Pediatrics, University of Tennessee Health Sciences Centre, Memphis, Tennessee, United States of America; ³Division of Pediatric Cardiothoracic Surgery, University of California-San Francisco, United States of America; ⁴Division of Pediatric Cardiology, Alder Hey Children's Hospital, Liverpool, United Kingdom; ⁵Department of Cardiac Surgery, KBC-Rijeka, Croatia; ⁶Departments of Anesthesia, Pediatrics and the Cardiovascular Research Centre, University of Virginia, Charlottesville, Virginia, United States of America; ⁷Department of Pediatrics, University of Kentucky, Lexington, Kentucky, United States of America; ⁸International Children's Heart Foundation, Memphis, Tennessee, United States of America

Abstract Background: Paediatric cardiac services are poorly developed or totally absent in underdeveloped countries. Institutions, foundations and interested individuals in those nations in which sophisticated paediatric cardiac surgery is practised have the ability to alleviate this problem by sponsoring paediatric cardio-surgical missions to provide care, and train local caregivers in developing, transitional, and third world countries. The ultimate benefit of such a programme is to improve the surgical abilities of the host institution. The purpose of this report is to present the impact of our programme over a period of 14 years. *Methods:* We specifically reviewed our database of patients from our missions, our team lists, surgical results, and the number and type of personnel trained in the institutions that we have assisted. In order for the institution to be entered into the study, the foundation had to provide at least 2 months of training. In addition, the institution had to respond to a simple questionnaire concerning the number and types of surgery performed at their facility before and after intervention by the foundation. Results: We made 140 trips to 27 institutions in 19 countries, with 12 of the visited institutions qualifying for inclusion. Of these, 9 institutions reported an increase in the number and complexity of cases currently being performed in their facility since the team intervened. This goal had not been accomplished in 3 institutions. The reasons for failure included the economic situation of the country, hospital and national politics, personality conflicts, and continued lack of hardware and disposables. Conclusions: Paediatric cardiac service assistance can improve local services. A significant commitment is required by all parties involved.

Keywords: Congenital heart disease; international medicine; non-governmental aid organizations

Medical and surgical services for children with congenital and acquired heart disease in most industrialized nations are easily

Accepted for publication 26 November 2007

obtained and comprehensive, regardless of the expense. In many parts of the world, nevertheless, children with similar types of cardiac disease continue to be unable to achieve entrance to adequate diagnosis and care.¹ Efforts to supply greater access to appropriate care for these children range from "pro bono" long-term commitments to the establishment of entire institutional programmes.^{2,3} In 1993, we established a programme to make paediatric cardiovascular services available to children in developing countries.⁴ No such programme would be complete

^{*}The presentation on which this work is based was given at the Inaugural Meeting of the World Society for Pediatric and Congenital Heart Surgery, held in Washington, District of Columbia, May 3 and 4, 2007

Correspondence to: William M. Novick, University of Tennessee Health Sciences Centre, 1750 Madison Avenue, Suite 100, Memphis, TN 38104, USA. Tel: (1)-901 869 4243; Fax: (1) 901 432 4243; E-mail: ichfno@aol.com

without imparting the knowledge to maintain advanced surgical techniques after departure of the team. Accordingly, we endeavored to train local personnel to carry on a programme that was more advanced than prior to our intervention. This report presents the details of the impact that we have had on a selected group of institutions over our 14-year experience.

Methods

Acquisition of data and statistical methods

We reviewed all the records of the International Children's Heart Foundation database, and databases at host sites for numbers of patients, the types of operation, and the results performed by the foundation team. Survival was defined as in our previous publication, representing survival at the time of departure of the visiting team.⁴ For this report we also assessed the number of surgeons, cardiologists, intensivists, anaesthesiologists, perfusionists, nurses and other members of the cardiovascular team that were trained. Training included on-site practical experience, with side-by-side hands on training between the host personnel and their team counterpart, didactics, and programmatic experiences in designated sites abroad. When applicable, the data were analyzed as the mean, plus or minus the standard deviation. Comparisons of variables were made using the chisquared and Student's t tests. Differences were considered significant when p was less than 0.05.

