SYMPOSIUM

The University as a Transnational Actor with Transnational Power: American Missionary Universities in the Middle East and China

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niversities are an interesting, but overlooked, transnational actor. Research on universities can yield new knowledge on the interplay of state and nonstate actors, and their respective powers. Drawing on cases from American universities in the Middle East and China with missionary roots, this article illustrates how Nye and Keohane's (1971) analysis of transnational relations is useful in highlighting how universities can be central transnational actors that are two-way conduits for ideas, information, people, and money between nonstate actors across national borders.

American missionary universities are private American-style universities founded by American missionaries with boards of trustees in the United States and deeply rooted in their Eastern host societies. The American missionary universities in the Middle East and China have served as exemplary transnational actors in terms of both the quality and intensity of the transnational relations they have cultivated. Figure 1 illustrates the complicated ways in which these universities have connected with local students and their families and through their alumni far and wide in society. And these American missionary universities have connected local universities, business interests, civil society actors, and government agents in the Middle East or China with counterparts in the United States facilitating the transfer of ideas, information, people, and money across borders. These transnational relations are the basis of these universities' soft power. The American missionary universities in the Middle East and China are crucial cases (George and Bennett 2005) for transnational relations and soft power (Bertelsen 2009a; 2009b; 2012a; 2012b; 2014; Bertelsen and Møller 2010).

On the one hand, these universities have expressed soft power in terms of attracting desired behavior, acceptance, and support from students, their families, the host society, and the state. Their soft power is derived from their stellar academic reputation and their track record of improving the life-chances of graduates. On the other hand, these universities generally failed at their original mission of Protestant proselytizing. Also, they did not create any acceptance of US foreign policy (which was not their goal). Instead, these universities have exerted what is called "reverse" soft power, namely helping to shape elite opinion in American society and in the US government thereby attracting substantial academic, political, and financial resources for themselves and their Eastern host societies through dense elite networks within the United States, again based on academic excellence. But, similarly, these universities failed at advancing Middle Eastern or Chinese interests in the United States.

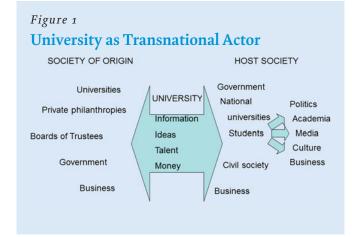
The American universities in the Middle East with missionary roots are Robert College in Istanbul (1863–1971), Syrian Protestant College (1866–)/American University of Beirut (AUB) (1920–), American University in Cairo (AUC) (1919–) and American Junior College for Women (1924–)/Lebanese American University (1994–). Likewise, American missionaries established more than 20 higher education institutions in China, which played central roles in establishing dense Sino-American social networks. These transnational social ties thrived until the Korean War when the US government banned financial transfers to Mainland China in December 1950 and the People's Republic of China (PRC) nationalized these American universities. (Lutz 1971; Ng et al. 2002; West 1976).

SOFT POWER OF AMERICAN MISSIONARY UNIVERSITIES IN THE MIDDLE EAST AND CHINA

Considerable research exists on foreign civilian and military students coming to the United States for its socialization effects (Altbach and Peterson 2008; Atkinson 2010; Richmond 2003; Selltiz et al. 1963; Watson and Lippitt 1958; Wilson 1951; 1955; Wilson and Bonilla 1955). However, research on the soft power of American universities *overseas* is limited. This is despite significant policy attention in the United States toward higher education as a soft-power strategy for socialization and public diplomacy (Center for Strategic and International Studies 2009; Nye 2004; Nye and Owens 1996; Rice 2006).

Whereas the soft power of the university is independent of the state, it interacts with the American state's larger soft-power goals. Although not yet sufficiently understood, the nonstate sources of state soft power are receiving increasing attention (Hocking 2005; Lord 2006; Nye 2004; Riordan 2005; Zahran and Ramos 2010). The existing research on this subject, however, focuses on soft power as state *resources* such as public diplomacy (Lord 2006; Richmond 2003; Rugh 2006) rather than soft power as desired *behavior* from others.

In other words, while mission universities exert soft power, it is separate from the US state and focuses on cultivating behaviors desired by the universities without coercion or inducement (Nye 2004). University-based soft power, in other words, is the



ability to attract acceptance and support from students and their families for the mission and work of the university along with local social and governmental financial, moral and political support, and acceptance. Originally created with the soft-power aim of Protestant proselytizing among local populations and training local elites, local students and their families overwhelmingly rejected proselytizing and, instead, were attracted by the educational quality and the improved life chances offered by the American missionary universities. Thus, the attraction has been limited by the proselytizing agenda of the missionary universities and American China and Middle East policy. Chinese students were strongly nationalist. Student activists at 1964; Bliss, Coon, and Bliss 1989; Dodge 1958; Lutz 1971; Makdisi 1997; 2008, Munro 1977; Murphy 1987; Ng et al. 2002; Penrose 1970; West 1976).

Arnold Wolfers' (1962) distinction between *milieu* goals and *possession* goals is useful for understanding the soft power of overseas universities and their interplay with the soft power of states (Nye 2004). The American missionary universities in the Middle East and China have held significant university soft power concerning the *milieu* goals of introducing their students to American scientific knowledge; attracting them to norms such as academic freedom, religious tolerance, and gender equality; familiarizing them with American educational traditions; and promoting fluency in English, as well as building elite connections to high-ranking members of American society. However, it is equally clear that these universities had no success achieving possession goals, namely the original goal of religious conversion, or any acceptance of American

can China or Middle East policy (not their aim). Then AUB's president John Waterbury explained this clearly stating that AUB students "continue to resent US policies and criticize US leadership, but they want to import its institutional successes in governance, legal arrangements, and business organization" (Waterbury 2003, 67). In short, the soft power of American missionary universities contributes to state soft power, but only in terms of the *milieu* goals of creating an enabling environment of norms, skills, and connections, and not concerning specific *possession* goals of accepting the foreign policy of the society of origin, or the host society (Bertelsen 2012b; Bertelsen and Møller 2010).