Patient database

Data on each surgical patient was recorded in a central database. Surgical procedures were coded according to the European Congenital Heart Surgery Database, and all operations were assigned a categorization for risk using the classification system described by the Paediatric Cardiac Care Consortium.⁵ All data were kept contemporaneously by the foundation team. Demographic, anaesthesia, perfusion, operative procedures and data relating to post-operative care are stored on the foundation laptop that travels with the team on each trip, or on hardcopy sheets that are returned to the foundation upon completion of the trip. The local team also tabulated their data on the results achieved, and sent them to the central office of the International Children's Heart Foundation. Reconciliation of the 2 databases was performed by one of the authors (WMN) for every trip. This allowed us not only to evaluate our own results, but also to assess the complexity of cases being performed in the teaching arena. Each site assisted was encouraged to maintain their own database using the categories of Pediatric Cardiac Care Consortium Risk Classification.

To assess improvement within our organization, we divided our effort over 14 years into 3 different eras, two of 5 years, the first and second eras, and the third era of the last 4 years.

Criterions for inclusion of sites and advancement

We arbitrarily set a minimum of 4 visits by our teams, or 8 weeks, as the minimal criterion for assessment of impact. The purpose was to eliminate those programmes which we felt were not acceptable for development, and/or where a majority of the contribution to improvement may have been made by teams other than ours. The benchmarks that we selected to determine advancement of a local programme were an increase in the case load, and/or an increase in the complexity of surgeries performed. Each of these centres was asked to supply the number of operations performed each year at that facility prior to and after our training period. In addition, we requested information regarding a change in the difficulty of the types of operations performed either subjectively or objectively, the latter using the risk adjusted categories established by the Pediatric Cardiac Care Consortium prior to and after our intervention. We did not attempt to assess the varying levels of expertise at each centre at the beginning of our intervention. To assure anonymity, each centre was assigned a single letter designation in this report.

Recruitment of the volunteer team

Team members were recruited based upon direct solicitation by one of the authors, based upon prior experience as team members, or using the volunteer page of the Foundation Web site. All volunteers provided curriculums, appropriate licenses, diplomas, and references. Team acquisition and organization was regularly started 3 months prior to a planned mission. All team members had a University affiliation, and therefore were conversant with the teaching approach.

Determination of patients

After we received a requested list of surgical candidates, along with any pertinent cardiac studies, patients were prioritized based upon the data provided. The priority list was then returned to the site for consideration and confirmation. Patients requiring urgent or emergent operations, such as neonates, were added to the list of operative procedures as dictated by their time of admission to the institutions. So, although a list of patients for operation may have been decided upon prior to the trip, the final operative list was adjusted as needed after arrival.

Financial aspects

We have previously published the methods used to determine the costs associated with the program.⁴ In this report, as in our previous report, all expenses are expressed in US dollars, and no attempt was made to correct for inflation or devaluation of the dollar.

Results

Trip and sites visited

Between April, 1993, and March, 2007, we made 140 trips to 27 sites in 19 countries. We made 44 trips to Central Europe, 26 to South America, 21 to Central America and the Caribbean, 13 to China, 12 to Central or Southern Asia, 16 to Eastern Europe, 1 to the Middle East, and 7 to Africa. Of the 27 institutions assisted, 13 did not fulfill criterions for inclusion into this report. A total of 19 trips were made to these 13 institutions. We made 3 trips to 2 centres not reaching the criterions, while the others received either 1, in 9 instances, or 2 instances for 2 trips. The number of institutions who fulfilled criterions, therefore, was 14. A total of 121 trips were made to these 14 institutions, resulting in a total time for education of 242 weeks. The number of visits to these sites ranged from 4 to 33. In 1 country, there were 3 sites that we assisted, all in the same city. Initially, we started our programme at the Children's Hospital, but when the decision was made to upgrade the cardiac surgical ward, and add an entirely new institution for operating rooms and intensive care units, we moved to another centre to continue education and clinical services. Upon completion of the new centre, we then moved to this new institution. Individually, 4 trips were made to each site, for a total of 12 trips. If we consolidate the trips in this city to 1 institution, then the average number of trips made to the sites that reached the criterions was 10.1 plus or minus 8.2. Those not reaching the criterion had an average of 1.5 plus or minus 0.8 trips. The range for the number of trips per year increased from a low of 3 during 1993 through 1998, to a high of 18 over the period 2004 through 2007. The average number of trips per year differed significantly between the different time periods, being 4.8 plus or minus 1.9 for the first era; 11.8 plus or minus 1.9, p < 0.001, for the second era, and 14.9 plus or minus 2.8 for the third era, p versus the first era less than 0.001, and versus the second era equal to 0.08).

Children undergoing surgery

Over the entire period, we carried out 2,780 primary operations. The types operations performed spanned the entire spectrum of the risk adjusted

Table 1. Case mix by categories for assessment of risk for congenital cardiac surgery.

Category	1	2	3	4	6
1993–98	10.6	44.3	32.5	11.5	1.1
1998-03	6.7	46.6	34.2	10.9	1.3
2003-07	7.1	44.4	34.9	11.4	1.5
PCCC	22.1	32.8	34.9	6.3	3.8
Welke	15.8	36.1	35.1	7.9	4.9
UNICARP	48.0	31.0	17.0	4.0	0.2

All values are expressed as percentages of the total caseload.

PCCC = Pediatric Cardiac Care Consortium; Welke = Welke KF et al. Ann Thorac Surg 2006; 82: 164–171; UNICARP = Larrazabal LA et al. Circulation 2007; 116: 1882–1887.

categories. The percentage of cases performed in each category is shown in Table 1. The percentage of patients in the first class over the first 5 years is significantly more than those undergoing surgery in either the second 5 years or the last 4 years (p <0.01). For each group of years, we performed surgery on a lower percentage of patients in the first class when compared to the recent reports from the Paediatric Cardiac Care Consortium⁵ and the Congenital Heart Surgeons Society⁶. Thus, we believe that the patients undergoing surgery provided an ample variety to add to the experience of the host institution. In addition, our data regarding survival achieved over the entire spectrum of categories was reasonable. We had significant improvement in survival in the second through fourth categories in the second and third eras of our programme (Table 2). Those falling within the sixth class were insufficient in any of the eras to allow comparison with the "gold standard" reports.5,7

Participation of volunteers

There were 1,073 volunteers recruited from the United States of America, United Kingdom, Belgium, Australia, Denmark, Spain, Croatia, Peru, Colombia, Chile, Costa Rica, Germany, Serbia, Turkey, Japan and Switzerland. In all, 359 physicians volunteered, including cardiac surgeons, paediatric cardiologists, cardiac anaesthesiologists, and paediatric intensivists. We had 566 nursing volunteers who staffed the intensive care unit, the operating room, and the catheterization laboratory. There were 148 volunteer technicians, including perfusionists, respiratory therapists, echocardiographic and catheterization lab technicians, and bioengineers. The number of volunteers per trip for the first era was 11.7 plus or minus 2.1, was 8.7 plus or minus 1.1 for the second era, and 12.4 plus or minus 1.8 for the third era. There was no difference between the number of volunteers during

319

the first and third eras, but both were significantly greater than for the second era (p < 0.05).

Medical education

A total of 338 professionals received education at the institutions that fulfilled the criterion for inclusion in this study. Education was provided to 199 nurses, 37 surgeons, 20 anaesthesiologists, 28 cardiologists, 17 intensivists, and 29 perfusionists. The geographical distribution and total number educated is shown in Table 3. Of these, 6 surgeons, 4 nurses, 4 cardiologists, 2 intensivists, 8 anaesthesiologists and 6 perfusionists received additional training in designated sites abroad. The interval of additional training was from 1 to 6 months.

Advancement

As explained, advancement was dependent upon the institution increasing the number of cases performed, and/or the complexity of the cases performed. The total number of sites that qualified for assessment was 12, combining the 2 sites in one city to make the third site. In 9 sites, we identified an increase in the number, and/or the complexity of cases treated after our intervention. Of these sites, 1 is in Central Europe, 2 in Eastern Europe, 3 are in

Table 2. Survival by risk adjusted congenital cardiac surgery category.