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AUB around 1970 expressed this clearly: they sought a quality education but denounced American foreign policy in the region (Anderson 2011; Hanna 1979; Lutz 1971; Munro 1977; West 1976).

Host states, from China and the Ottoman Empire to modern Lebanon and Egypt, have cautiously welcomed American missionary universities for their ability to bridge elite communities with the United States and for their contributions to education, health care, social development, and state-building. But, the American missionary universities in China did not survive the Korean War when neither the US nor PRC governments would tolerate these bicultural institutions. The US government banned financial transfers to Mainland China and thereby cut the American missionary universities off from their New York boards and funders; consequently, the PRC nationalized the institutions. After the 1956 Suez crisis Egypt seriously considered nationalizing AUC as part of nationalization of foreign education (Anderson 2011; Bashshur

REVERSE SOFT POWER OF AMERICAN MISSIONARY UNIVERSITIES BACK IN THE UNITED STATES

Throughout their history, these universities have been able to attract substantial academic, political, and financial support from private and public sources in the United States. In other words, US missionary universities have exerted a sort of *reverse* soft power; that is, they serve as transnational actors founded with a soft-power aim in a foreign host society but actually exercise soft power in their societies of origin (Bertelsen 2012b; 2014; Bertelsen and Møller 2010). Another aspect of reverse soft power is how American missionary university presidents and faculty have tried to advocate in the United States on behalf of China (on concessions during early 1900s), Palestine (in the late 1940s), Egypt (on canal nationalization in 1956), and Lebanon (in the 2006 war) to US political leaders and the US media (Dodge 1958; Lutz 1971; Munro 1977; Murphy 1987; Waterbury 2006a; 2006b; West 1976).

Symposium: American Missionary Universities in the Middle East and China

In circulating ideas, information, and talent, missionary universities have connected their host societies with elite American academic circles, recruiting senior American academics and administrators, while placing their graduate students in the United States. The universities have raised funds extensively in the United States, initially from missionary societies and individuals, and later, when the universities had become secular, from foundations and wealthy benefactors. American missionary universities have had boards of trustees, usually based in New York, that brought together American and Eastern elites from origin and the Eastern host society is still unclear and must be further researched.

Research on classical American missionary universities in the Middle East and China suggests that universities constitute an interesting category of transnational actors for studying transnational flows of information, ideas, people, money, and power. Universities can have soft power by attracting desired behaviors separate from, but interacting with, state power. Universities can engender power *with* others to address important transnational problems.

Rather than exercise power over another, the policy implications of this research suggest that universities can contribute significantly to the transnational relations of a country and its ability to address problems in concert with other nations.

the academy, business, and government. The prominence of these boards of trustees illustrates the high-level transnational connections fostered by these universities.

Missionary universities have also been connected with the US government. The US government temporarily supported the AUB financially during World War II, and it has continuously financially supported AUB, the AUC, and Lebanese American University for decades for soft power and development policy reasons. Presidents of American missionary universities have been appointed US ambassadors. Yenching University president John Leighton Stuart served as the last US ambassador to Mainland China, and AUC president John Badeau served as ambassador to Egypt in the early 1960s (Munro 1977; Murphy 1987; West 1976).

Graduates of the American missionary universities in China were much in demand for business with the West (Lutz 1971; West 1976). American and British oil companies have been generous sponsors of the American missionary universities in the Middle East. Graduates from the classical American universities in the Middle East remain sought after by Western business because of their American education, Arabic and English skills, and understanding of local cultures (Khalaf 1977; Munro 1977; Murphy 1987).

RESEARCH AND POLICY CONCLUSIONS

American missionary universities, as transnational actors that contribute to shared *milieu* goals, effectively illustrate the distinction between power *with* somebody (usually to solve a chaotic transnational problem such as climate change, pandemics, terrorism, or poverty) versus power *over* somebody (to force them to adopt a certain course of action through hard military or economic power) (Nye 2004; Nye 2011). Transnational universities and the transnational nature of academia increase the ability to address chaotic transnational problems through epistemic communities, knowledge creation, transnational networks, and the spread of norms that facilitate cooperation. Transnational universities, such as the American missionary universities, contribute to power *with* others, with respect to both the society of origin and the host society. However, the distribution of this power between the Western society of Rather than exercise power over another, the policy implications of this research suggest that universities can contribute significantly to the transnational relations of a country and its ability to address problems in concert with other nations. Therefore, it is important that academic, government, business, and philanthropic actors in the Global North work with institutions in the Global South to create strong transnational relations.

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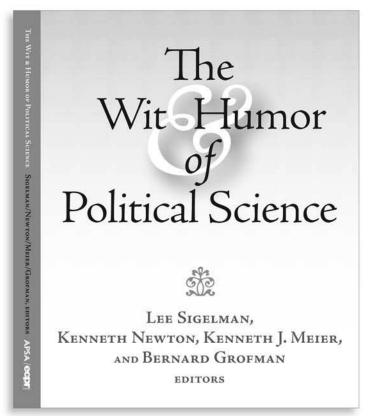
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