Category	(93–98)	(98–03)	(03–07)	PCCC Survival*
1	98.0	98.5	98.4	99.5
2	92.8	96.5 ¹	97.1 ¹	96.2
3	83.8	91.8 ²	91.6 ²	90.5
4	79.5	85.5 ³	86.1 ³	80.8
6	20.0	78.6	66.6	53.0

Comparison of survival between the three different time periods for our programme, taking as a point of reference the PCCC data from *Jenkins et al. JTCVS, 2002. During the second and third periods, survival did not differ for any category. When the results from these eras were compared to those from the initial era, significant differences were noted in survival; 1 = p-value < 0.01, 2 = p-value < 0.001, 3 = p-value = 0.05, all values are expressed as percentages.

South America, and 3 in Asia. The differences in number of cases performed before and after our intervention can be found in Table 4. All sites that advanced, A through I in the Table, reported that they are currently performing neonatal surgery, along with complex procedures in infants, including, but not limited to, repair of tetralogy of Fallot, repair of atrioventricular septal defect with common atrioventricular junction, creation of the Fontan circulation, and the arterial switch procedure. A total of 7 centres have advanced to routine repair of common arterial trunk, interrupted aortic arch with ventricular septal defect, and the arterial switch procedure combined with closure of ventricular septal defect, elevating them to the fourth class in terms of complexity. In 1 centre, a programme has recently been implemented for the palliation of hypoplastic left heart syndrome, which represents the sixth category of complexity, making this site our most advanced surgically. Three sites have not advanced, listed as J through L in the Table, neither by increasing the number nor the complexity of the operations performed. Indeed, in 2 of these sites, J and L, the programmes have collapsed considerably since our intervention, and the other, K, has not increased numbers or performed any open cardiac surgical procedures in our absence. The average length of time committed to the sites that advanced was 5.1 plus or minus 2.1 years, and for those that failed to advance 8.1 plus or minus 4.9 years. No difference existed between these two periods (P = 0.11).

Financial aspects

The costs of the programme were significantly different for the first 5 years, at \$277,462 plus or minus \$53,454, when compared to both the second 5 years, at \$482,304 plus or minus \$105,515, p < 0.01), and the last 4 years, at \$625,383 plus or minus \$89,345 (p < 0.005). When the costs of the programme for each year were evaluated as the costs per child, there was no significant difference between the first 5 years, at \$2625 plus or minus \$176, the second 5 years, at \$2245 plus or minus

Region and Number of sites	Surgeons	Aenaesthesists	Cardiologists	Intensivists	Nurses	Perfusionists	Totals
Central Europe/2	10	7	5	3	51	9	85
Eastern Europe/2	7	4	6	6	32	4	59
Central America/1	2	2	2	1	12	1	20
South America/3	6	5	8	2	32	6	59
Asia/Africa /4	12	10	7	5	72	9	115
Total	37	28	28	17	199	29	338

All values represent the total number of individuals in each specialty that received a minimum of 2 months exposure to our visiting team.

Site	Preprogramme ops	Postprogramme ops	Change	Complexity
А	140 cases	700 cases 2006	5.0	3 to 6
В	350 cases	664 cases 2006	1.9	2 to 4
С	165 cases	366 cases 2006	2.2	3 to 4
D	240 cases	494 cases 2006	2.1	2 to 4
Е	124 cases	250 cases 2006*	2.0	2 to 4
F	155 cases	240 cases 2006*	1.5	2 to 4
G	165 cases	150 cases 2006^*	0.9	3 to 4
Н	450 cases	800 cases 2006	1.8	3 to 4
I	95 cases	150 cases 2006	1.7	3 to 4
J	134 cases	60 cases 2006+	0.4	6 to 2
K++	0 cases	0 cases 2006	NA	NA
L	120 cases	30 cases 2006+	0.3	3 to 2

Table 4. Institutional results.

A-L are the 12 sites who met the criterion for inclusion into the study; Preprogramme ops are the number of operations performed at a site the year prior to the institution of our programme; Postprogramme ops are for the year ending Dec 31, 2006; Values under complexity are the Categories in the Risk Adjusted Congenital Heart Surgery classification that were performed at our the start of our programme, and at evaluation in December, 2006; NA = Not Applicable;

* = programmes we no longer regularly assist; + = failed programme we no longer assist. ++ = Site that had not

performed an open case prior to our arrival or at anytime since institution of the programme.

\$475, or the last 4 years, at \$2159 plus or minus \$350. In addition, the total for donated materials did not differ significantly from the first 5 years, at \$800,000 plus or minus \$467,761, the second 5 years, at \$595,750 plus or minus \$350,113, or the last 4 years, at \$623,433 plus or minus \$232,345). The services donated by our professional volunteers also did not differ significantly between the first 5 years, at \$529,500 plus or minus \$72,904 and the second 5 years at \$625,853 plus or minus \$136,002, but the value for donated services in the last 4 years, at \$1,087,220 plus or minus \$167,001, was significantly greater (P less than 0.05) from both previous eras. The financial support for the programme involved a partnership with a variety of stakeholders. The host country was always involved in part of the effort. Financial assistance within the host country came from charitable, governmental, or hospital organizations. Additional sources of financial support from the United States of America came from fund raisers for the foundation, as well as civic and charitable organizations and the State Department of the United States Government.

Discussion

The inability to obtain satisfactory cardiac care for most of the children of the world is now well-known,² and is not only limited to Africa^{8,9} and Asia, but exists even in Europe.^{10,11} The impediments to delivery of cardiovascular services in underserved areas are well described.^{12,13} They are not limited to the economics of the given country.^{14,15} The opportunity to improve this situation lies clearly within the resources of the nations of the world whose surgeons

perform complex procedures. Perhaps Bill Williams, of Toronto, said it best when stating "The evolution of congenital heart surgery has reached a point in time when we should extend care to patients in under serviced emerging countries."¹⁶ At present, there are many organizations in the United States of America and Europe who have approached this problem.¹⁷

Moreover, the development of independent and sustainable programmes within the countries needing help should be the ultimate goal of an organizational intervention. This requires a long-term commitment by both the visiting team and the local receiving institution. We support the notion that surgical tourism is not acceptable unless those visiting are truly interested in building the capabilities of the local medical and surgical teams.¹⁸ We do not agree with the premise, however, that a team should not operate on the last day before departure. There are simply too many children who need operations.4,18 Our focus has changed over the years, from providing only paediatric cardiac clinical services to implementing programmes by performing multiple visits each year to selected sites so as to provide education, training, and experience.⁴ Certainly, our commitment to 12 programmes, for which we averaged 10 trips to each site, reflects this approach. The development of paediatric cardiac services may require a commitment over many years if independent performance of neonatal, infant, and complex surgery is the goal. Each site has a different baseline fund of knowledge and skills. Thus, what might be accomplished in 3 years at one site may require 5 to 6 years at another site. Our average yearly commitment of 5 years to those sites that showed advancement is consistent with this philosophy.

The capacity to supply travelling teams of paediatric cardiovascular specialists is dependent upon the success of recruiting an ample number of skilled volunteers who can work together to achieve satisfactory results for each trip.³ Initially, our trips to any site usually required the recruitment of a full complement of individuals in all specialties. Our volunteers originated from a number of centres in the United States of America, the United Kingdom, Europe, Canada, and South America. This mix provided our partner sites with a well-rounded approach to the care of children with cardiovascular disease. Our physicians, nurses, and perfusionists worked side by side with their local colleagues in all areas. Moreover, our staff provided didactic sessions on specific issues related to the care of children with cardiovascular disease. Depending on the appraisal made by each team member of the understanding and abilities of their local counterparts, they would steadily allow them to assume a more responsible role in the care of the children. As the capabilities of the local team improved, we decreased the size of our team. This is reflected in the decrease in team members between the first and second eras. As we have provided assistance to new centres, we have had to increase our volunteer staff again in the last 4 years.

The goal of increasing the complexity of operations performed by the local team in our absence required that, during our trips, we performed these operations as a means of providing the local team with exposure to, and experience with, neonatal, infant and complex surgical cases. We believe that the data presented herein reflect this point. In the first 5 years of our programme, one-tenth of our cases were in the first category of complexity, compared to just over onefifth for the Pediatric Cardiac Care Consortium, onesixth in the recent data compiled from members of the Congenital Heart Surgeons Society,⁶ and almost half in a more recent report from the UNICARP program.¹⁹ Furthermore, those in the third and fourth categories accounted for almost half of the patients in our study, as opposed to only one-fifth in the UNICARP project. As our program matured, and the locals became more confident in their skills, the percentage of our total caseload in the first category dropped to 6.7% in the second 5 years, and 7.1% in the last 4 years. The opposite was true for the more complicated cases in the second to fourth categories. We were performing a higher percentage of complex cases over the last nine years compared to both the above mentioned databases. Only 3 of our sites have made attempts at a programme of palliation for hypoplastic left heart syndrome. We believe that, given the expense required to treat these children, and the level of sophistication necessary for a successful programme, few of our institutions are poised to undertake surgery for hypoplastic left heart syndrome.

Only one site that we assisted maintains a programme for these children. We have focused most of our operative caseload, therefore, on those cases that fit in the second to fourth categories of complexity.

The published mortality for paediatric cardiac surgical procedures is widely available in the literature. Moreover, we are aware that there is debate relating to under-representation of published data that compares results from centre to centre.^{20,21} With this in mind, we have selected the method pioneered by the team representing the Paediatric Cardiac Care Consortium^{5,7} as a way of stratifying the risk in our surgical caseload. The results reported herein show improvement in mortality between the different eras. In the second and third periods, the results are not too dissimilar from those reported by Jenkins et al.^{5,7} We cannot be certain, but it would be intuitive to suggest that, as experience has been gained by the local team, their results have also improved. We made no attempt in this study to determine changes in mortality rates at the assisted institutions during the time of our programmes. We are in the process of accumulating these data for study and analysis. As pointed out by Welke, Shen and Ungerleider⁶, one cannot expect that the results obtained by high quality programmes be obtained at all sites. We would take this philosophy a step further, and note that, in 1983, when the Congenital Heart Surgeons Society started its study of the correction of discordant ventriculo-arterial connections, a number of the programmes we are now assisting did not even perform paediatric cardiac surgery.²² So, if it takes years to improve results, even in these centres of high quality, which have been performing paediatric cardiac surgery for decades, then expecting the same benchmark results at assisted institutions is like comparing apples to oranges.²³ To assess the results in developing and transitional countries, where western teams are assisting to improve outcomes and care, we along with Boston Children's Hospital, UNICARP in Guatemala, and the University of Geneva, are developing a registry for paediatric cardiac surgical cases performed by the visiting and local teams. Hopefully we will be able to determine what benchmarks can be expected to be achieved for institutions in developing and third world countries.

The financial aspects of maintaining multiple programmes cannot be underestimated. Significant investments are required in order to maintain a longstanding commitment to a programme. We believe that a commitment is made to a prolonged programme, and everything possible must be done financially to support it until its conclusion. Our data indicates an increase in financial support over the years. This was most likely a function of the very significant increase in the number of yearly trips. When the cost per child is evaluated, the costs have not increased with time. Critical to the success of any programme similar to ours is the donation of time by qualified individuals. The significant increase in donated services by our volunteers over the years reflects their commitment and belief in our programme and its results. The increase in donated services in the last 4 years is most likely secondary to the initiation of new programmes, and an increase in the total number of programmes per year. The source of dollars that are necessary, and the financial participation of the host country, cannot be underscored. Yacoub, in a recent editorial regarding the development of paediatric cardiovascular services in underserved areas of the world, stressed the role played by non-governmental organizations similar to those employed by our group, as well as local national and International bodies such as the World Health Organisation, the World Heart Federation, and others, in accomplishing the final goal.²⁴ Another critical element of our program is the donation of materials. The support of medical companies cannot be overstated.

The goals of an international endeavour should include the immediate provision of vitally needed care to those children in need, but also the need to imbue the necessary knowledge to local physicians and staff to carry on with the needed care.^{25,26} The challenges of starting or upgrading a standing programme in paediatric cardiac surgery vary from country to country. Those sites that have been able to maintain and continue a successful programme have done so through the combined efforts of the national and/or regional governmental agencies and local support, along with a well organized team approach within the institution. We had three programmes which failed, in 2 of which we invested considerable time and effort.² We are no longer assisting two sites that failed, but we have taken a unique approach to the third site. We have placed a North American paediatric cardiac surgeon there full-time, in an effort to overcome the lack of advancement. Only time will tell if this will be a successful alternative to periodic team trips. There are a number of reasons to which failure of a prolonged programme of training and education can be attributed. Interpersonal disputes within the institution always led to failure of progress. Political appointees, by either the hospital or government, of individuals who were not capable of advancing the programme, perhaps because of ego as suggested by Pezzella,¹⁷ were another reason for failure. Frequently we were aware of these disputes, and tried to overcome them, usually without success. We have recently reported the failure of a programme due to such personality disputes, as well as the failure of local leadership to recognize the need for concentrated

training of surgical staff.¹⁴ On occasion, lack of hospital support was an insurmountable problem. A change in national government leadership can also impede progress. We often limited our number of missions to a site to only one or two when we recognized that the local impediments to progress could not be overcome. Unfortunately, not all sites that want a paediatric cardiac surgical programme realize the complexity of this service, and the commitment that is necessary to succeed in its development.

We have proposed one method of upgrading the paediatric cardiovascular surgical abilities of a developing country. Alternative approaches, such as establishing a programme within a country by living in a country for a period of time, or providing an intense educational programme for cardiovascular care at a site with an advanced cardiovascular surgical practice, need to be considered. These two alternative methods offer the advantage of a continuous training period without interruption. The former approach would require installation of a paediatric cardiovascular surgeon, cardiologist, intensivists, perfusionists and nursing staff in the country of need for optimal results. The recruitment of such a dedicated group would be difficult. Moreover, the expense of maintaining such a group would probably be considerable, making this approach impractical. The latter method would require bringing an entire cardiovascular team from an under-developed country to an advanced cardiovascular surgical centre for training. Based on our experience, we believe that such an endeavour would also be quite expensive. Furthermore, in the United States of America, the problem of licensing, along with insurance against malpractice, impede the trainee from receiving hands-on experience. Most of the centres for cardiovascular teaching in advanced countries are dedicated to training future physicians for the country in which they exist. They have little room to expand their teaching effort. Attention to an extramural group of foreign trainees would detract from the education of the physicians within the advanced country. One final challenge that we have had to overcome has been the difference in language between our team and the host country. It is difficult to pass comment on how such difference in language would affect the latter two endeavours. We have attempted to include team members who have fluency in the language of the host institutions on all our trips.

The requirement for clinical services and education in paediatric cardiovascular disease throughout the underserved areas of the world is critical. Improvement in paediatric cardiac services requires a significant time and commitment by the provider and a dedicated local team. An increase in the number of cases provided, and the complexity of the operations performed, can be expected when all the proper elements are present.

Acknowledgements

Our programme would not have been possible without the volunteer services of our physicians, nurses, perfusionists, respiratory therapists and biomedical engineers. We are truly indebted to these individuals. Furthermore we would like to acknowledge the countless donors to our program over the years, including but not limited to Chernobyl Children's Project, the Gift of Life programmes of Rotary Districts 7500, 7470, 7980 and 7910, as well as the Rotary Clubs of District 6800. Federal Express deserves special recognition for the donation of shipping services for our programmes world-wide.

Support: Paul Nemir Professorship and Endowment Fund, University of Tennessee Health Sciences Centre, International Children's Heart Foundation and United States Department of State, EUR/ACE Grant # S-LMAQM-106-GR-174.

References

- 1. Cohen AJ, Tamir A, Houri S, et al. Save a child's heart: we can and we should. Ann Thorac Surg 2001; 71: 462–468.
- Pezzella AT. International Aspects of Cardiac Surgery. Ann Thorac Surg 1998; 65: 903–904.
- McGrath LB. Establishing a pediatric cardiac surgical unit in the Commonwealth of Independent States (formerly the Soviet Union) [Letter]. J Thorac Cardiovasc Surg 1992; 104: 1758–1759.
- Novick WM, Stidham GL, Karl TR, et al. Are we improving after 10 years of humanitarian paediatric cardiac assistance? Cardiol Young 2005; 15: 379–384.
- Jenkins KJ, Gauvreau K, Newberger JW, Spray TL, Moller JH, Iezzoni LI. Consensus-based method for risk adjustment for surgery for congenital heart disease. J Thorac Cardiovasc Surg 2002; 123: 110–118.
- Welke KF, Shen I, Ungerleider RM. Current assessment of mortality rates in congenital heart surgery. Ann Thorac Surg 2006; 82: 164–171.
- Jenkins KJ, Gauvreau K. Centre-specific differences in mortality: preliminary analyses using the Risk Adjustment in Congenital Heart Surgery (RACHS-1) method. J Thorac Cardiovasc Surg 2002; 124: 97–104.
- Eze JC, Ezemba M. Open-heart surgery in Nigeria. Tex Heart Inst J 2007; 34: 8–10.

- 9. Livesay JJ. Cardiovascular disease in Africa. Tex Heart Inst J 2007; 34: 6–7.
- Placci A, Begic H, Loroni L, Picchio FM, Gargiulo G, Casanova R. International collaboration in congenital heart disease treatment. Pedijatrija Danas 2006; 2: 221–223.
- Begic H, Tahirovic H, Meshovic-Dinarevic S, Ferkovic V, Atic N, Latifagic A. Epidemiological and clinical aspects of congenital heart disease in children in Tuzla canton, Bosnia-Hercegovina. Eur J Pediatr 2003; 162: 191–193.
- 12. Borst JG. The hammer, the sickle, and the scalpel: a cardiac surgeon's view of Eastern Europe. Ann Thorac Surg 2000; 69: 1655–1662.
- 13. Kalangos A. "Hearts for all": a humanitarian association for the promotion of cardiology and cardiac surgery in developing countries [Correspondence]. Ann Thorac Surg 2002; 73: 341.
- Novick WM. Academic cardiac surgery in Croatia: perspective through the eyes of an international collaborator. Croat Med J 2004; 45: 382–386.
- 15. Neirotti R. Paediatric cardiac surgery in less privileged parts of the world. Card Young 2004; 14: 341-346.
- Williams WG. Surgical outcomes in congenital heart disease: expectations and realities. Eur J Cardiothorac Surg 2005; 27: 937–944.
- Pezzella AT. Global expansion of cardiac surgery in the new millennium. Asian Cardiovasc Thorac Ann 2001; 9: 253–256.
- Wolfberg AJ. Volunteering overseas- lessons from surgical brigades. New Engl J Med 2006; 354: 443–445.
- Larrazabal LA, Jenkins KJ, Gauvreau K, et al. Improving congenital heart surgery in a developing country: The Guatemala experience. Circulation 2007; 116: 1882–1887.
- Anyanwu AC, Treasure T. Unrealistic expectations arising from mortality data reported in the cardiothoracic journals. J Thorac Cardiovasc Surg 2002; 123: 16–20.
- 21. Mavroudis C, Jacobs JP. Congenital heart disease outcome analysis: methodology and rationale. J Thorac Cardiovasc Surg 2002; 123: 6–7.
- 22. Turley K, Verrier ED. Intermediate results from the period of the congenital heart surgeons transposition study; 1985 to 1989. Ann Thorac Surg 1995; 60: 505–510.
- 23. Blackstone EH. Comparing apples and oranges. J Thorac Cardiovasc Surg 2002; 123: 8–15.
- Yacoub MH. Establishing pediatric cardiovascular services in the developing world: a wake-up call. Circulation 2007; 116: 1876–1878.
- Shekerdemian LS, Penny DJ, Novick W. Early extubation after surgical repair of tetralogy of Fallot. Cardiol Young 2000; 10: 636–637.
- Novick WM, Sandoval N, Lazorhysynets VV, et al. Flap valve double patch closure of ventricular septet defects in children with increased pulmonary vascular resistance. Ann Thorac Surg 2005; 79: 21–28.
- Novick WM, Anić D, Ivančan V, Di Sessa TG. International pediatric cardiac assistance in Croatia: Results of the 10 year program. Croat Med J 2004; 45: 389–395.